

The European Club Talent and Competition Landscape

THE EUROPEAN CLUB TALENT AND COMPETITION LANDSCAPE



Foreword



Dear friends of football,

I am pleased to present the exciting new **UEFA European Club Talent and Competition Landscape** report. This revamped edition, which builds upon the foundation of the Club Licensing Benchmarking Report, offers a deep dive into the European competition and talent landscape like never before, providing unparalleled insights and precision.

As you explore these pages, you'll quickly notice the remarkable strength and vitality of European football, which remains the global leader in game development and continues to captivate audiences worldwide.

And, speaking of audiences, a staggering 209 million fans supported European professional club football matches from the stands last season alone. It's not just about the big leagues; our game is thriving at all levels, with an impressive 68 million enthusiastic supporters attending grassroots games away from the flashy arenas. This incredible passion and participation showcase European football's profound depth and enduring strength.

Our unwavering commitment to maintaining the finest sports ecosystem in the world sets us apart and draws these record-breaking numbers. UEFA tirelessly endorses the European sports model and the pyramid structure that links grassroots football to elite clubs at the pinnacle. This report is a testament to our dedication - over the past decade, an astounding 1,264 clubs have graced the top division of domestic leagues, while, at the same time, 562 clubs have competed in the men's UEFA competitions. European football's core values of open competitions, based on sporting merit, promotion and relegation, remain the pillars that make our sport as strong as ever.

We get caught up in the whirlwind of transfer news each summer, but we rarely see meaningful insights regarding transfers like this report offers. Latest numbers indicate that European clubs have emerged boldly from the post-pandemic era. It was, in fact, the largest transfer window in history, with a remarkable influx of investment. What's truly inspiring is that the transfers were forward-looking, with over 51% of all transfers involving players aged 23 or younger. This statistic highlights our commitment to nurturing and valuing the next generation of football talents.

As you delve into this report, the first of two to be unveiled this season, you will be taken on through the ever-evolving landscape of European football. It covers a wide range of topics, including the remarkable increase in the turnover of head coaches, the increasing use of substitutions and the surge in the number of goals scored across all competitions.

The fresh, revamped report introduces dedicated data panels for each of the 55 UEFA national associations, taking transparency to a whole new level. As you explore this reenergized report, you'll find clear evidence that the foundation of European football is now more robust than ever.

Whether talking about our talented players, dedicated coaches, passionate fans, or fiercely competitive leagues, every aspect of the game thrives and receives the attention it deserves.

Together, we'll continue to safeguard, nurture and elevate the sport we love.

Respectfully,

A handwritten signature in black ink, appearing to read 'A. Čeferin'. The signature is fluid and cursive, with a horizontal line above the first few letters.

Aleksander Čeferin
UEFA President

Introduction



This first edition of the stand-alone European Club Talent and Competition Landscape, provides a unique deep dive into the sport we all love. To provide added transparency to the football landscape the report provides an unprecedented level of granularity in a world of 'hot-takes'. This report has devolved from the annual UEFA Club Licensing Benchmarking Report and the refresh in format allows the extensive scope of the data on these topics to shine. A further publication highlighting the financial and investment landscapes will be published in the new year.

In general, the report tells a positive story of bounce-back from the unprecedented

challenges of recent years, a sport whose popularity remains stronger than ever despite economically difficult conditions in the wider world. Across the report there are indications of a forwards-looking approach; The remarkable post-pandemic resurgence in crowds at stadia, a testimony to the passion of supporters throughout European club football; Record transfer investment in younger talent and more minutes played by that young talent, and; Adaptation to player workload challenges with an increased spread of minutes across playing squads and greater use of 5 substitutions.

We are also proud to highlight the jeopardy and sporting tension at the heart of the European sports model which turns entertainment into true sports. A key factor in the domestic league competition structure, documented within the report, is the opportunity for over 100 clubs to move up and down the tiers of the domestic league pyramid this coming season, with the success story of Luton Town FC highlighted to provide inspiration that upwards mobility is achievable with hard and smart work.

Alongside analysis on players, we include analysis of the increasing number of head coach changes. In the world of football, head coaches make the strategic decisions that play a pivotal role in steering teams towards victory, however it is an insecure environment with analysis of head coach churn, international mobility and coaching pathways discussed to further understand the dynamic world they inhabit.

Assessment of the summer transfer window is included. It is important to note that the transfer fees included in the report are estimates based on values reported this summer. In certain cases, the individual values in our composite transfer database are changed later once clubs submit transfer details directly to UEFA but historically the estimated and confirmed values are of a similar level and suitable for benchmarking purposes and trend identification. Other transfer reviews may have slightly different values as they have different scopes or value approaches. For example, some analysis published recently refers to international transfer values only and/or uses full contingent transfer fees as a basis for their numbers while in this report we use the most likely contingent amounts, which as a rule of thumb are about half the maximum possible amounts. Currency translations can also lead to differences as some reports are denoted in GBP or USD rather than EUROS.

The detailed analysis undertaken by the UEFA Intelligence Centre provides insights to stakeholders that go beyond the headlines, to support evidence-based policy making and decision taking. The landscape reports have long brought transparency to European football and this edition continues this purpose.

We extend our thanks to numerous stakeholders and colleagues for assisting us in producing the most accurate and detailed analysis on European football talents and competitions currently available.

A handwritten signature in black ink that reads "Andrea Traverso".

Andrea Traverso
Director of Financial Sustainability & Research

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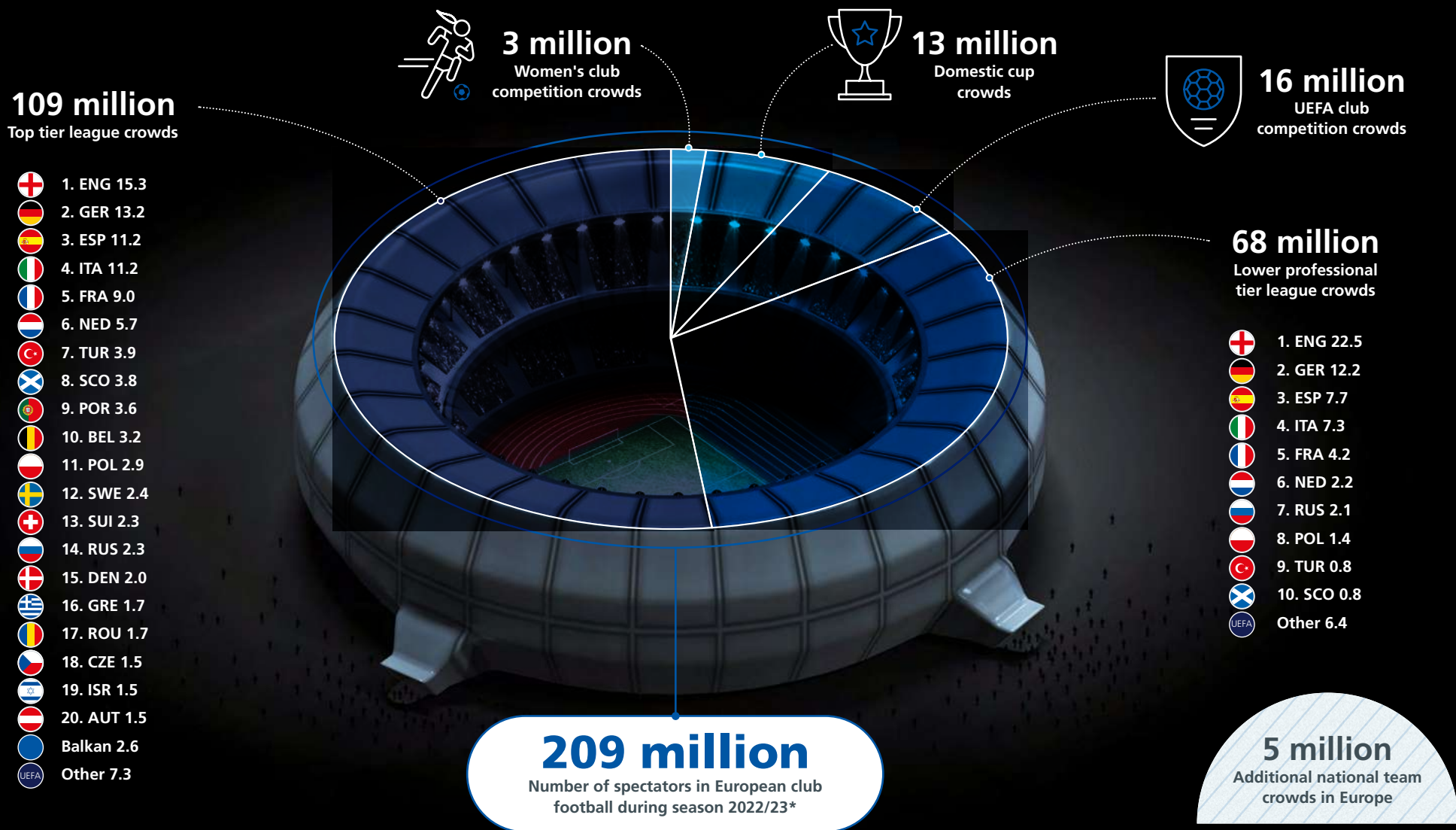
1

ATTENDANCES

The strength of European football is never more evident than in the attendance figures. The extraordinary bounce back of crowd numbers after the pandemic is a testimony to the deep passion of supporter bases throughout the European club football pyramid. This chapter analyses more than 19,500 individual domestic league, cup and UEFA club competition matches played in the winter 2022/23 and summer 2022 seasons with crowds of more than 200 million emphasising the sheer scale of support.



Massive attendances across European club football



* This is the first attempt to identify the full picture of professional football attendances. OPTA match by match data covering 17,000 men's and 1,300 women's matches was supplemented by data sourced directly from leagues and national associations. Where the professional pyramid extends beyond the second tier Transfermarkt attendance data was added. The season covered is the last completed season: 2022/23 for winter leagues and 2022 for summer leagues. The 209 million is a conservative estimate of attendances at professional competitive football matches. It excludes crowds at lower league amateur football, age group football with the exception of UEFA Youth League, non-competitive exhibition matches, preliminary cup competition matches and some women's professional football. It also excludes crowds in Europe of 5 million recorded at national team matches during the season.

Record attendances in European club football

Record attendance levels

This first edition of the stand-alone European Club Talent and Competition Landscape starts with good news, documenting the remarkable post-pandemic resurgence in crowds. The 109 million spectators attending domestic top tier leagues during the 2022/23 season represents a 4% increase on the previous record, set in the 2018/19 season. When factoring in at least 68 million in lower league attendances, 13 million in cup attendances, 16 million at UEFA club matches and at least 3 million in attending women's club football, the total reaches a remarkable 209 million fans. The scale of lower league attendances highlights the depth of European professional football, which thrives beyond the bright lights of European and top tier league football.

The total attendance rankings for professional football broadly match the top tier attendance rankings, with English crowds reaching almost 45 million. The Netherlands sit comfortably in sixth place behind the traditional 'Big 5'*** countries with more than 9 million spectators at club matches.



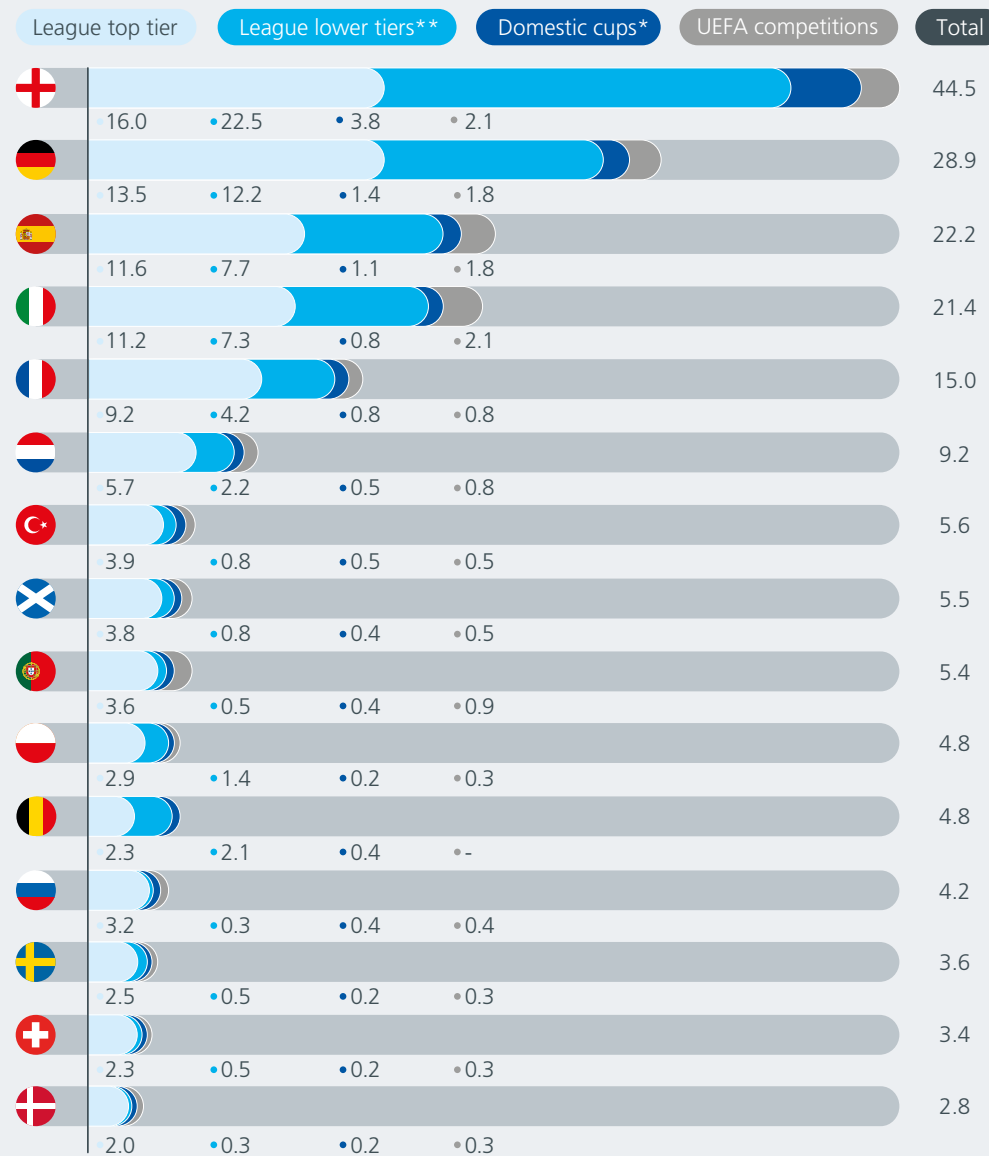
4%

Above previous record number of European club top tier football crowds**



* The cup attendances are conservative numbers which exclude preliminary cup competition matches. Reported individual match attendances represent 87% of the total with the remaining 13% modelled on domestic league levels and cup competition structure. ** The line between semi-professional and amateur (expenses paid) football can be blurred with accurate data less readily available lower down the pyramid. The lower league chart numbers cover the top 2 leagues in BEL, DEN, SWE & TUR, the top 3 leagues in NED, POL, POR & SUI, the top 4 in SCO, top 7 in ENG, ESP & FRA and 8 in GER & ITA. *** The Big 5 consists of the Premier League in England, La Liga in Spain, the Bundesliga in Germany, Serie A in Italy and Ligue 1 in France.

Breakdown of top 15 countries by attendance (in millions), men's and women's competitions



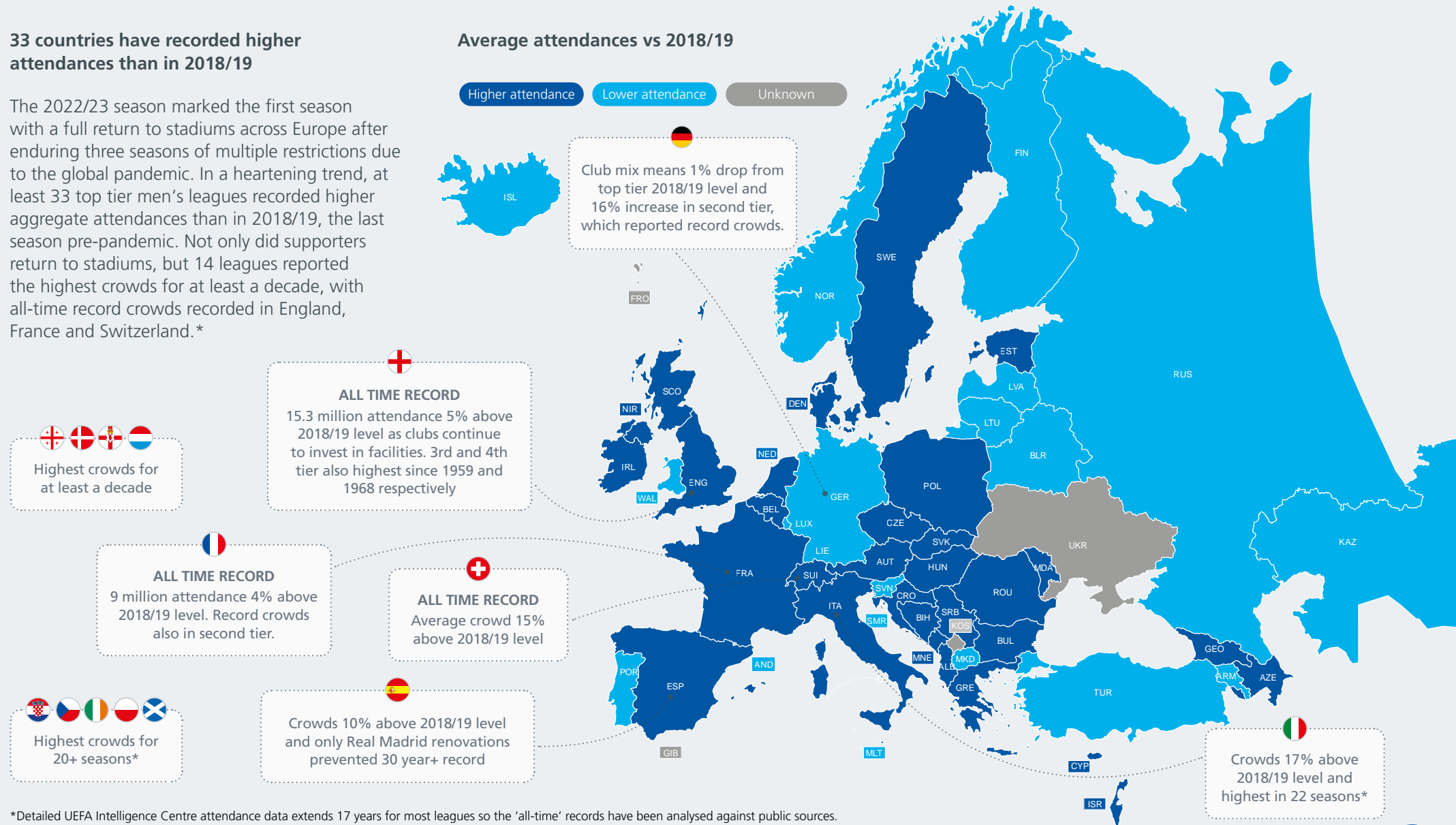
The majority of top tier attendances are above pre-pandemic levels

33 countries have recorded higher attendances than in 2018/19

The 2022/23 season marked the first season with a full return to stadiums across Europe after enduring three seasons of multiple restrictions due to the global pandemic. In a heartening trend, at least 33 top tier men's leagues recorded higher aggregate attendances than in 2018/19, the last season pre-pandemic. Not only did supporters return to stadiums, but 14 leagues reported the highest crowds for at least a decade, with all-time record crowds recorded in England, France and Switzerland.*

Average attendances vs 2018/19

Higher attendance Lower attendance Unknown



*Detailed UEFA Intelligence Centre attendance data extends 17 years for most leagues so the 'all-time' records have been analysed against public sources.

Seventeen clubs surpassed the 1 million aggregated league attendance

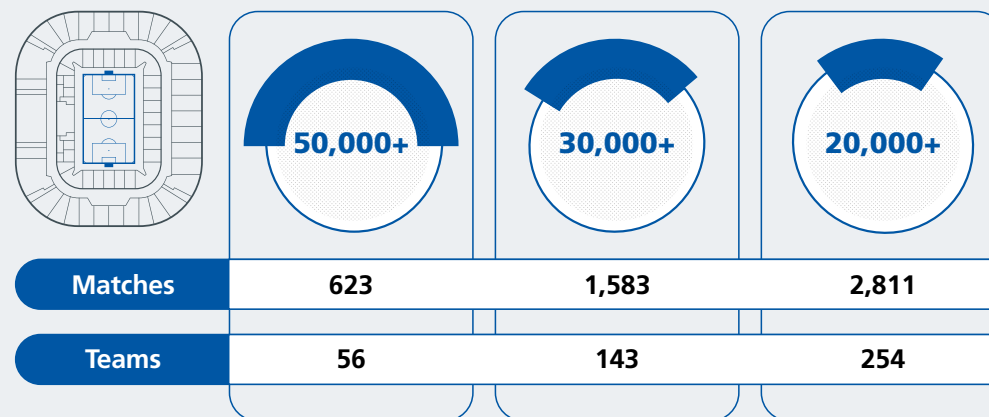
The one million home crowds club

17 clubs enjoyed home league attendances of more than 1 million in 2022/23: six in England, three each in Germany, Spain and Italy, and one in Scotland and France. FC Barcelona had the highest aggregate league attendances in 2022/23, with Manchester United FC ranking second, although the order is switched if cup and European crowds are added.

AS Roma and Olympique de Marseille enjoyed the largest post-pandemic growth, surpassing the million mark for the first time.

A further 13 clubs join this list if home cup and European club match attendances are added. Outside the 'Big 5' leagues, Celtic FC, SL Benfica, Rangers FC, AFC Ajax and Feyenoord all welcomed more than 1 million supporters to their stadium once all competitive matches were included.

Number of matches and teams across Europe by attendance*



| Clubs ranked by league total | League average | League total | Domestic cups | UEFA club competitions | Competitive total |
|-----------------------------------|----------------|--------------|---------------|------------------------|-------------------|
| 1. FC Barcelona (ESP) | 83,498 | 1,586,457 | 154,512 | 584,721 | 2,325,690 |
| 2. Manchester United FC (ENG) | 73,671 | 1,399,749 | 660,388 | 441,228 | 2,501,365 |
| 3. Borussia Dortmund (GER) | 81,228 | 1,380,875 | – | 314,065 | 1,694,940 |
| 4. FC Internazionale Milano (ITA) | 72,630 | 1,379,978 | 165,038 | 428,489 | 1,973,505 |
| 5. AC Milan (ITA) | 71,828 | 1,364,728 | 58,000 | 435,278 | 1,858,006 |
| 6. FC Bayern München (GER) | 75,000 | 1,275,000 | 75,000 | 423,776 | 1,773,776 |
| 7. Olympique de Marseille (FRA) | 62,739 | 1,192,045 | 197,861 | – | 1,389,906 |
| 8. West Ham United FC (ENG) | 62,462 | 1,186,784 | 40,534 | 293,589 | 1,520,907 |
| 9. AS Roma (ITA) | 62,038 | 1,178,718 | 120,657 | 485,057 | 1,784,432 |
| 10. Tottenham Hotspur FC (ENG) | 61,585 | 1,170,118 | 60,161 | 233,737 | 1,464,016 |
| 11. Arsenal FC (ENG) | 60,186 | 1,143,535 | 59,233 | 220,353 | 1,423,121 |
| 12. Celtic FC (SCO) | 58,743 | 1,116,109 | 124,986 | 172,100 | 1,413,195 |
| 13. Real Madrid CF (ESP) | 56,644 | 1,076,242 | 183,579 | 360,317 | 1,620,138 |
| 14. Club Atlético de Madrid (ESP) | 55,800 | 1,060,209 | – | 176,390 | 1,236,599 |
| 15. FC Schalke 04 (GER) | 61,133 | 1,039,262 | – | – | 1,039,262 |
| 16. Manchester City FC (ENG) | 53,249 | 1,011,732 | 406,966 | 381,836 | 1,800,534 |
| 17. Liverpool FC (ENG) | 53,186 | 1,010,540 | 105,244 | 206,313 | 1,322,097 |

*The numbers are accurate best estimates. We have reviewed 21,258 matches during the 2022/23 (winter) and 2022 (summer) seasons including 16,900 individual league matches, 1,865 domestic cup, 1,125 UEFA club and 1,368 UEFA national team matches. For the 209 million club attendees' number, some aggregate data was sourced without match-by-match visibility: in practice the relatively high thresholds applied above mean the number of non-captured matches is likely to be small.



2

TRANSFER TRENDS

This summer has seen record levels of transfer investment, reflecting the confidence that has returned to the European club football market. Saudi Arabian clubs have joined English Premier League clubs as the second major net investors, although the investment profiles vary quite significantly. This chapter analyses the preliminary transfer numbers, highlighting the notable trends and focusing on the major transfer flows.

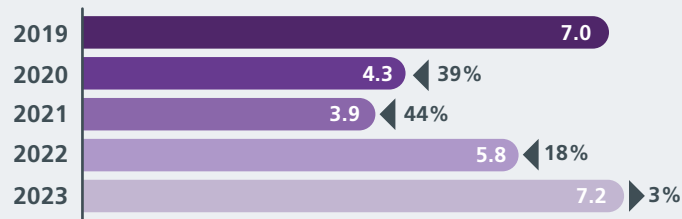


European clubs invest record amounts in the summer transfer window

Summer transfer spending and earnings break new ground

European clubs spent a total of €7.2bn on transfers this summer (2023), beating the previous record by 3% (summer 2019) and last summer by 24%. This is an extraordinary rebound of 88% from the depths of the pandemic (summer 2021) when clubs were wrestling with €7bn in lost revenues. As illustrated later in the chapter, global spending growth and European transfer earnings, propelled by the public investment fund-owned Saudi Arabian clubs, have grown at an even higher rate, up a full 15% on the previous mark, with some windows still remaining open into September.

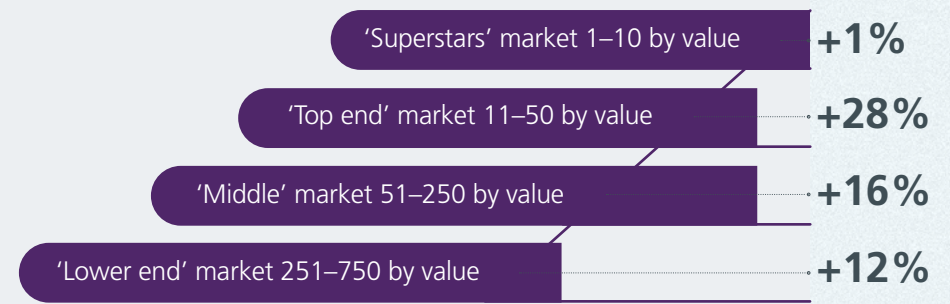
European clubs' summer transfer spending* (€bn) and % change from pre-pandemic 2019 summer



Transfer earnings grow at every value level

It is sometimes challenging to know what is happening below the headline transfers. By arranging transfer fees from high to low and grouping the summer transfer fees in different tranches, it is possible to dig below the surface. Compared to the benchmark summer 2019 transfer window, earnings on the very top 'superstar' transfers have increased just 1%. The next group, ranked 11 to 50 by deal value, have increased by 28%, with lower value tranches also increasing by a healthy amount.

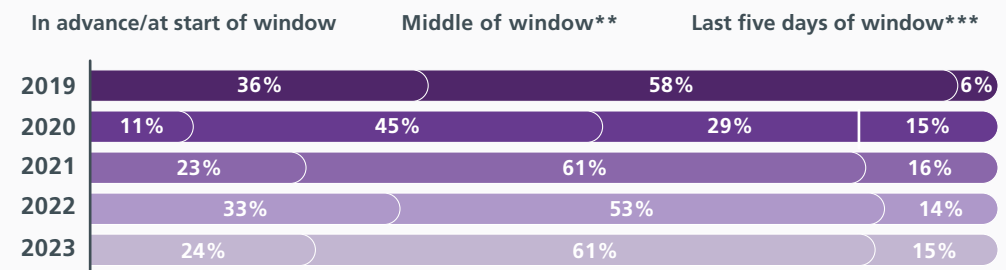
Transfer earnings vs previous peak summer 2019 window



Pacing of transfer activity

Although total spending is up on previous records, the timing of this investment varies considerably from the previous summer 2019 peak, when spending was relatively front-loaded: 36% had been sealed at the start of the window. This summer, just 24% of eventual spend was arranged in advance, meaning that the window opened €800m lower than the previous record. Transfer activity then progressed over the summer at the same pace, before heavy investment of €1.1bn in the last five days, equivalent to €700m more than the summer of 2019. This is noteworthy, as the major European leagues had already started by this time, meaning increased disruption in European club squads..

Timing of transfer activity



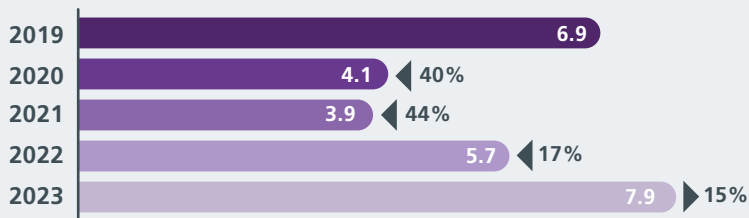
* Transfer fees have been taken from the Intelligence Centre Composite Transfer Database and are as reported directly to UEFA by clubs or as published by Transfermarkt.com. Transfer fees include the most likely performance-related payments, rather than using prudent auditor assessments (club accounts) or full possible amounts (FIFA reporting). ** Mid-window spending for 2020 is divided into (i) the standard window and (ii) the extension to that window. *** Last five days of window aligns with major buy-side markets from 28 August to 1 September.

European clubs generate record summer transfer sales

Summer transfer spending and earnings break new ground

It was a good summer for European club talent developers. European clubs earned an estimated* record €7.9bn on transfer fees, beating the previous record by 15% (summer 2019) and last summer's earnings by 39%. Given the massive financial challenges documented in recent versions of UEFA's European Club Talent and Competition Landscape, the significant profits triggered by these record earnings will be particularly welcome to European clubs. While each individual transfer deal is different, over the last five financial years, 70–75% of gross transfer earnings have been reported as profits, meaning this summer's sales will generate an estimated €5.5–6.0bn of transfer profits in the financial year ending in either 2023 or 2024.

European clubs' summer transfer sales* (€bn) and % change from pre-pandemic 2019 summer



Talent developers profit from their investment

We will have to wait for the audited financial information in future European Club Financial and Investment Landscape reports to confirm all the countries that have broken their transfer earnings record this summer. For the time being, we can conclude that at least 12 of the larger European markets have generated record sales.

Record transfer earnings



Record transfer fees throughout Europe

It is believed that 98 European top-division clubs and another 40 second-division clubs have sold a player this summer for a record fee, sometimes more than once during the window. This is a significant increase on the 82 top-division clubs and 32 second-division clubs that broke their club record sale last summer.

Nine Danish, eight French, six Portuguese, five English, four German, four Serbian and four Spanish top-tier clubs are believed to have broken their all-time transfer record on player sales this summer, along with some other European clubs.



European club transfer earnings
15%
above the previous record



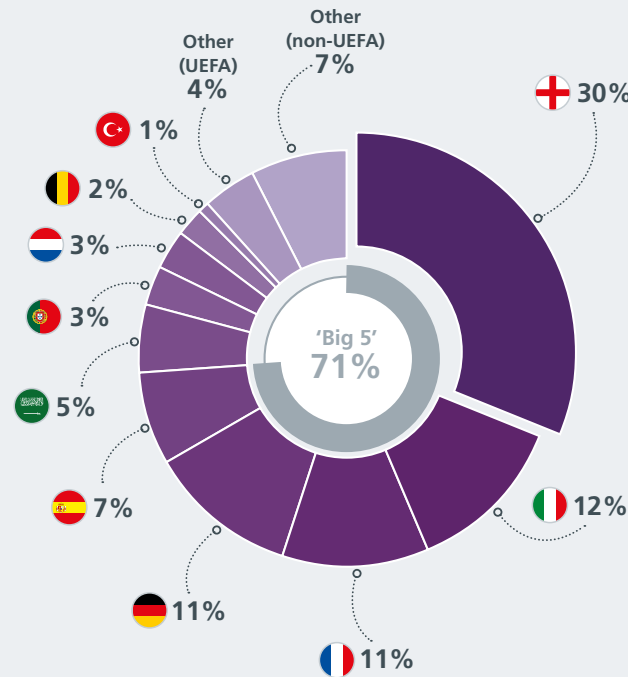
163
European club-record transfer fees recorded

* Transfer fees have been taken from the Intelligence Centre Composite Transfer Database and are as reported directly to UEFA by clubs or as published by Transfermarkt.com. They should therefore be treated as estimates. They include the most likely performance-related payments, rather than using prudent auditor assessments (club accounts) or full possible amounts (FIFA reporting). The reported Transfermarkt fees do not take account of sell-on clauses or up to 5% solidarity or training compensation items.

Activity levels now exceed pre-pandemic peak in majority of major markets

Breakdown of transfer activity by country

'Transfer activity' is the sum of transfer spending and earnings and indicates the value of transfer business in a league or country. Beyond the headline global 2023 summer activity record (15% above the 2019 summer window), a country-by-country analysis indicates nearly all markets are above the pre-pandemic level with only the Spanish clubs' activity heavily down on 2019 levels.



Transfer spending remains heavily concentrated

For the second year running, English clubs dominated the transfer market, accounting for an estimated 30% of global transfer activity, 35% of global transfer spending and 25% of global transfer earnings. They were involved in buying and/or selling for 44% of total deal value. The Saudi Arabian club spending means non-UEFA clubs are responsible for a record 12% of global activity, though this could edge up further in the next few weeks*.



16 of 20
top markets have more activity than during the pre-pandemic 2019 transfer peak

Provisional* top 20 countries by transfer activity, summer 2023

| | <50% | 50-75% | 75-100% | >100% | Activity (€m) | Spending (€m) | Earnings (€m) | Net (€m) |
|----------------|------|--------|---------|-------|---------------|---------------|---------------|----------|
| England | | | | 173% | 5,154 | 3,031 | 2,123 | -908 |
| Italy | | | 85% | | 2,014 | 908 | 1,106 | +198 |
| France | | | 109% | | 1,090 | 929 | 980 | +51 |
| Germany | | | 121% | | 1,905 | 773 | 1,132 | +359 |
| Spain | | 45% | | | 1,153 | 463 | 690 | +227 |
| Ukraine | | | 116% | | 587 | 231 | 356 | +125 |
| Portugal | | | 89% | | 499 | 196 | 303 | +107 |
| Belgium | | | 103% | | 325 | 152 | 222 | +70 |
| Turkey | | | 142% | | 234 | 125 | 109 | -16 |
| Russia | | 65% | | | 210 | 85 | 125 | +40 |
| Denmark | | | 181% | | 158 | 45 | 113 | +68 |
| Austria | | | 124% | | 156 | 41 | 115 | +74 |
| Switzerland | | | 196% | | 143 | 49 | 94 | +45 |
| Scotland | | | 183% | | 97 | 42 | 55 | +13 |
| Other UEFA | | | 165% | | 692 | 185 | 507 | +322 |
| Saudi Arabia | | | 900% | | 877 | 849 | 28 | -821 |
| Brazil | | | 127% | | 248 | 80 | 168 | +88 |
| Argentina | | | 103% | | 222 | 63 | 159 | +96 |
| Mexico | | | 139% | | 202 | 76 | 126 | +50 |
| USA | | | 234% | | 152 | 75 | 77 | +2 |
| USA (Non-UEFA) | | | 350% | | 105 | 105 | 0 | -105 |
| Other Non-UEFA | | | 64% | | 223 | 68 | 155 | +87 |

* Transfer fees include all men's squads, not just the senior squad. Note that spending and earnings figures balance and do not include intermediary fees, transaction costs or solidarity payments. The figures are provisional as they closed at 3 September, soon after the major European markets closed. BEL, CZE, KSA, MEX, POR, QAT, RUS, TUR, and some smaller markets are still open for inbound transfers, and all markets are still open for outbound transfers.

Major summer transfer flows highlight the dominance of English liquidity

Major transfer flows by value

The map on this page shows the ten largest transfer flows by value in summer 2023. Arrows denote cross-border flows, while circles denote domestic flows. The ten largest flows comprise the 'Big 5' internal markets and five other flows involving English clubs. For the first time, one of these top ten flows involved an outbound flow from England, to Saudi Arabia.



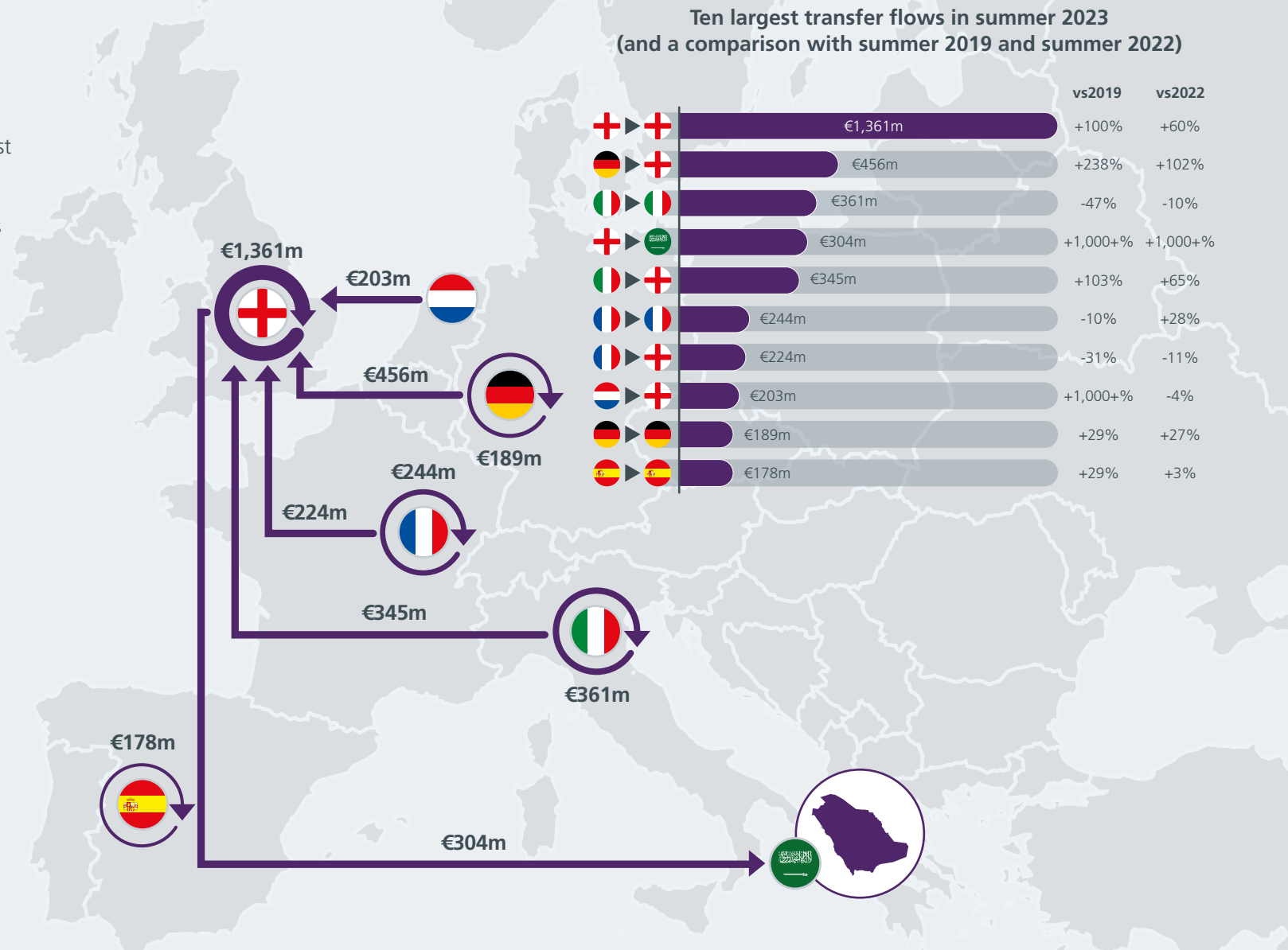
44%

Percentage of global transfer deal value, including one or both English clubs



96%

Percentage of global transfer deal value, including one or both European clubs

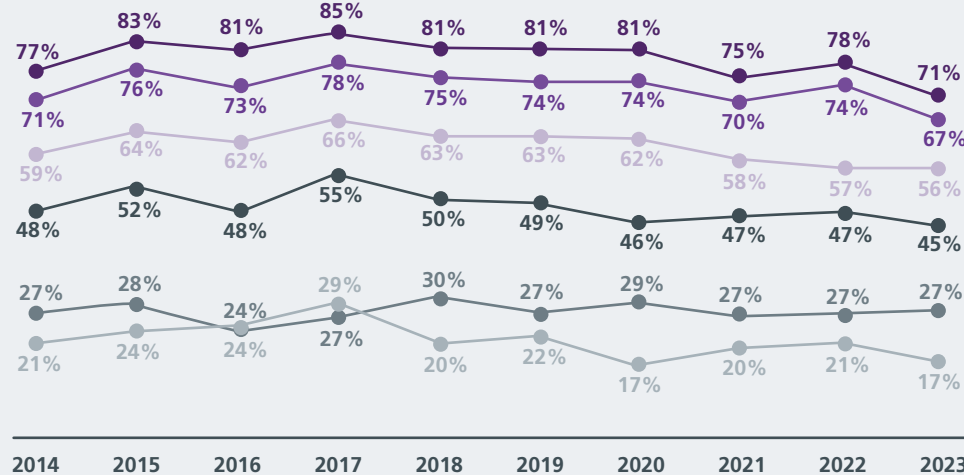


Large variations in destination and origin types between major leagues

Sourcing of players varies considerably from league to league

To add more depth to the top ten flows analysis, two further analyses are presented on this page. On the left, a 'Big 5' concentration analysis of global deals; and on the right, a breakdown of inbound and outbound fees by origin and destination types for the ten largest markets by activity.

'Big 5' transfer flows as a percentage of total transfer spending

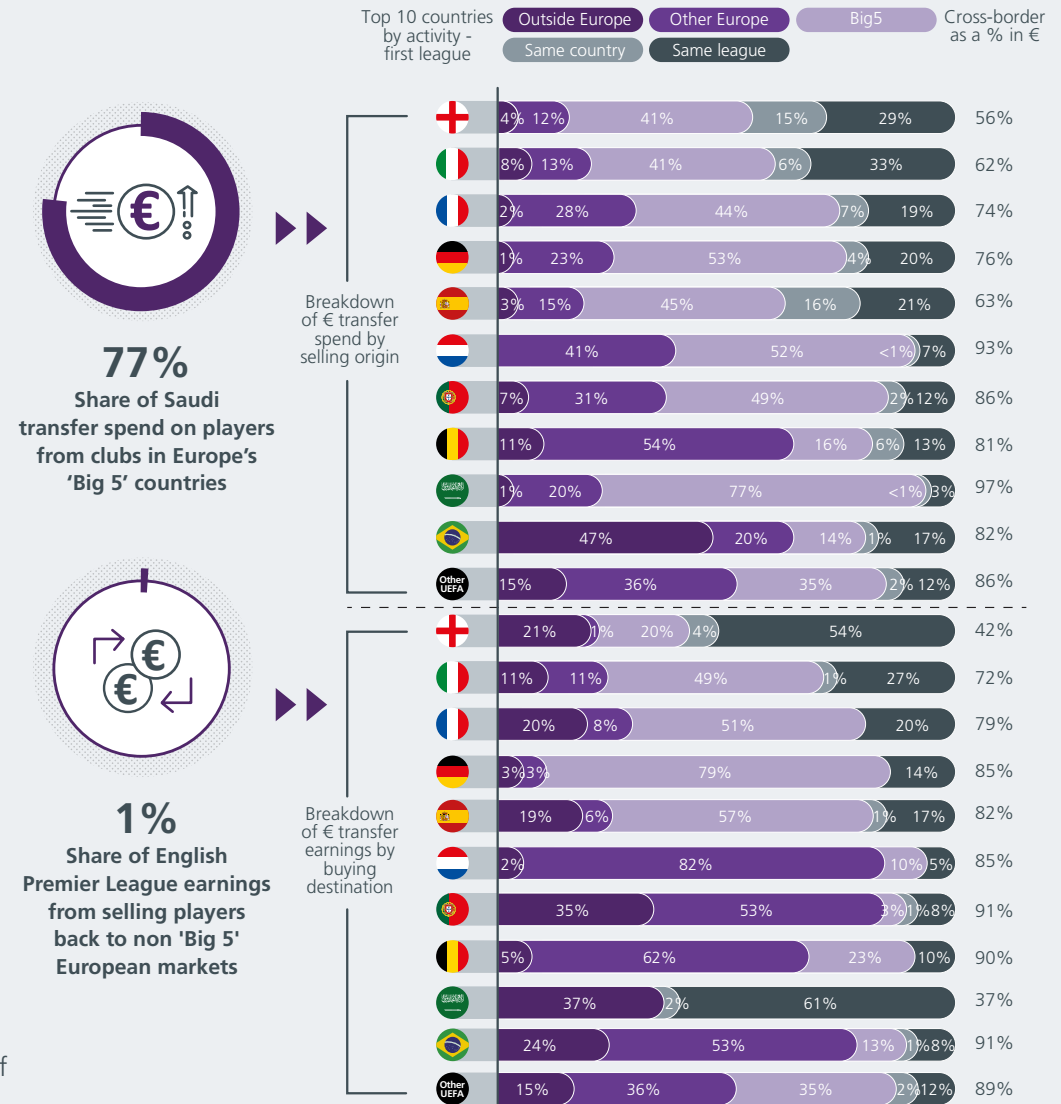


- 'Big 5' country spend %
- 'Big 5' league spend %
- Within and between 'Big 5' countries %
- Within and between 'Big 5' leagues %
- Within 'Big 5' leagues domestic %
- Between 'Big 5' leagues cross border %

'Big 5' concentration down

The arrival of Saudi Arabia has had an impact on the various 'Big 5' country and league concentration ratios detailed below. The 'Big 5' leagues were still responsible for 67% of global spending, although this is lower than the 78% reached in the summer of 2017.

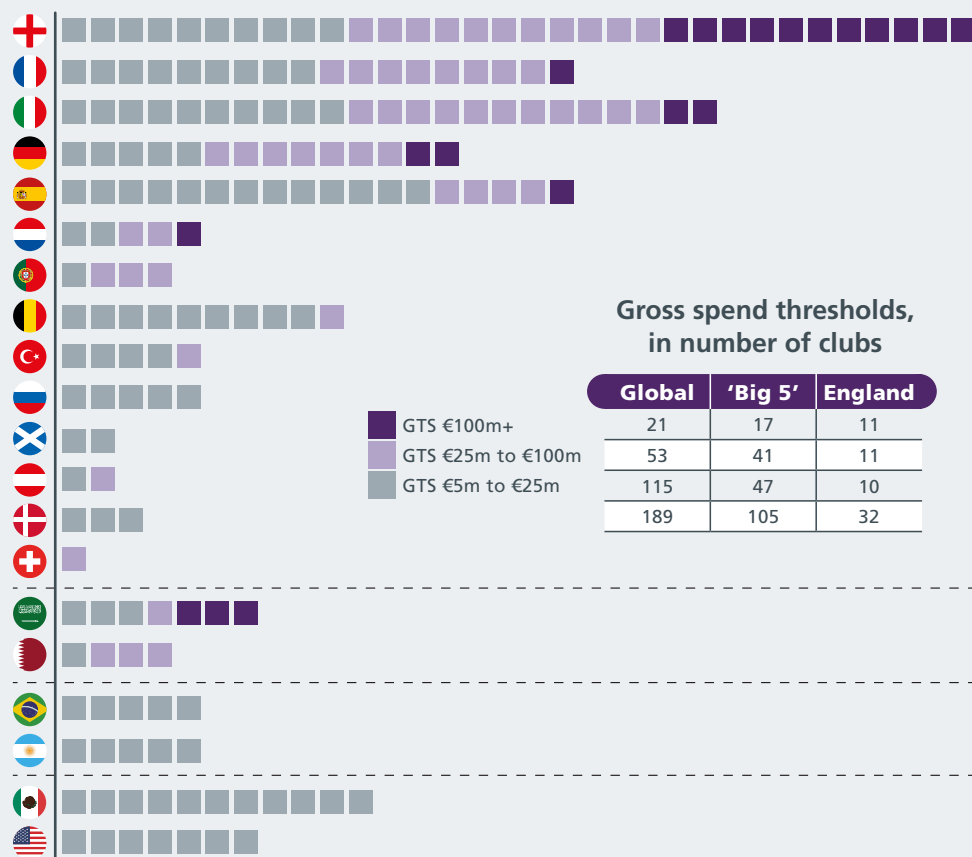
Cross-border



Club spend dominated by English and Saudi Arabian clubs

Top spenders highly concentrated in England

With global gross transfer spend (GTS) estimated to have reached €8.6bn this summer, it is worth breaking this down at club level. New Saudi Arabian transfer spending has grabbed the headlines, but so far has been highly concentrated among the four PIF-owned clubs*, three of which have spent more than €100m on gross transfer fees. In total, 21 clubs are estimated** to have spent more than €100m, with more than half coming from England.



Transfer market dominated by relatively small number of clubs

The combined gross spend of the top ten clubs this summer is estimated at €2.5bn, equivalent to just under 30% of overall club spending. The top 25 clubs contributed 50% of total spend, of which 14 clubs are English, four Saudi Arabian, two German, two Italian, one Spanish, one French and one Dutch.

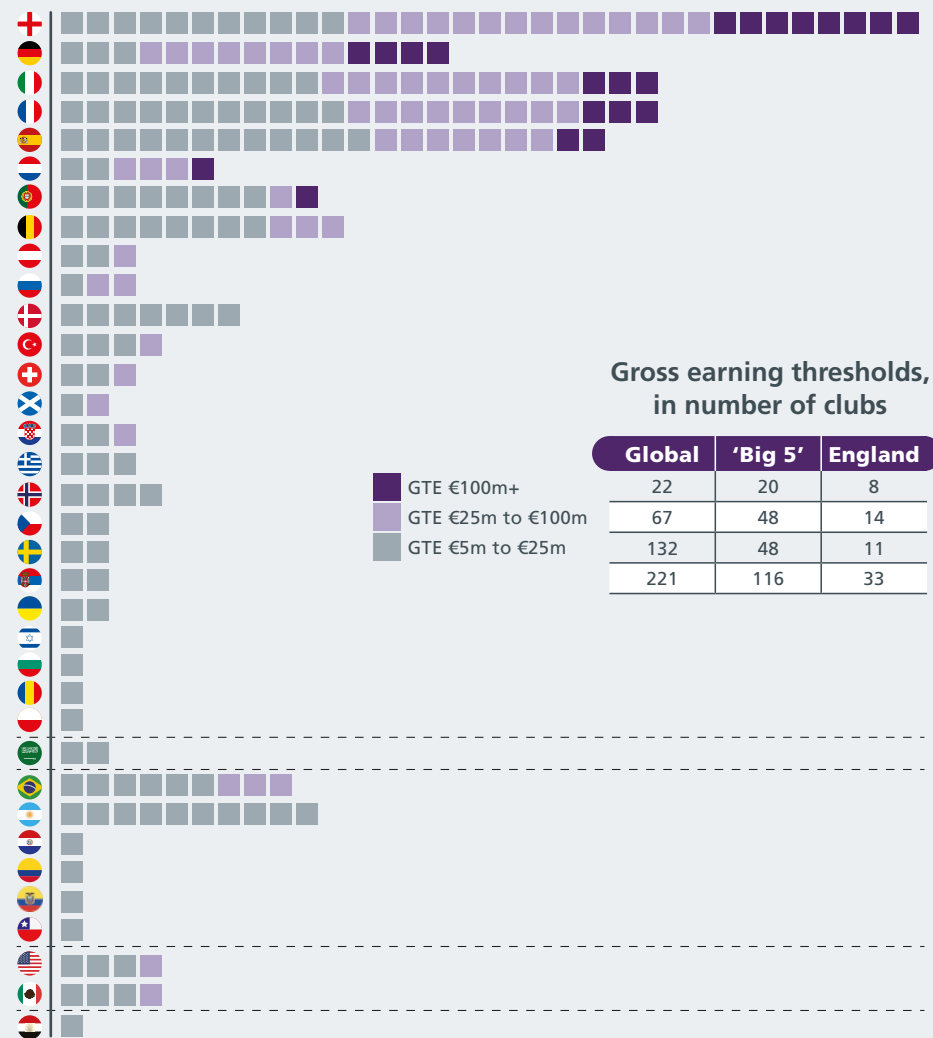


* The Public Investment Fund owned clubs are: Al-Ahli, Al-Ittihad, Al-Hilal and Al-Nassr. ** The figures for this summer are estimates only, compiled from reported transfer values sourced through Transfermarkt. The numbers will not be confirmed until clubs submit data directly to UEFA later in the year, so these numbers should be considered indicative only and not relied upon. Transfer fees include the most likely performance-related payments, rather than using prudent auditor assessments (club accounts) or full possible amounts (FIFA reporting).

Club earnings concentrated in Europe's 'Big 5' leagues

Talent spread widely, but high fees concentrated among Europe's 'Big 5'

The tile chart shows that large club gross transfer earnings (GTE) (above €5m) are spread more widely, across 35 countries, compared to 20 countries for transfer spend. This reflects wider talent development rather than just concentrated spending power. Nonetheless, 20 of the 22 clubs that earned over €100m in transfer sales are in Europe's 'Big 5' leagues.



Top of transfer earnings also dominated by 'Big 5' clubs as large deals rarely involve the first transfer from original youth talent developing clubs

The combined gross earnings of the top ten clubs this summer is estimated at €2.3bn, equivalent to just under 27% of global and 29% of European club earnings. The top 25 clubs made 50% of European earnings, of which eight clubs are English, four German, four Italian, three Spanish, three French, one Austrian, one Portuguese and one Dutch.

Estimated* top ten clubs by gross earnings summer 2023



Number of inbound players down slightly and varies from league to league

Stable inbound transfer volumes, but devil in detail (mix of transfer type)

A detailed transfer-by-transfer analysis of Europe's top divisions points to a relatively stable number of inbound transfers in summer 2022, with a total 3% decrease in the number of inbound transfers for 16 of the top 20 markets that had closed at the time of publication*. Any late addition of out-of-contract players could conceivably alter this. This increased summer 2023 transfer spending appears to arise from increased prices and/or a variety of transfer types rather than an increase in transfer volume, and this will be explored later in the chapter.

Stark differences in numbers of transfer deals from league to league

At the top of the market, the average number of inbound senior players at English Premier League clubs has continued to increase, from 5.3 in the summer of 2019 and 7.0 in summer 2022 to 7.5 per club in the summer 2023 window. However, compared to most other leagues, English top-tier club squads are still relatively stable, with 13 of the 20 clubs bringing in eight or fewer players this summer. The increased average is largely due to high volume at promoted clubs. Elsewhere, Spanish and Danish first-tier clubs have also brought in less than eight players on average.

At the other end of the scale, Italian clubs in both Serie A and Serie B have the highest squad churn, with 11.6 and 12.5 average signings respectively this summer. Club culture, the duration of head coaches' tenures, changes in ownership, the existence of feeder clubs in lower tiers, and squad and player remuneration policies are just some of the factors that influence player turnover.

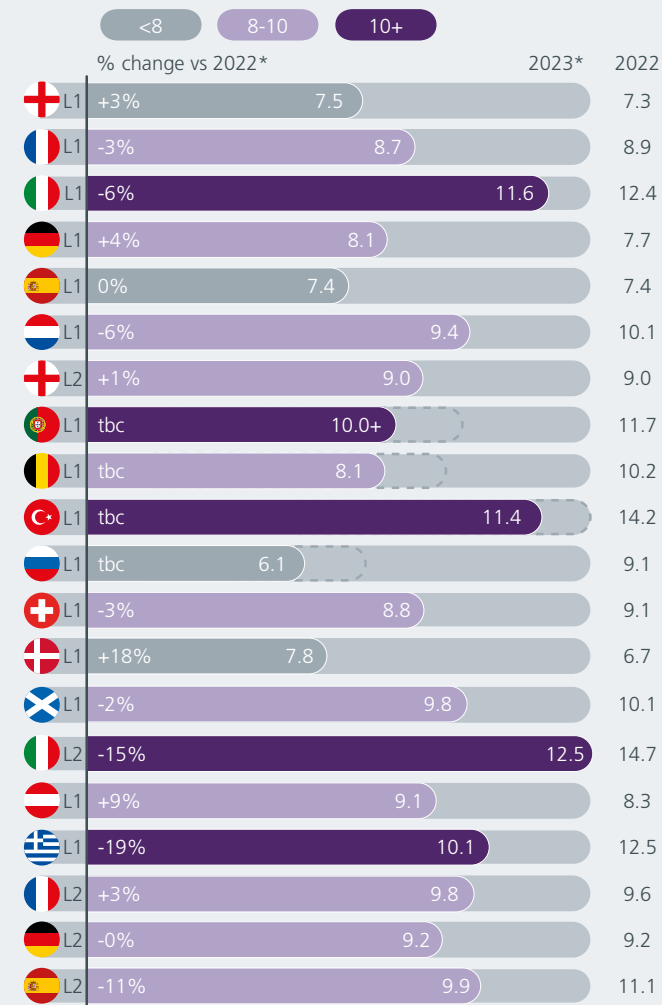


9.3
Average number of signings at top-tier clubs this summer



3%
Small decrease in number of signings at top-tier clubs

Average number of inbound senior players per club in summer window, top 20 European leagues by spend



* The BEL, POR, RUS and TUR markets are still open for inbound transfers at the time of analysis. This is why 'tbc' (to be confirmed) is mentioned, rather than a 2023 vs 2022 percentage change. The 2023 average number of inbound players per club for these countries is also only provisional and likely to increase. Elsewhere, we expect there could be some late out-of-contract players (free agents) added to squads after the window closes, which would reduce the volume evolution even further.

Average fees increase in all major markets apart from Spain

Large gap between the Premier League and the rest of the 'Big 5'

The average transfer fee for inbound players at English Premier League clubs increased a further 21% to a new record high of €18.7m this summer. This average rises to €26.0m if loans, out-of-contract players and free agents are excluded.

Despite Serie A clubs spending more than Bundesliga clubs overall, the larger numbers of players arriving at Serie A clubs (average of 11.6 players per Serie A club vs 8.1 per Bundesliga club) again means that the average price paid per inbound player was higher at German clubs.

Large average price increases at French clubs, up 79%, mean the ratio between Premier League and Ligue 1 fees drops to a multiple of 3.3 times but this is still a considerable difference. The average Premier League signing costs more than 5 times the average Serie A signing and 6 times the average LaLiga signing.

Upwards trend in prices in most of Europe

Average fees for inbound players were 36% up for the top 20 leagues between 2022 and 2023 and 15% up on the average price paid in the summer of 2019 (pre-pandemic market peak). If loans, out-of-contract players and free agents are excluded, the average fee increase is lower but still 19% up on last summer and 5% up on the 2019 summer window.

Among the first divisions, only Spanish and Austrian clubs paid less than last summer, highlighting the fact that clubs generally have to follow the market as prices fluctuate up and down. Clubs often trade their way to financial break-even and as incoming fees increase, outgoings tend to follow.

Elsewhere, German and Italian second-division clubs also paid less, while English and Spanish second-tier clubs paid considerably more. However, the average prices for second tier leagues are heavily impacted by the club mix, whose profile varies with promoted and relegated teams and their transfer strategies.



€6.9m
Average price paid by 'Big 5' league clubs, up 29% on last summer

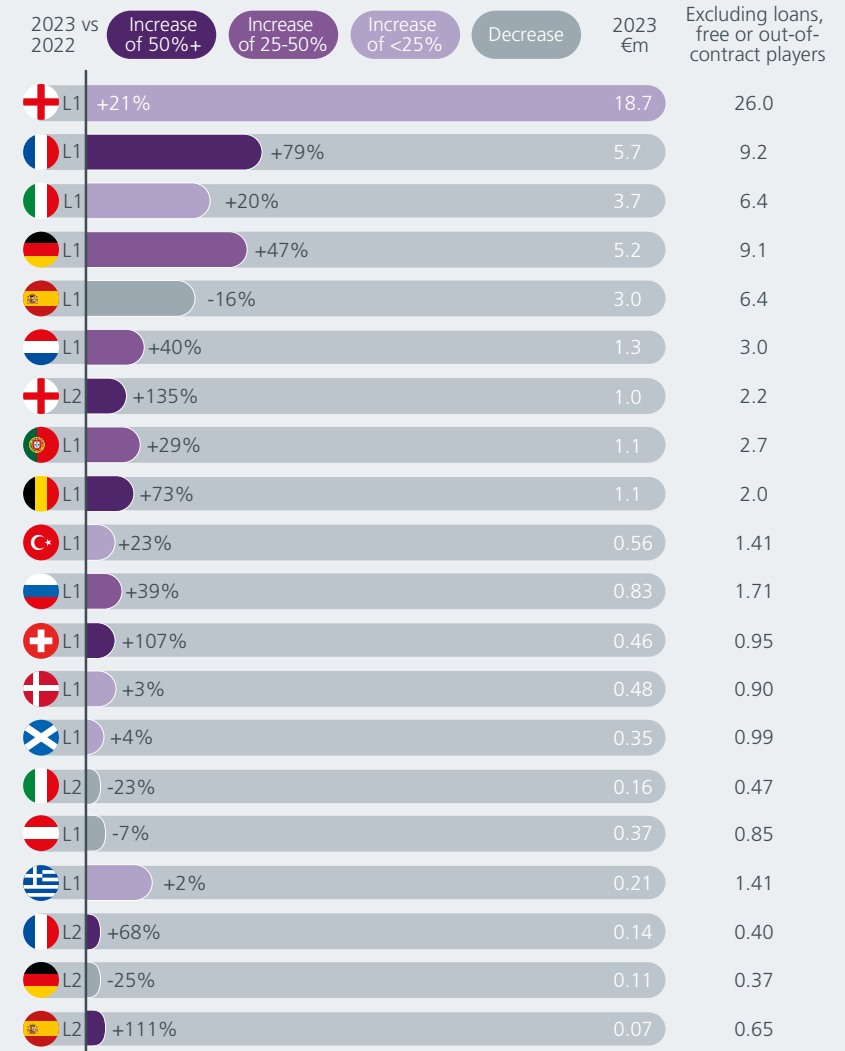


5-6x
Average price paid by Premier League vs Serie A and LaLiga clubs



16 of 20
Leagues paid more on average for players than in the previous summer

Average price of inbound senior players in summer transfer windows (€m), top 20 leagues by spend



Trend towards more permanent deals with fees

Factors behind changes in summer spending

Transfer activity is usually referred to in terms of spending levels, especially in the context of financial analysis. This chapter has already highlighted that transfer volumes are slightly down and average prices considerably up this summer in the top 20 leagues. To generate greater insight into the market, it is important to differentiate between the effect of (i) price changes, (ii) volume changes (i.e. the number of signings) and (iii) mix changes (i.e. the types of deal including changes in use of loans, free transfers and out-of-contract players).

Transfer mix – reverting to permanent deals with transfer fees

The comparison of summer transfers by type in the top leagues is extremely revealing: the percentage of transfers that are permanent with a fee is up in nearly every market compared to last summer and the previous record 2019 summer. Indeed, detailed analysis shows that this transfer mix is primarily responsible for the new record spend.

The pool of players available for loans, as free transfers or out-of-contract expanded during the pandemic, as clubs were less able, or less willing, to commit to new contracts and players therefore naturally moved closer to the end of their contract. In all 20 leagues, just 37% of inbound transfers in 2019 and 36% in 2022 featured a fee and this has markedly increased to 42% this summer.

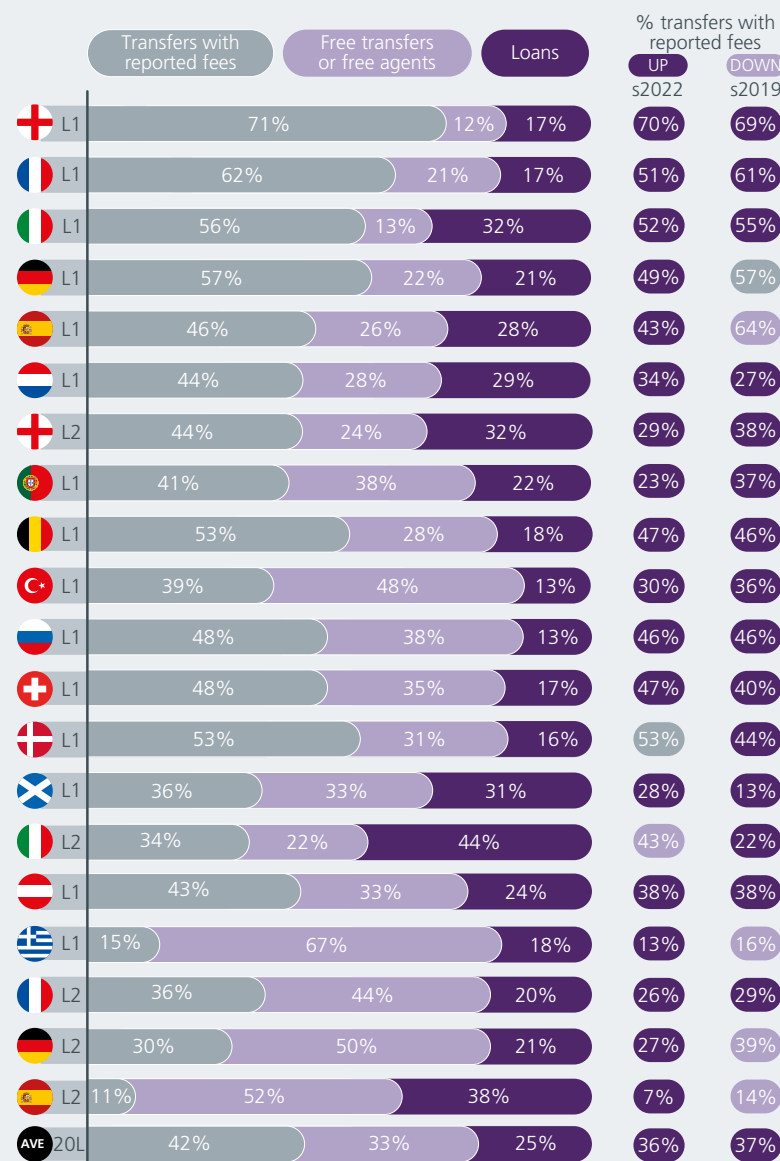
Spain is an outlier, with permanent inbound fee-based deals dropping from 64% in 2019 to 46% in 2023, with clubs sharply tightening their transfer spending in line with strong financial controls that aim to redirect money to infrastructure projects.



46%
Percentage of ESP inbound permanent fee-based transfers, down from 64% in 2019

* The mix impact is estimated by weighting changes in transfer type, volume and average price by league spend. This is then reaggregated on a weighted basis to split the evolution of European top20 league club spend into the three factors.

Breakdown of inbound senior players in summer 2022 (by volume)



Transfer strategies differ tremendously on player age

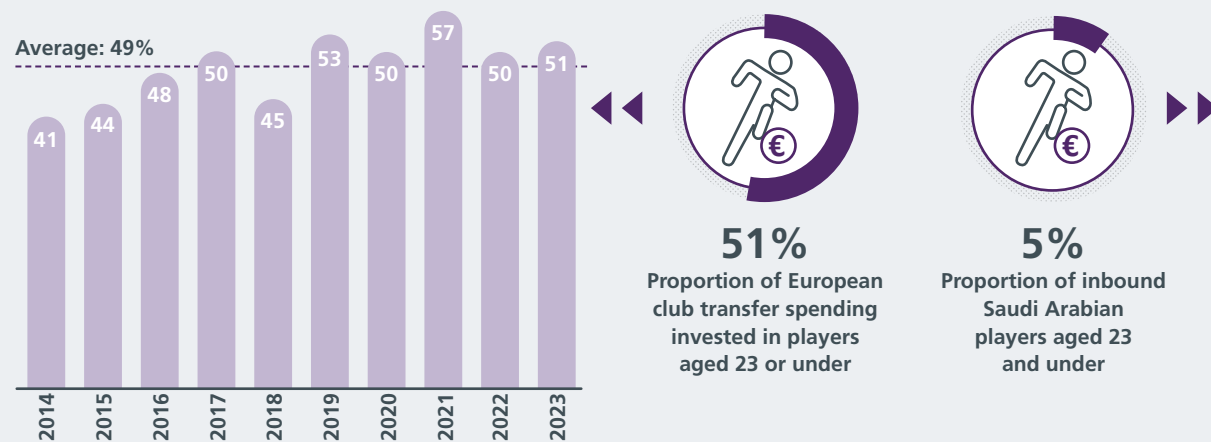
More than half of European club transfer spend on players aged 23 or under

The summer 2023 transfer window again saw a large proportion of transfer investment directed at younger players, the third highest on record. Players aged 23 or under accounted for 51% of total transfer spending (by value) throughout Europe*, compared with a ten-year average of 49% (see chart below).

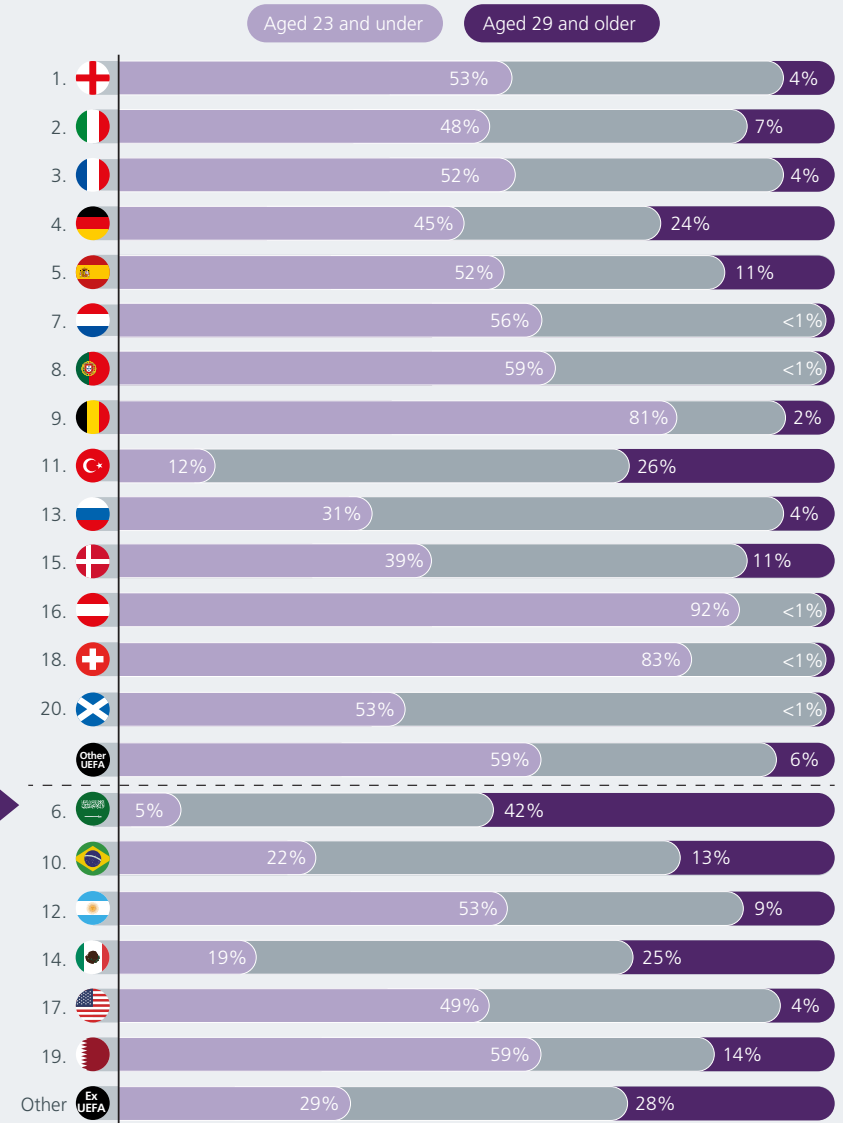
The comparison of the top 20 countries by activity level is instructive, as it highlights the differences between clubs' investment strategy in the various markets. Within Europe, talent developing/investing clubs in markets seen as 'stepping stones' to the 'Big 5' markets invested nearly all their transfer spending in younger players: Austria 92%; Switzerland 83%; and Belgium 81%. By contrast, Turkish clubs invested just 12% of their spend on younger players and 26% on older players aged 29 and above. The 'Big 5' countries sit in the middle, with about half their investment directed at younger and about 5% at the oldest players. Note that German figure was skewed exceptionally by the Harry Kane transfer (to FC Bayern München).

Outside Europe, the contrasts are even more extreme. An estimated 42% of Saudi Arabian club spend was directed at older players and just 5% at younger players. Investments by Qatar, the USA and Argentina, by contrast, were in younger players.

Players 23 and under as a percentage of total European club transfer spending (by value) in summer windows*



Age profile of € spend in top 20 countries by transfer activity

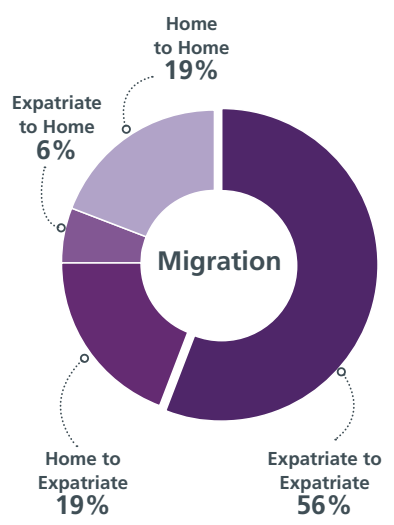
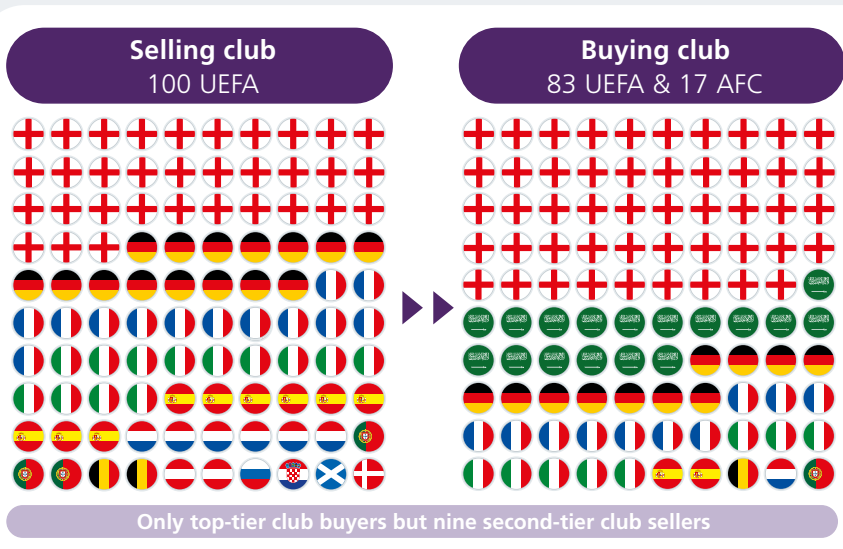
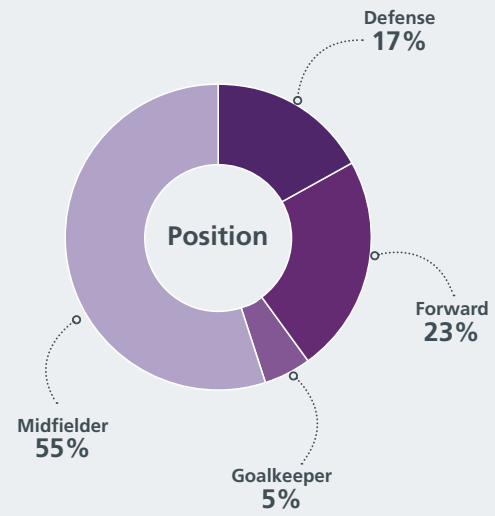
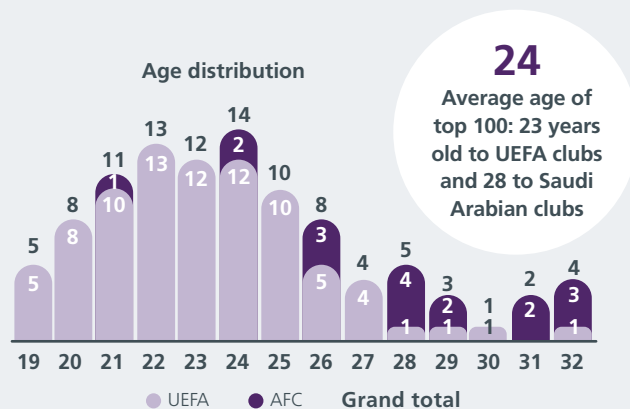


* Last year's report was based on the top 20 leagues. The left-hand chart values differ slightly, as the chart this year covers transfer investments of all European clubs.

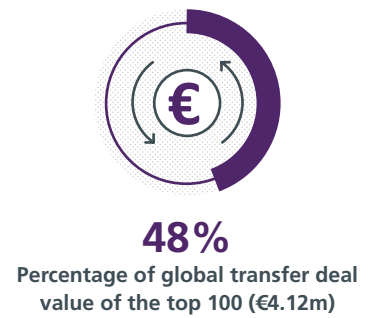
Player profile of top one hundred transfer deals

Analysis of summer deals by price

Our benchmarking publications have always concentrated on understanding market trends and the different shape of transfer markets throughout Europe, rather than spotlighting individual deals. This page breaks from tradition, by presenting the profile of the players who were in the top 100 summer 2023 transfers by value and exploring their stories.



The top 100 fee size and share



* In nine cases of dual nationality the non-European first nationality reflects the senior national team chosen by the player.



3

TALENT LANDSCAPE

This chapter focuses on the 2022/23 season, analysing a cross section of 20 domestic leagues, compiling data on squad regulation and player usage, which then informs discussions about player workload, match calendars, competition formats and rules, competitive balance and transfer and finance regulations.



Player usage in domestic leagues

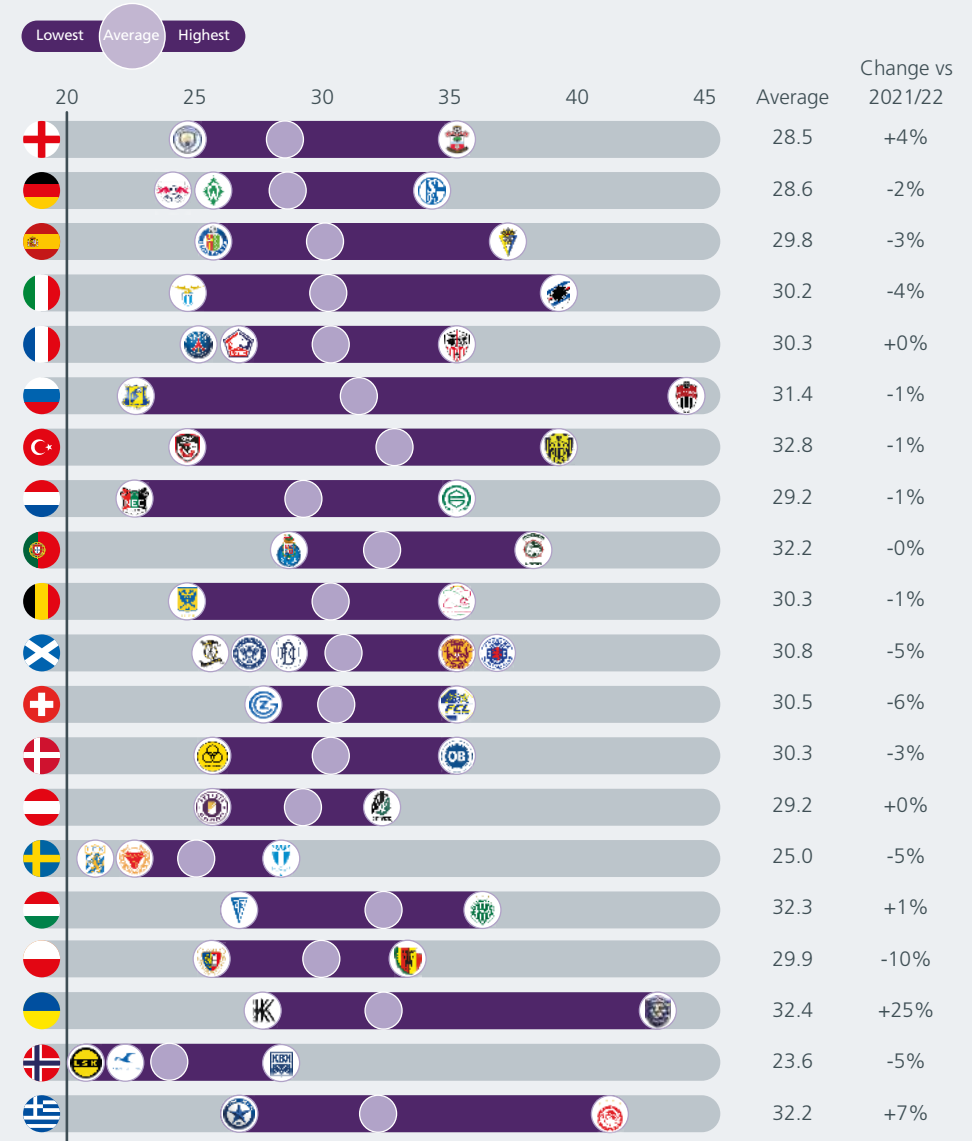
Large differences in the numbers of players used by clubs

Squad use is reflected in the number of players that clubs field during their domestic league season. Many different factors influence this simple statistic, including the number of injuries, the extent to which a head coach likes to rotate their squad, the level of mid-season player turnover, and the length and number of games in the league season. In addition, as detailed in last year's report (p. 21) some countries operate squad limits, even though most domestic squad limits enable academy players to be promoted to the A team and give clubs a chance to refresh their squads and register new players after the winter transfer window (or the summer window for leagues with summer seasons).

Looking at the 20 leagues presented in the chart on the right*, clubs in Norway used the fewest players during their 2022 league season: 23.6 on average, ranging from 20 (FK Haugesund and Lillestrøm SK) to 29 (Kristiansund BK) and Swedish clubs also fielded relatively low numbers of players, with an average of 25. At the 2022/23 high end of the spectrum, Turkish clubs (32.8) and Ukrainian clubs (32.4) fielded the highest average numbers of players, with Hungary (32.3) Portugal (32.3) and Greece (32.2) also exhibiting a high average. In the case of Ukraine, under exceptional circumstances, there was a sharp increase compared to the previous season, when its clubs fielded an average of 25.9 players – then one of the lowest numbers in the various countries under review.

Among the 'Big 5' leagues, Spain's LaLiga clubs used the most players, fielding an average of 30.8 players, 2.3 more than clubs in the Premier League. Manchester City and SS Lazio fielded the fewest players (24) of the clubs in the 'Big 5', while UC Sampdoria fielded the most (40). Russia's FK Khimki fielded the most players (45) of any club in the 20 leagues under review.

Number of players fielded during the 2022/23 domestic league season*



30
Average number of players fielded by each club during their league season

* The UEFA Intelligence Centre tracks a wide range of squad statistics for all UEFA member associations' domestic leagues and cup competitions, as well as UEFA club competitions. For the purposes of this chapter, the 20 highest revenue leagues are presented, but the average number of players for all 54 domestic leagues and the country rank are included in the appendices. The data covers the 2022/23 (winter) and 2022 (summer) seasons.

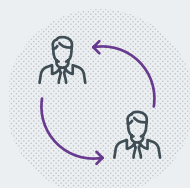
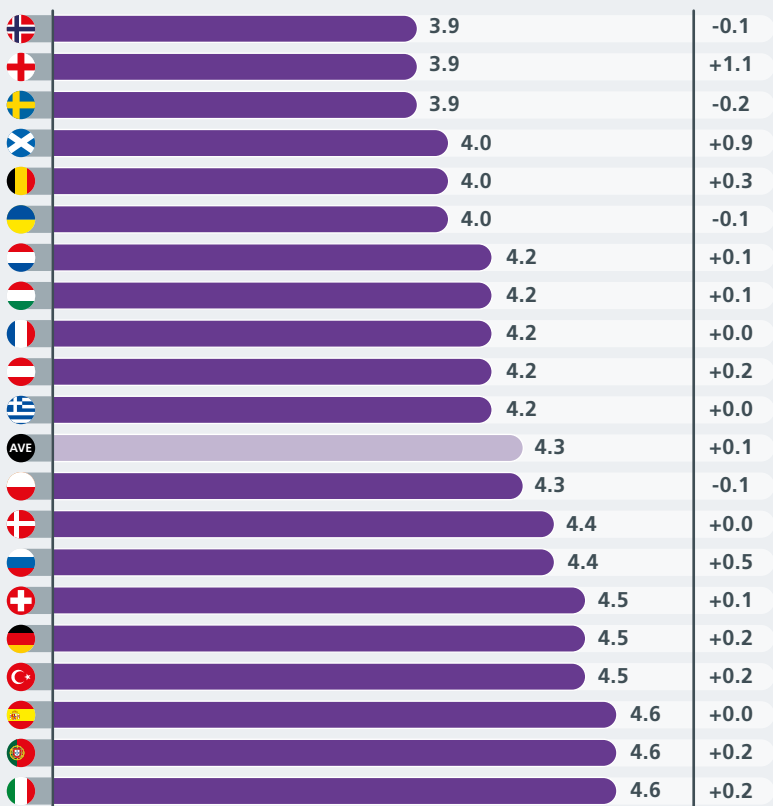
Substitutions: domestic regulations and usage

Use of substitutes increases, as all top leagues move to five-substitution allowance

In 2022/23, the average number of substitutions grew to 4.3, an increase of 0.1 compared to 2021/22, as all leagues now make use of the IFAB allowance of five substitutions. Of the 20 leagues under review, only Sweden (3.9), Ukraine (4.0) and Poland (4.3) saw minor decreases to their average substitutions per team. The club with the lowest number of substitutions of all the 325 clubs assessed is also Swedish, IFK Göteborg with 2.9 substitutions per match. The largest increases were observed in England and Scotland, which fully implemented the rule change in 2022/23.

Average substitutions per team in 2022/23 domestic league season

Change vs 2021/22



4.3
Average number of substitutions per team in top 20 leagues in 2022/23



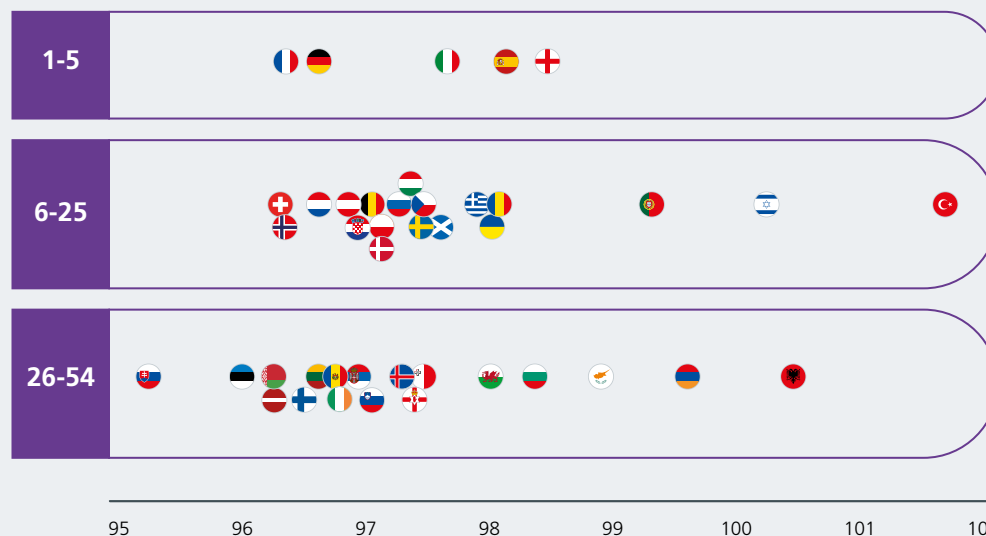
97.7
Average minutes played in top 20 leagues in 2022/23

Average match length consistently exceeds 90 minutes

To combat time wasting and ensure more play per match, in the 2023/24 season, leagues have applied a new directive that requires referees to add on the exact time lost for goal celebrations, substitutions, set pieces and injuries, at the end of each half. In 2022/23, top-tier leagues had an average match length of 97.7 minutes, and of the sample leagues assessed, only one, the Turkish Süper Lig, had an average match length over 100 minutes (101.9). Of the 'Big 5' the longest average match in 2022/23 was in the Premier League, with 98.5 minutes. At the other end of the spectrum, Ligue 1 in France exhibits the shortest average match, at 96.3 minutes. It is anticipated that this average will increase in 2023/24 with the implementation of the new directive, and that matches of 100 minutes or more will become more prevalent. From what we have seen from matches so far in 2023/24, this trend seems to be confirmed, as the average match length in the first two matchdays in the top 20 leagues increased to 100.2 minutes, with 139 matches already exceeding an 100 minute match length, compared to 83 matches exceeding 100 minutes at the same stage of the season in 2022/23.

Average match length

Revenue groups



Domestic league squad profiles

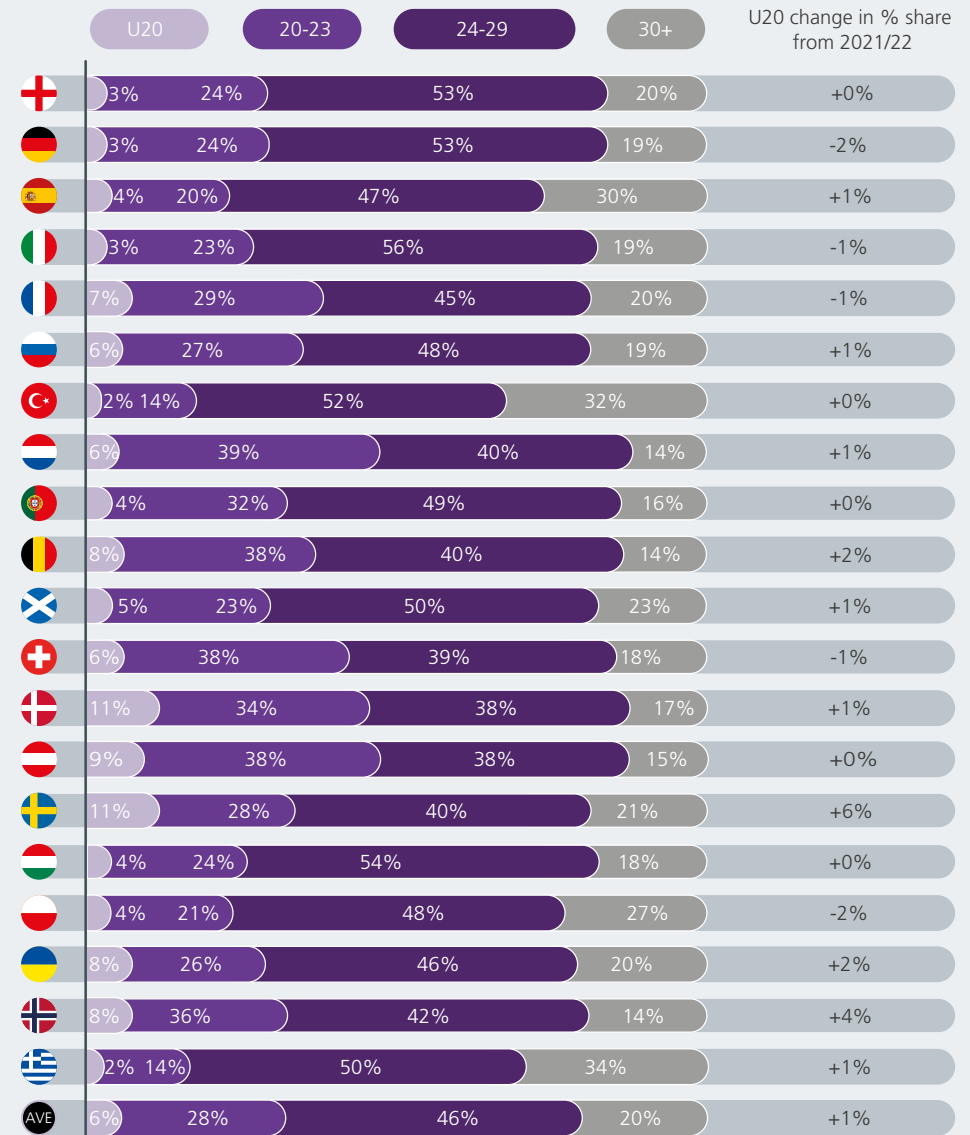
Opportunities for teenager players increase throughout Europe

Even though the percentage of transfer spending on players aged 23 or under has increased in recent windows, the proportion of minutes they played did not increase in 2022/23. Nonetheless, the proportion of minutes played by U-20 players increased from 5% to 6%, and we will monitor this trend in the current season.

Age profiles* can be analysed using various metrics, each telling their own story. For example, 6% of total domestic league minutes were played by teenagers in 2022/23. This average conceals significant variation from country to country, with teenagers accounting for more than 11% of total minutes played in Sweden and Denmark, but just 2% in Greece and Turkey.

If the definition of young players is expanded to include all those aged 23 or under, the Austrian league is the most youthful, with 47% of total minutes being played by this age category, compared with just 16% in Greece and Turkey. At the other end of the spectrum, players aged 30 or older accounted for 34% of total minutes in Greece and 32% in Turkey compared with 14% in the Netherlands, Belgium and Norway. The average percentage of players over the age of 30 has remained relatively stable over recent years, falling slightly from 21% to 20% between 2020 and today.

Breakdown of total domestic league minutes played by age (2022/23)



6%
of total domestic league minutes played by teenagers



47%
of total domestic league minutes played by footballers under the age of 24 in Austria



34%
of total domestic league minutes played by players aged 30+ in Greece

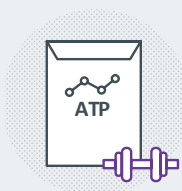
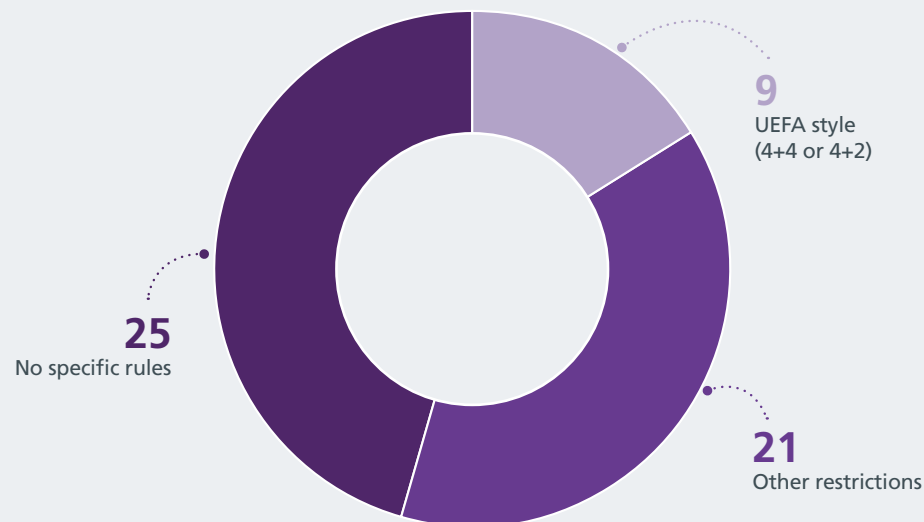
* Here, age profiles are based on players' ages at the start of the domestic season, rather than their age at the time of each individual match, which would increase the average age by approximately five months.

Squad regulation: locally trained players

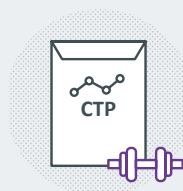
The term 'locally trained player' refers to a player who, between the ages of 15 and 21 (or the seasons in which they turned 15 and 21), has been registered with a club ('club-trained player') or with other clubs affiliated to the same association as their current club ('association-trained player') for a period of three whole seasons or 36 months, continuous or not, irrespective of the player's nationality or current age.

The impending decision by the European Court of Justice (ECJ) in relation to the definition of locally trained players holds the potential to reshape the domestic and European landscape of playing talent. The ramifications could reverberate through the football community, affecting in particular those national associations that have instituted club-trained or association-trained rules.

Domestic locally trained players regulation for season 2022/23



29
Number of countries with association-trained player requirements in 2022/23



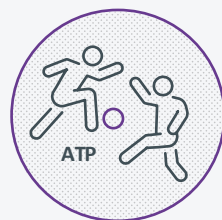
11
Number of countries with club-trained player requirements in 2022/23

Locally trained players in group stage of UEFA competitions in 2022/23



3.3

Average number of club-trained players in A-lists in 2022 group stage, same value as the average over last five seasons



6.9

Average number of association-trained players in A-lists in 2022 group stage. Higher than the average of last five seasons (6.5)



56%

Proportion of clubs not able to compile a full A-list squad in 2022 group stage



43%

Share of group stage minutes enjoyed by ATP+CTP+B-list players in 2022 group stage

Use of locally trained players: domestic competitions

Locally trained players on pitch just over half of minutes

Domestically, locally trained footballers played an estimated 52% of total minutes in the 2022/23 season in the 20 leagues analysed in this chapter: 13% for club-trained players and 39% for association-trained players*. These are the same percentages as observed in the 2021 season.

Denmark recorded the highest figure for club-trained players (24%), followed by Switzerland and Norway (19%), while association-trained footballers in Ukraine spent 76% of the total minutes on the pitch, pushing Ukrainian clubs' combined average for club and association-trained players to 91%. Four countries (Scotland, Italy, Türkiye and Greece) recorded figures of less than 8% for club-trained players, which is less than one in 11. Turkish clubs had the lowest average for club-trained players (5%) while Greek clubs had the lowest average for association-trained players (23%). Looking at the 'Big 5', Spanish clubs had locally trained players on the pitch for 62% of the total minutes, compared with 57% in France, 50% in Germany, 42% in England and 39% in Italy.



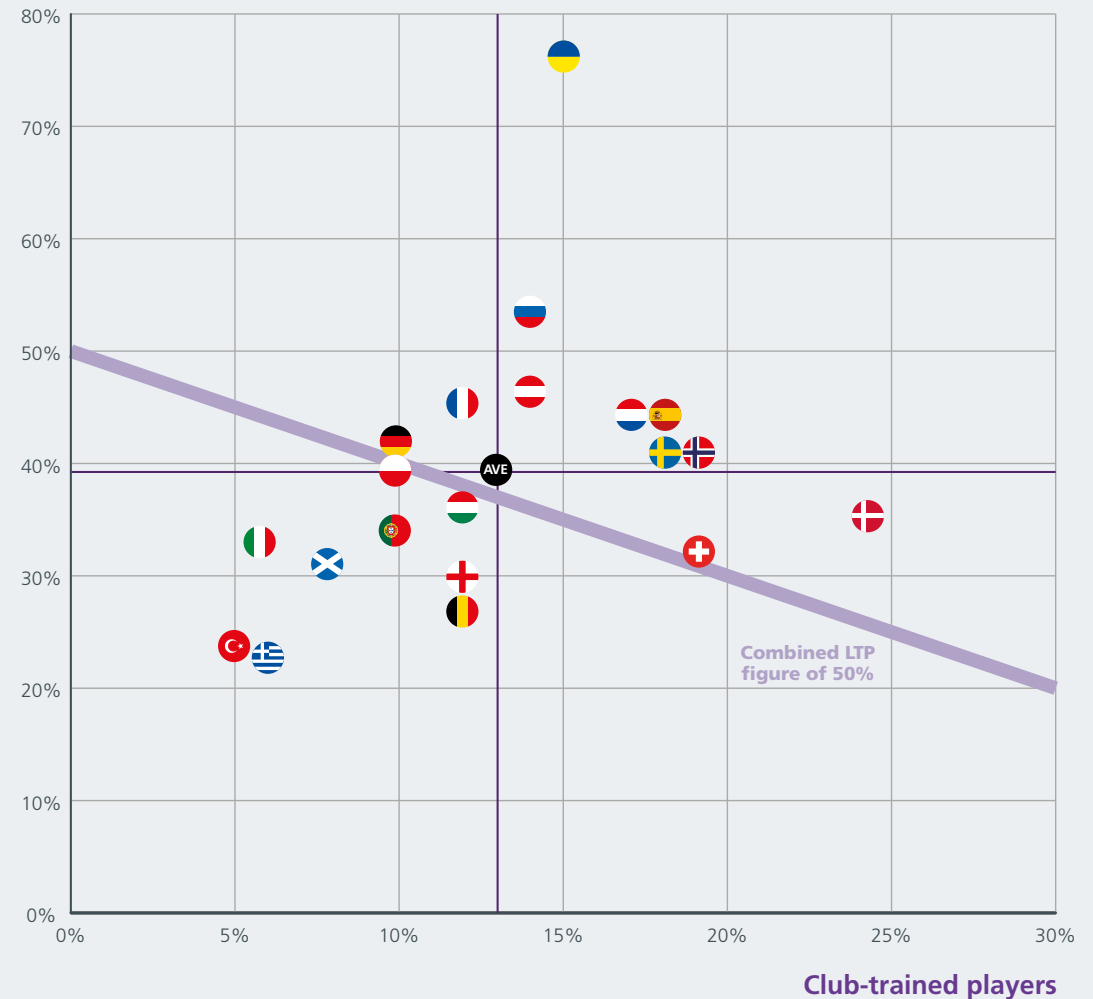
52%
of total domestic league
minutes accounted for by
locally trained players



13%
of total domestic league
minutes accounted for by
club-trained players

Percentage of total domestic league minutes played by locally trained players

Association-trained players



* For the purposes of this domestic analysis, locally trained players (club and association-trained) were identified at the start of the season using a combination of data provided by clubs in UEFA competitions and calculations by the UEFA Intelligence Centre based on players' transfer histories as published on Transfermarkt.com.

New regulation in action: FIFA limits on international loans

New regulatory framework

In January 2020, FIFA published a new set of loan regulations that came into force on 1 July 2022 with a view to developing young players, protecting the integrity of competitions and preventing player hoarding. These new regulations include the following:

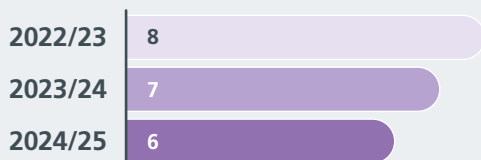
- Obligation to draw up a written agreement defining the terms of each loan, particularly with regard to its duration and financial conditions
- Minimum loan duration (interval between two registration periods) and maximum loan duration (one year)
- Prohibition on sub-loaning a professional player who is already on loan to a third club
- Limit on the number of loans between two clubs, so that at any given point in a season a club may not have more than three professionals out on loan to any one club and no more than three professionals on loan from any one club
- Limit on a club's total number of loans per season (see below)

These limits do not apply to players aged 21 or under or club-trained players. At domestic level, FIFA's member associations will have three years to implement these rules as part of a domestic loan system that is in line with FIFA's international principles. A country's limit on total numbers may differ from FIFA's limit as long as it is consistent with FIFA's international principles.

Limit on number of loans between two clubs at any given time



Limit on total loans per club at any given point in a season



Loan usage has changed in response to the new rules

In 2021/22, the last season before the new regulations came into force, 15 top-division clubs had more than eight non-exempt players out on loan internationally at some point in time, usually in the second half of the season, down from 18 in 2020/21 and 17 in 2019/20. This included four English clubs, four Ukrainian clubs, two Italian clubs, and one each from Croatia, Greece, Portugal, Latvia and Russia. In the first transitional season (2022/23), all of these clubs reduced their loan numbers and no clubs loaned more than 3 players out to the same foreign club at any one time.

The limit will eventually be six non-exempt international loans. Only eight clubs exceeded that limit in 2022/23, down from 38 in 2021/22, 31 in 2020/21 and 28 in 2019/20.

Top-division outbound loans in 2022/23



17%
of international loans
estimated to be exempt
(under-21s and CTPs)

All outbound loans

6,430

FIFA international loans

1,598

Non-exempt international loans

1,334

Both international and domestic loans have increased

The FIFA rules are designed to limit the excessive use of international loans, rather than prohibit them entirely. In fact, the number of international loans across the 54 top divisions increased by 11% to almost 1,600 during the last season. At the same time clubs also increased their usage of their domestic loan system, increasing their loans by 6% to more than 4,800.

Use of outbound loans

The chart on the right summarises the profile of outbound loans, showing significant variation from league to league in terms of the average number and age of loanees and the types of loan (international or domestic). In 2022/23, the average Serie A club loaned out 34 players in 40 separate contracts, while the average English Premier League club loaned out 20 players in 23 separate contracts. Recognising that some clubs have reserve teams playing high up in the national league pyramid, the relative strength of lower-tier domestic football, domestic loan regulations, rules on professional academy contracts, recruitment catchment areas and feeder club arrangements all have an impact on the use of loans.

It is also worth noting that 61% of outbound loans from English Premier League clubs and 42% of loans from Serie A clubs involved players in reserve team or junior academy squads, and the vast majority of those players were loaned domestically to lower-tier clubs.

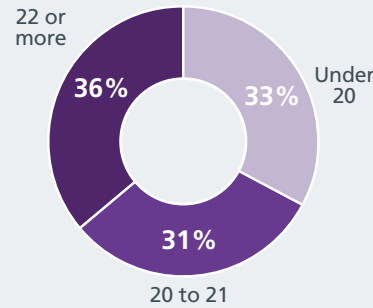
Vast majority of loans are domestic

Overall, 75% of all loans were domestic deals between top-division sides and lower-tier clubs. In Turkey and Poland this is as high as 91% and 90%. However, in Sweden and Belgium the figure is as low as 39% and 34% of outbound loans. In total, 33% of outbound loans in 2022/23 involved a player under 20. When this is extended to players who are 20 or 21, a further 31% of loans are included. The clear trend is to loan youthful players. At national level, Sweden (64%) Portugal (63%) and Belgium (63%) loan out a far higher percentage of players over the age of 22. The most common contract duration is 6 to 12 months (46%). Multi-year loans are regulated under new FIFA rules, so although we expect these to eventually disappear, the percentage extending more than a year has increased slightly from 10% to 11%.

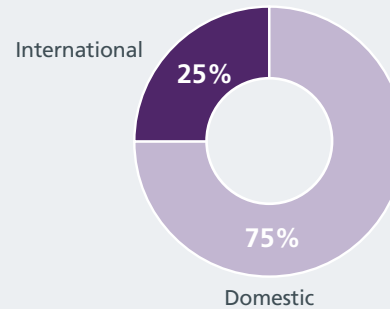
 **6,430**
outbound loans from
633 top-division clubs
in 2022/23

 **75%**
of outbound loans
involved two clubs
in the same country

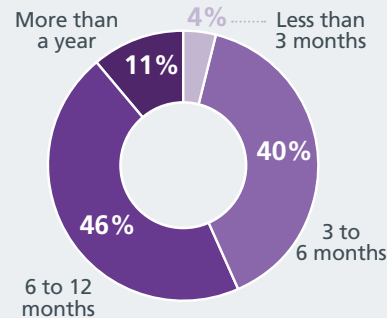
Breakdown by age



Breakdown by type



Breakdown by length



Average number of players loaned out per top-division club in 2022/23

| | First team | Juniors/reserves | Total loans per club | Age profile 22+ | Type domestic |
|-------------|------------|------------------|----------------------|-----------------|---------------|
| Italy | 22.9 | 16.7 | 39.6 | 33% | 82% |
| Denmark | 9.2 | 14.3 | 23.5 | 32% | 63% |
| Turkey | 13.8 | 6.2 | 20.0 | 44% | 90% |
| Sweden | 8.4 | 5.8 | 14.3 | 26% | 84% |
| Ukraine | 12.2 | 2.1 | 14.3 | 64% | 39% |
| Czechia | 11.3 | 2.6 | 13.9 | 49% | 66% |
| Switzerland | 12.4 | 0.8 | 13.2 | 23% | 81% |
| Spain | 7.7 | 5.0 | 12.7 | 49% | 74% |
| Poland | 7.6 | 3.9 | 11.5 | 20% | 91% |
| Germany | 8.5 | 2.1 | 10.6 | 40% | 45% |
| Portugal | 7.9 | 1.8 | 9.7 | 63% | 52% |
| France | 8.7 | 1.0 | 9.7 | 49% | 47% |
| Belgium | 7.1 | 2.0 | 9.1 | 31% | 73% |
| Netherlands | 7.7 | 0.9 | 8.6 | 30% | 43% |
| Switzerland | 5.5 | 2.4 | 7.9 | 24% | 80% |
| Belgium | 6.2 | 0.5 | 6.7 | 63% | 34% |
| Norway | 6.4 | 0.2 | 6.6 | 24% | 82% |
| Austria | 5.3 | 0.7 | 6.0 | 28% | 65% |
| Ukraine | 4.9 | 0.6 | 5.4 | 53% | 54% |
| Hungary | 3.0 | 0.9 | 3.9 | 49% | 63% |
| AVE | 6.6 | 2.2 | 8.8 | 36% | 75% |

* Here, age profiles are based on players' ages at the start of the domestic season, rather than their age at the time of each individual match, which would increase the average age by approximately five months.

Reliance on inbound loans varies significantly

Significant variation from league to league

The charts on the right show how heavily the average European squad relies on loans, looking at the average number of players that clubs bring in on loan and the average percentage of total minutes that loanees played in 2022/23. On average, in the 20 countries and 325 clubs analysed, clubs brought in 3.7 players on loan in 2022/23, and those players played 10% of the total minutes during that season. Clubs' reliance on loans varies considerably, especially from league to league. Loanees played 19% of total minutes in Serie A in 2022/23, but only 4% in the English Premier League. A total of 38 top-division clubs used no loanees at all in 2022/23, while at two clubs they played more than 40% of total minutes: AC Monza (47%) and FC Empoli (45%).

Most loanees play, but are not in the starting 11

A full 95% of loanees were given playing time during the league season, with 87% starting at least one match and 7% restricted to substitute appearances. On average, loanees started 36% of matches and featured in 49% of matches during the league season. However, only 26% of the 1,108 loanees in our analysis featured among the 11 most-selected players at the club they were loaned to.

Majority of loans involve expatriate players*

Despite the start of tighter regulation on international loans, the majority of loans during the 2022/23 domestic league season involved expatriate players (59%). There was also a strong preference for midfielders, who accounted for 42% of loanees, compared with 29% for defenders, 21% for forwards and 8% for goalkeepers.



10%

of total domestic league minutes were played by loanees



5%

of loanees did not get any match time at their loan club



23.5

Average age of loanees at the start of the season

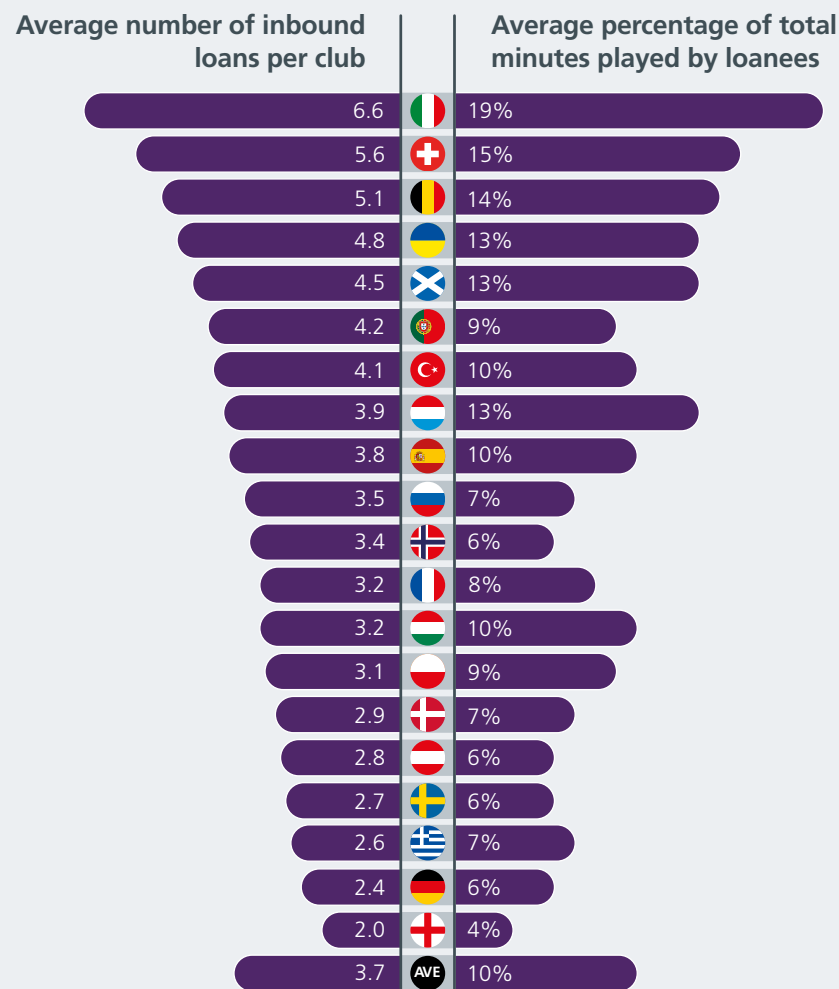


3x

More than triple the number of inbound loans used by Italy than England

Players loaned at all ages

Players under the age of 20 at the start of the season accounted for 10% of incoming loans, with players aged 20 to 23 making up a further 44%. The average loanee was 23.5 years old at the start of the season, but this varied from country to country. The average was considerably higher among English (25.6) and Turkish clubs (25.5) than in Austria (21.2), Denmark (22.1) and Switzerland (22.2).



* Expatriates are defined as players whose first and second nationalities are both different from that of the league they play in.



4

HEAD COACHES

In the world of football, head coaches play a pivotal role in steering teams towards victory. They make strategic decisions, impart tactical wisdom, and guide their squads through the highs and lows of the season. At the top they are well remunerated but work in an insecure profession. This chapter delves into head coach churn, international mobility and coaching pathways, offering a closer look at the dynamic world they inhabit.



Head coach turnover across Europe at an all time high

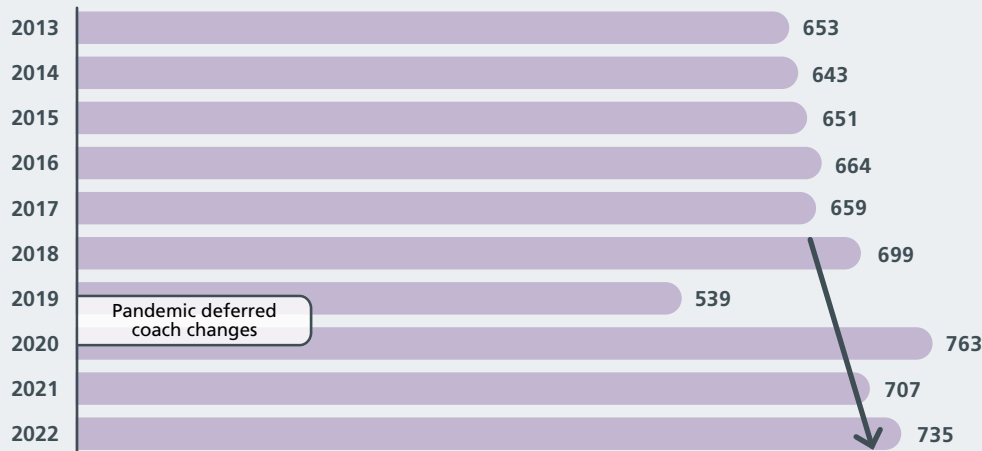
This chapter examines the landscape of head coaches in European football during the last complete domestic season (2022/23, or 2022 for summer leagues). A total of 1,209 coaches managed top-tier teams in Europe at some stage during the season at 736 top tier clubs. Caretaker managers who held their position for less than 30 days are excluded from all analyses in this chapter.

Turnover reflects importance of head coach role

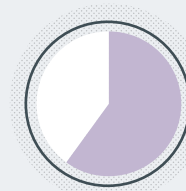
Changes in technical leadership have become constant, reflecting the criticality of the head coach role, where responsibility for underperformance is increasingly laid. The head coach's perceived performance hinges upon team performance. With owners investing ever increasing amounts on playing talent with long contracts, it is easier to change the head coach than the players. By definition, football has winners and losers, so head coach changes are inevitable.

Head coach turnover has increased by 13% over the last 10 seasons and last year witnessed the highest number of head coach dismissals recorded (excluding the total in 2020, which saw many changes deferred from the previous season under pandemic conditions). Among the 'Big 5' leagues, England and France saw the highest number of dismissals (22), followed by Italy (14), Spain (13), and Germany (12).

Total head coach dismissals in Europe*



* Across this chapter the latest season analyses (totals and averages) cover all 54 top tier leagues. The 10 season trend analyses cover the 48 countries for which we possess full ten-year data.



66%
Two-thirds of European clubs changed their head coach at least once

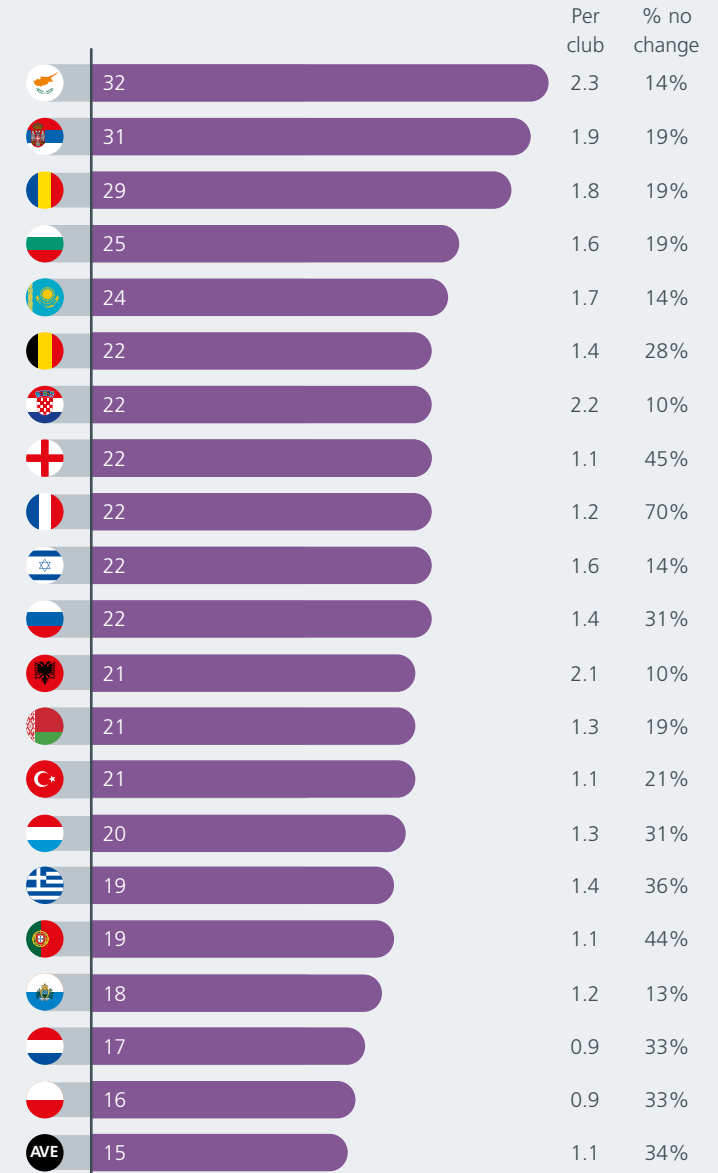


671
Average number of head coach dismissals in Europe in the last decade



6
Number of different head coaches at a single club
CS Mioveni (Romania)
Karmiotissa Pano Polemidia (Cyprus)
FC Turan (Kazakhstan)

Head coach dismissals by top tier league in 2022/23



Team performance contributes to unplanned coaching changes

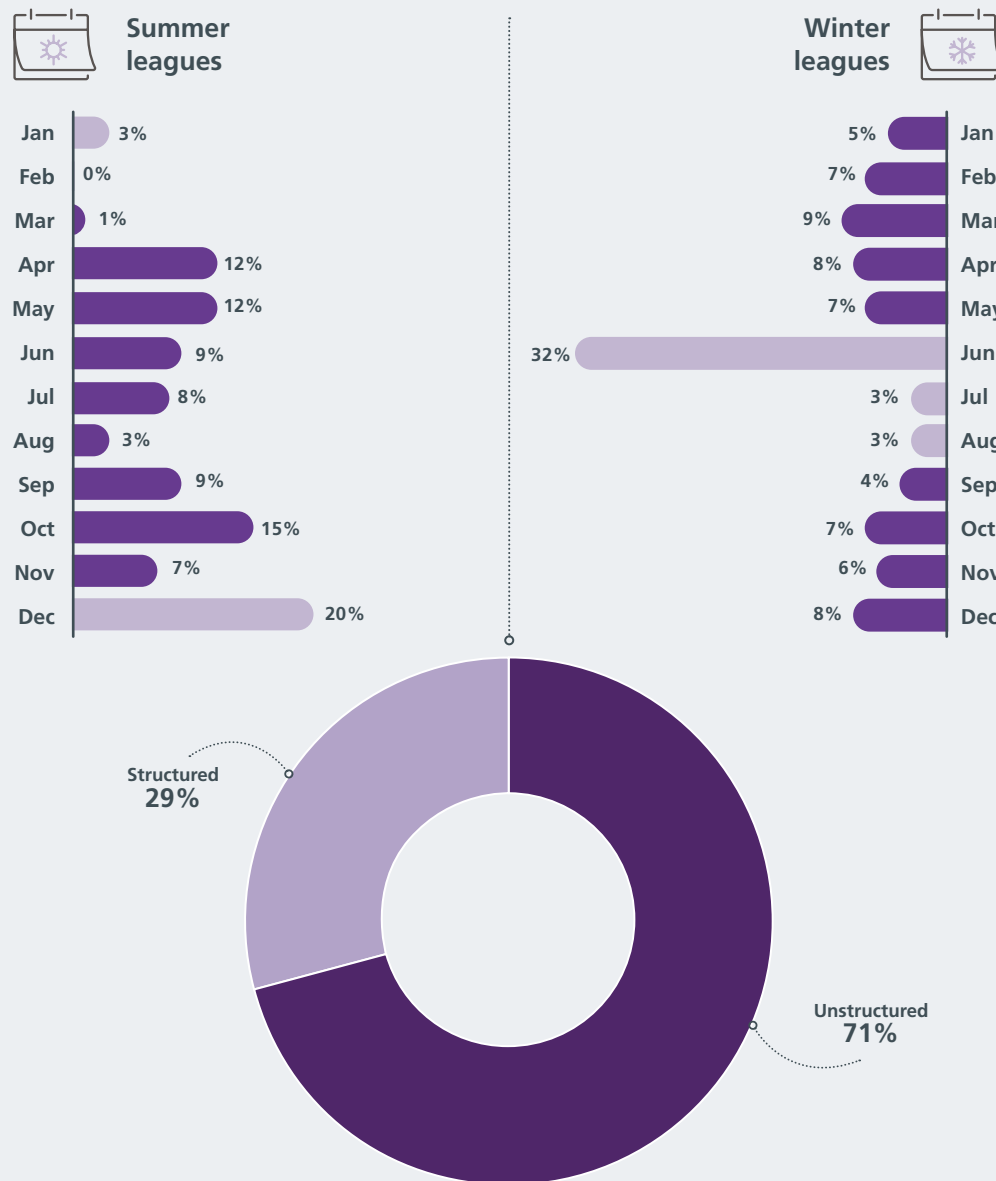
Changing head coach during season to address performance

The position of a head coach is notoriously unstable; a brief period without results can be enough to prompt clubs to introduce changes.

Head coach dismissals during 2022/23 have been grouped into those that occurred during the off-season (structured) and those during the season (unstructured). The off-season period varies between winter leagues (June, July and August as off-season) and summer leagues (December, January and February as off-season).

For both winter and summer leagues, the months with the highest number of dismissals are June and December; the beginning of the off-season. These are structured changes to team leadership and allow head coaches to prepare their new teams for the upcoming season and take advantage of the major transfer windows. Despite these months being the most common individually, the vast majority of changes, 71% across Europe, are made mid-season, highlighting the unstructured nature of head coach changes. In some cases changes happen by mutual consent or because a head coach is moving up the ladder and the club may receive compensation, but the vast majority of mid-season changes are dismissals. While clearly not ideal or planned, with the sporting jeopardy of the European league pyramid and relegation or cross-border UEFA competition qualification at stake, clubs prefer to attempt to address potential issues during the ongoing season.

In 2022/23 among the 'Big 5' leagues, Italy had the highest percentage of structured dismissals (38%), followed by France (36%), England (33%), Spain (23%), and Germany (17%).



Decreasing job tenures of head coaches in European football

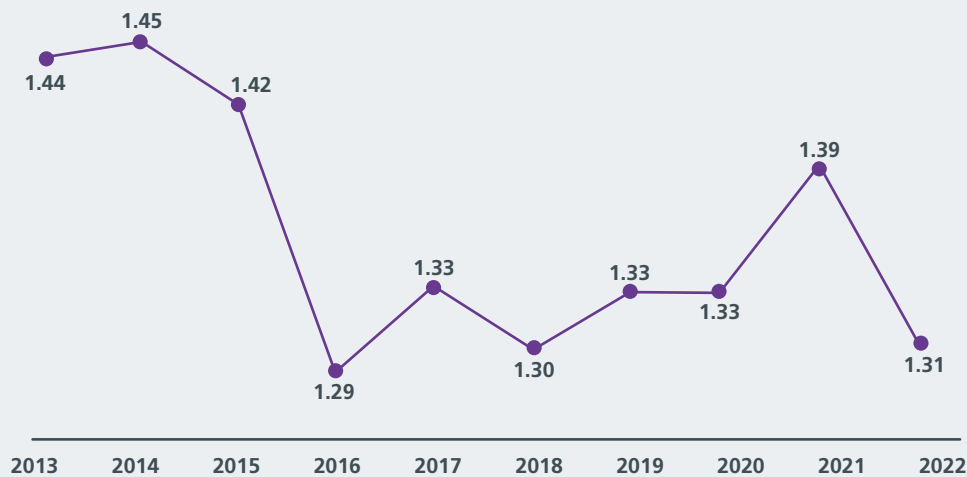
Head coach job stability decreases as tenures drop

Head coaches who plied their trade in European top tier club football during last season were in their job, or had been in their job by the end of the season, for an average of 1.31 years (less than 16 months).

These average tenures were shorter than last season and moved close to the lowest point in the last decade, reflecting the high turnover of head coaches previously identified and the lack of long-termers. Only 9 top tier and 12 second tier coaches managing during last season had been in their job for ten or more years. Indeed, across the 1,209 serving head coaches less than 5% have been in their job for five or more years.

Last season, only 6 countries (Wales, Ireland, Austria, Norway, Azerbaijan, and Northern Ireland) had an average job tenure above 2 years, with the map illustrating numerous countries where head coaches had been in place for an average of less than one year.

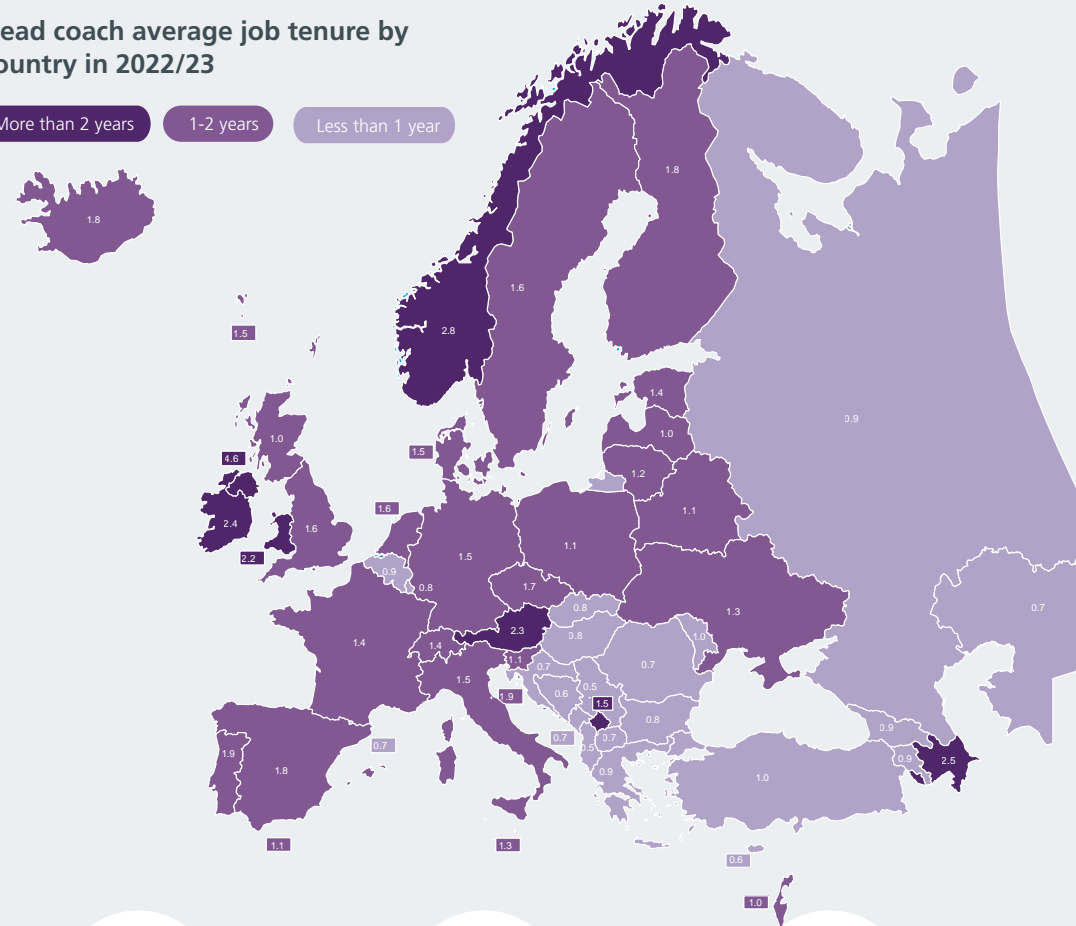
Average job tenure (in years) over the last 10 seasons*



* Based on the 48 countries for which we possess comprehensive data spanning the past 10 years.

Head coach average job tenure by country in 2022/23

More than 2 years | 1-2 years | Less than 1 year



1.3yrs

Average top tier head coach job tenure in 2022/23



1.6yrs

Average top tier head coach job tenure in 'Big 5' leagues in 2022/23



4.6yrs

Longest top tier head coach job tenure in 2022/23 (Northern Ireland)

Demand for head coaches with experience varies across leagues

Approach to youth and experience varies across European clubs

For such a critical position, many clubs place great faith in coaches with little experience in the role of head coach.

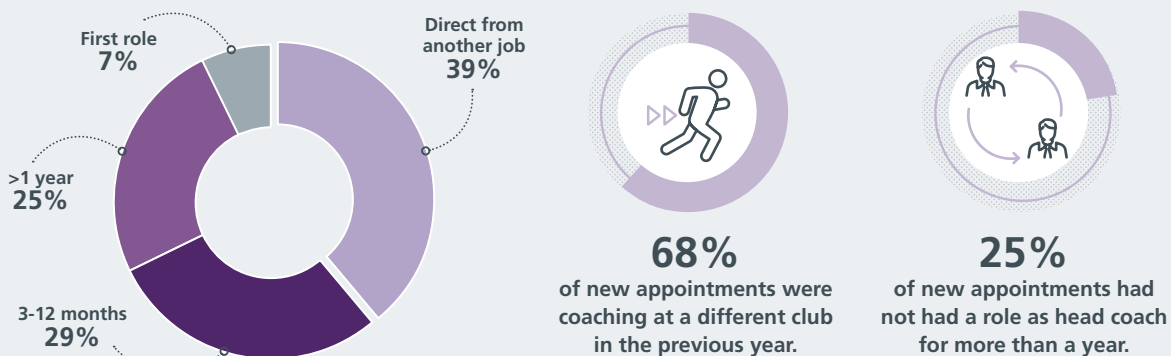
Of all new head coach appointments last season, 26% had less than one year's professional head coach experience, with Austria (86%) Ukraine (80%) and Scotland (78%) heavily reliant on coaches with five years or less of experience.

In contrast, an average 21% of head coaches had more than ten years experience, with England (50%) and Spain (46%) demonstrating their reliance on experience in these roles. Indeed, during last season Spanish clubs made no appointments of novice head coaches with less than one year of previous head coach experience.

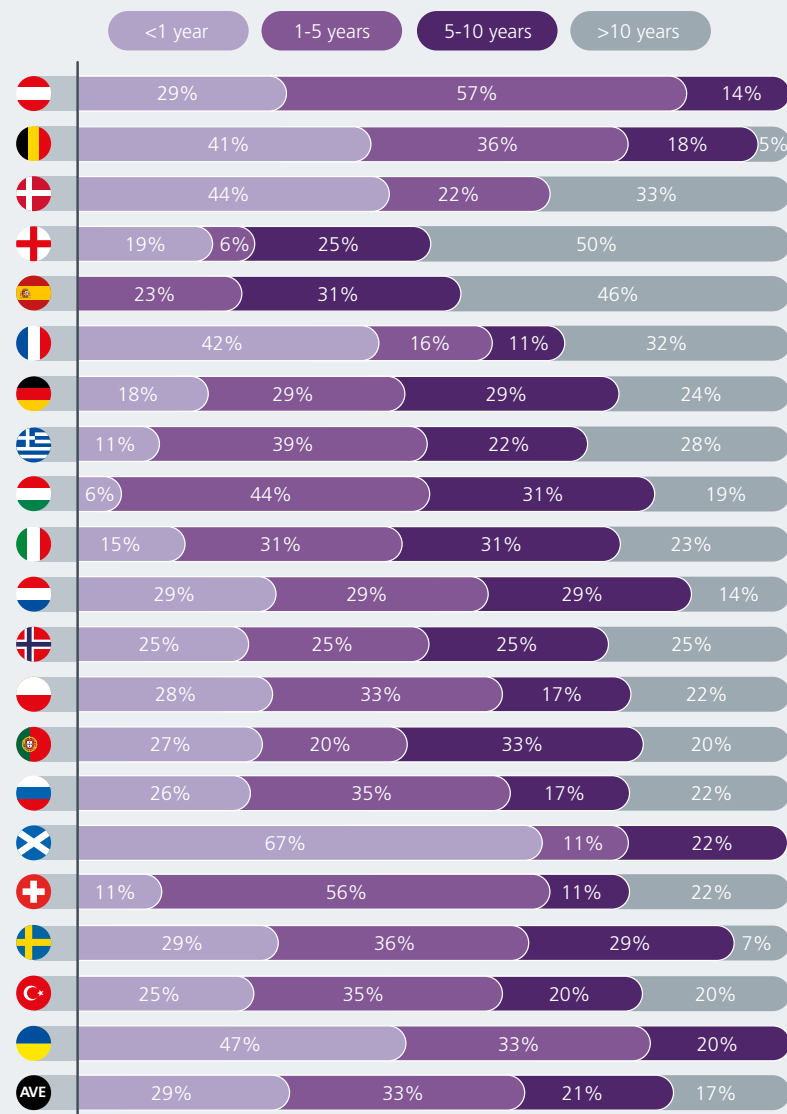
Head coaches have to take their first job somewhere and the first step on the coaching pathway is analysed later in this chapter. The novice head coach appointments last season averaged 6.0 years in other coaching roles.

Keeping active in coaching roles key to job mobility

Clubs favor coaches who are currently active as head coach; 39% of new appointments come directly from another head coach role and another 29% were hired within a year of their last position. In the last season 7% took up their first role as head coach. Therefore, while the role comes with low job security, another role is often round the corner.



Breakdown of new appointments' experience as head coach



Head coach migration common but less common than for players

Head coach usually from nation of league they operate within

Commonly recognised cross-border UEFA coaching licences have facilitated head coach migration across Europe. However, the majority of European leagues have a clear majority of head coaches hailing from their own nations. On average, 71% of head coaches who led teams during the 2022/23 season were coaching in their home country*.

Iceland (100%)

Serbia (98%)

Northern Ireland (94%)

Andorra (20%)

Gibraltar (22%)

San Marino (30%)

Rely on head coaches from *inside* league nation

Rely on head coaches from *outside* league nation

Many factors contribute to this variation and the effectiveness of these head coaches; possessing an advanced comprehension of a particular league, its fan dynamics, playing style, and all other facets encompassing a football team can greatly enhance the effectiveness of local head coaches, with country demographics and language barriers also a consideration in cross-border coaching.

The significant economic competitiveness of English clubs not only attracts talented players but also the finest proven head coaching talents, with foreign head coaches in both their top and second tier leagues significantly above other 'Big 5' leagues and the European average.

Percentage of local coaches in 'Big 5' leagues



Serie A
89%

Serie B
92%



Ligue 1
72%

Ligue 2
90%



LaLiga
70%

Segunda Division
95%



Bundesliga
68%

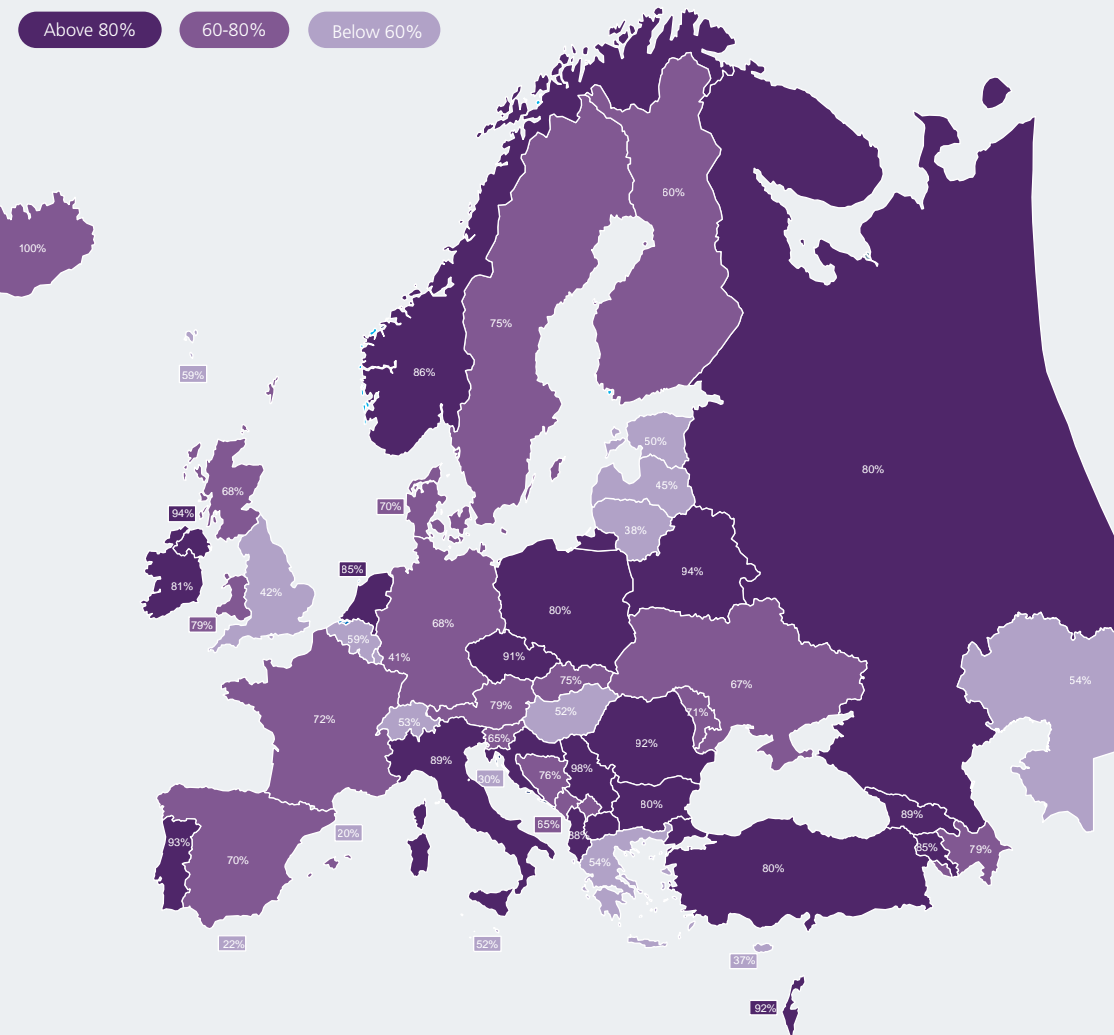
Bundesliga 2
86%



Premier League
42%

EFL Championship
65%

Head coaches from league nation in 2022/23 season*



*Only the first nationality of the head coach was considered for this analysis so foreign coaches will include some with dual nationality.

International mobility of European head coaches

Nationality of head coaches working outside home nation

The volume of European head coaches working outside their home nation, varies by nationality.

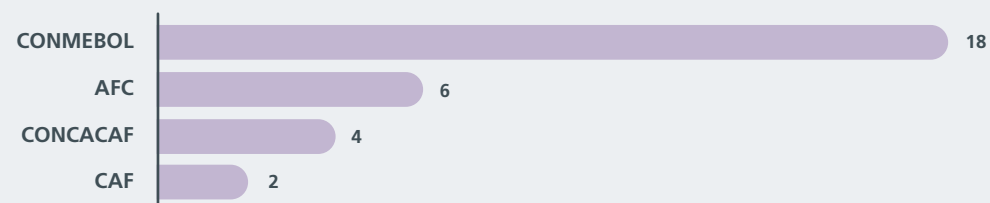
Spanish and Italian head coaches were in most demand abroad during last season, with 49 coaches either managing another top tier European club or a senior national team*. However, understanding where these coaches operate reinforces the demographic and linguistic arguments within head coach mobility. Many of the positions held by Spanish and Italian head coaches were in smaller and geographically related countries; 14 Spanish coaches coached in Gibraltar and Andorra, and 16 Italian coaches worked in San Marino.

Relative to their population, Portuguese, Serbian and Croatian coaches are also extremely frequent travellers with Portuguese coaches taking up nine national team positions and 26 first tier club positions abroad.

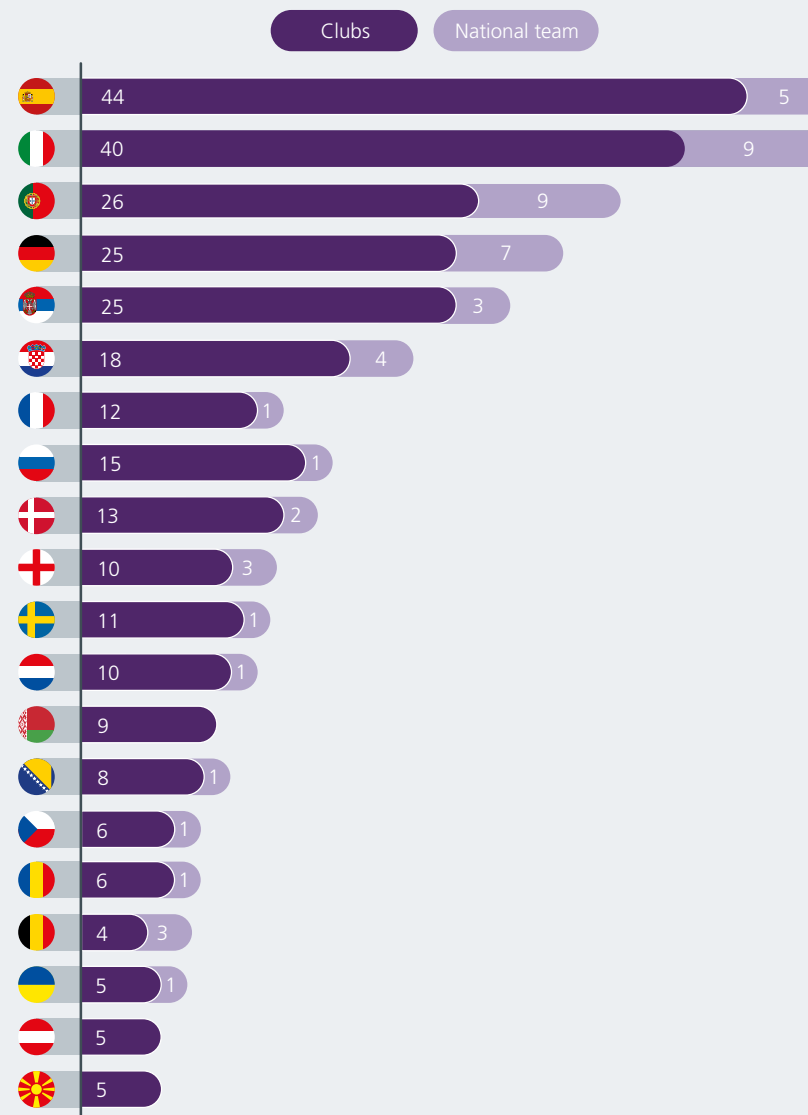
European leagues attractive to head coaches from outside Europe

Among the non-European coaches in charge at clubs last season, the most represented confederation was CONMEBOL. Having a second nationality, especially for a European nation, can drive preferences; 77% of the global international head coaches have a second European nationality. However, many (55%) of this cohort have had careers in coaching outside of Europe suggesting that there is true international mobility. The dominance of CONMEBOL suggests linguistic ease for international postings.

Non-European head coaches in Europe



Nationality of head coaches working abroad (2022/23)*



*'Clubs' means any of the 1,209 head coaches that coached at first division European clubs across the season. 'National team' includes just the senior national team (not age groups) and global roles (not just Europe).

Majority of head coaches have had professional football careers

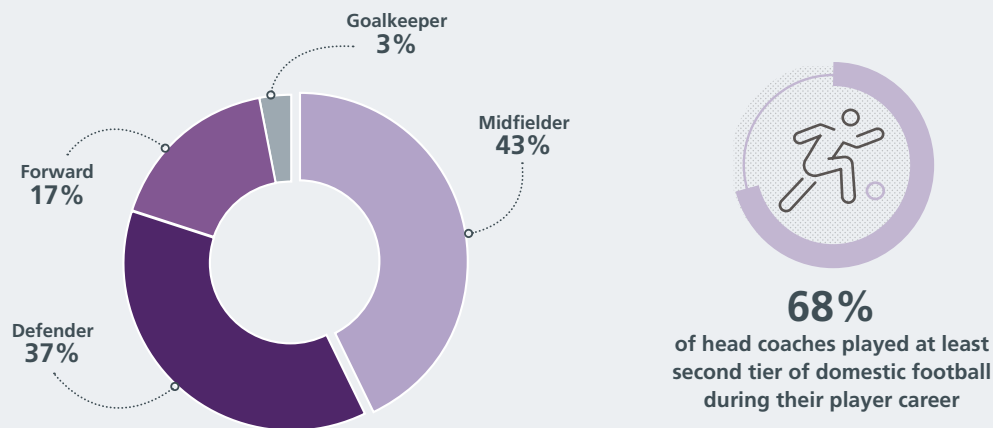
Coaching is a post-playing career choice for many professional footballers

A head coach who has played and understood professional football* at the top was present in 75% of the top-tier teams in Europe last season, consistent with the average of 73% over the past decade.

Having had direct experience playing in a top tier club, is a significant advantage when embarking on a coaching career. However, head coaches from other career pathways can, and do, bring additional dimensions and skills to the role, especially as the head coach role increasingly requires more versatile off-pitch skills. Having had playing experience is not a pre-requisite for a head coach role but it is observed to be much more prevalent in some nations than others, suggesting the opportunities and preferences of individual clubs are aligned on a country level.

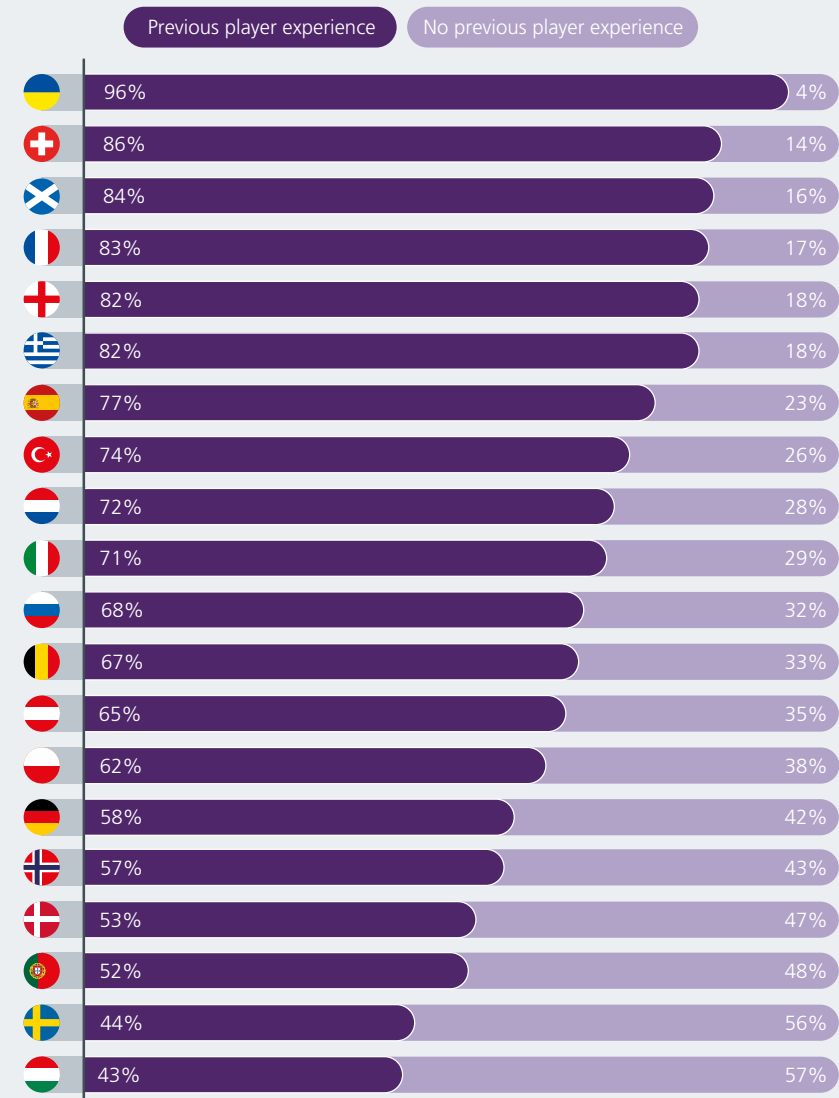
Of the coaches with previous professional football experience, 80% primarily played as defenders or midfielders, suggesting that the on-the-field knowledge of these positions translates to a coaching mindset and successful career.

Primary playing position of head coaches with player experience



*The analysis is based on the full playing careers and defines 'Player experience' as minutes played at a first or second division club. Professional football obviously extends beyond this, and a more precise analysis of professional football careers will be performed in future reports.

Head coach with previous player experience



Head coach pathway spotlight: Debut coaching roles

Spotlight on head coach debut roles

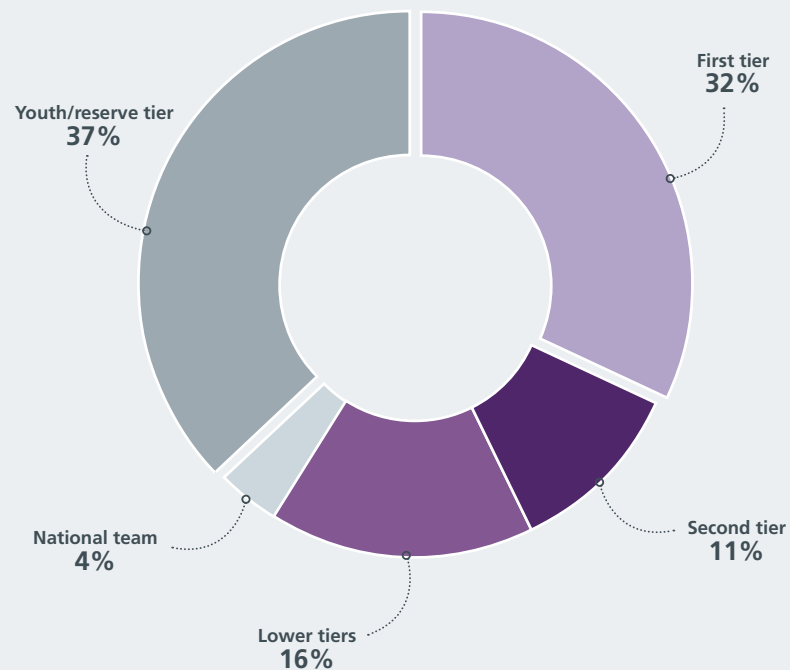
Although 736 coaches commenced the 2022/23 season in a head coach position, their debut roles in the world of football coaching indicate the pathway they have had to take to reach this point in their career.

Over time, head coaches diversify their environments, yet the majority commence their career journey in safe territories; known countries and known clubs. This familiarity provides an atmosphere for growth and learning for the debutant coaches.

For some, the path to head coach is short; 52% commenced their careers directly in this role, while others have spent time in assistant or other technical positions; for example, 29% had a debut role as an assistant manager.

The path to a head coach working for a first-tier team also varies. It is most common for a coach to commence their career working with a youth or reserve team. Nonetheless, a large number (32%) do start immediately with a first-tier head coach role. Debut roles in national teams is low owing to the availability of roles in these organisations compared to the league structure, where more opportunities are available.

Tier of debut role for 2022/23 commencement head coaches



41%
of head coaches started their career at a club they have played for



87%
of head coaches started their career in their home nation



35
Average age at first job appointment



52%
started their career directly as a head coach

Head coach pathway spotlight: Career profile

Spotlight on head coach careers

The careers of the 736 head coaches that commenced the 2022/23 season in a head coach position have been diverse; 60 different types of roles have been held throughout their careers.

The head coaches have had careers in both club and national football and a diverse range of roles have been held, from head coach to translator. A total of 7% have worked as head coach at a senior national team prior to their current role. Coaching careers are also international, with many holding a role outside their home nation at least once in their career.

A strong link exists between head coaches and the clubs they played for as footballers. A total of 61% of coaches have returned to a club they once played for to hold a coaching role at least once in their careers. Looking solely at the last season, 21% of coaches coached a club they had played for as footballers.

Head coaches do have a tendency to associate themselves with a particular club over the course of their careers. A large proportion (38%) of coaches have returned to a club they had previously worked for during their careers. In the past season alone, 21% of coaches were coaching at a club they had been a part of earlier in their careers.



51%
held an international role
at least once in their career



61%
held role at a club they
have previously played for



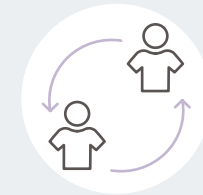
7.5
Average of previous jobs
before 2022/23 season



13%
worked for a senior national team in their
career, before joining current club



38%
have returned at least once to a club
they have previously coached at



60
different roles
in football

5

MEN'S COMPETITION LANDSCAPE

Domestic football comes in many different shapes and forms. The foundational strength of European football is the depth and breadth of the club pyramid, connecting professional to semi-professional and amateur football. The attendance figures underline this. The presence of promotion and relegation up and down the pyramid provides the dynamism that drives the European football competition landscape and sporting jeopardy that provides layers of excitement. This chapter highlights the pyramid, assesses the formats and calendars of men's domestic league and cup competitions, and sets out some key KPIs from across the competitions.



Upwardly mobile European football league pyramid

European club football provides upward (and downward) mobility between different leagues through promotion and relegation based on sporting merit. This is reflected in the fact that 1,264 different clubs have participated in the top tier of their domestic league in the last decade, despite there currently being only 734 top-tier places.

Mobility as motivation

The competitions for teams in the top divisions of European football are threefold; a race for the title, a race for UEFA club competition qualification and a race to avoid relegation. In many cases the inherent jeopardy associated with promotion and relegation races provides the most compelling storyline.

League football is organised in league tiers in all but the very smallest national associations. As the chart illustrates, the majority of domestic league systems broaden into regional leagues at the third tier, having a single first and second tier league above this third tier.



Upward mobility case study

From non-league to top-flight football in 15 seasons; Luton Town FC have demonstrated league mobility.

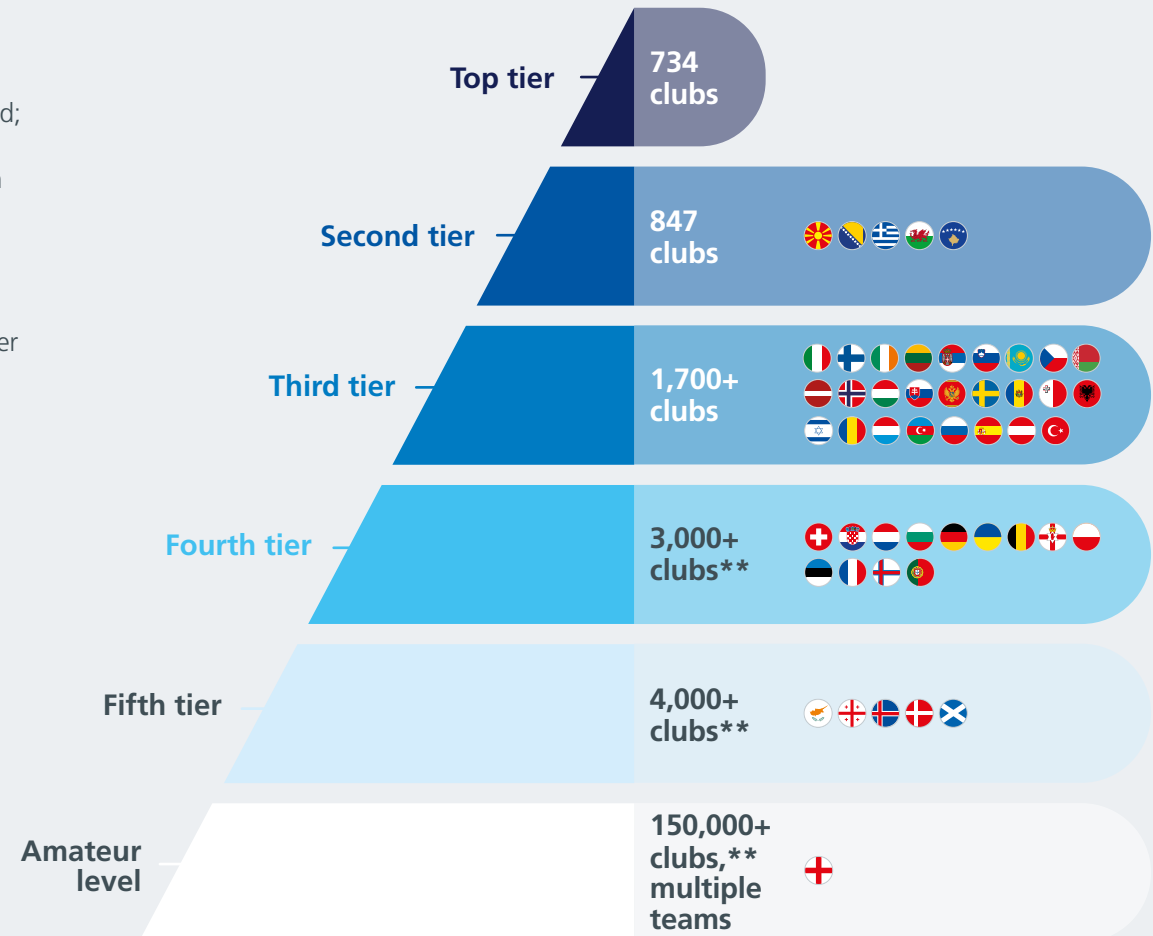
Their 2009/10 season started in the Conference Premier league, the fifth tier of English football. They won this league in 2013/14 and gained promotion out of non-league football.

Two years of successive promotion as runners-up of League Two in 2017/18 and as Champions of League One in 2018/19 saw a return to the Championship, the second tier of English football.

Promotion to the Premier League was secured by winning the play-off in 2022/23 and returning to the top tier of English football, having fallen through the ranks from the top division in 1991/92.

Illustrative league tiering

Tier where pyramid broadens typically moving from a single national league to multiple regional leagues*



* In most cases the vertical tiers broaden into multiple leagues within the tier, when nationwide league tiers become multiple regional tiers. Sometimes, with Italy and Spain as examples, the broad allocation of clubs is regional but other factors such as travel times or major city allocation also contribute to the constituent clubs. ** The numbers of clubs is not exact as we travel down the pyramid as league reorganisations and club withdrawals become more common. In certain cases, there are restrictions on tier mobility based on amateur/professional split or stadium, safety or licensing factors.

Prospect of promotion for over 130 teams to European top divisions

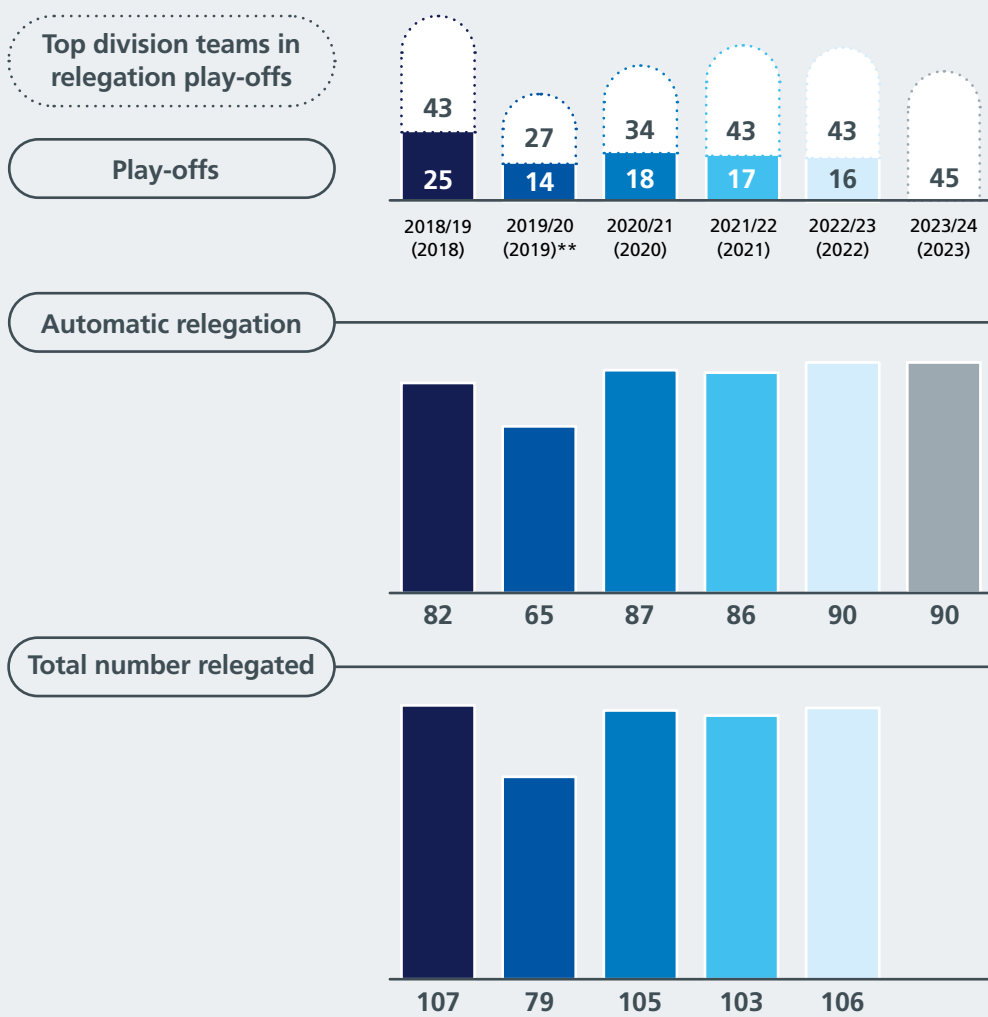
Relegation and promotion throughout Europe

The dynamism between leagues is supported by promotion mechanisms, whether automatic qualification from league position or play-offs that keep the possibility of promotion open to more clubs at the end of the season.

Out of the 54 European top divisions, 52 will have promotion and relegation at the end of the current season, with Gibraltar and San Marino being the only exceptions.

Over two-thirds of all teams finishing in relegation places will be directly relegated, with the remaining competing in a play-off.

Promotion and relegation mechanisms over the last five years



734 clubs will compete in the top division of domestic league European football



240 clubs*** will compete in UEFA club competition football



1,264 different clubs have competed in the top division of domestic league European football in the last decade



562 different clubs have competed in UEFA club competition football in the last decade



9-10% of top tier clubs will be relegated at the end of the season*

* The exact percentage depends on the results of play-out matches between teams from the top and second tier leagues. ** The 2019/20 relegation number was exceptionally low due to adaptations, with the pandemic forcing many leagues to close before they had finished. *** From 2023/24 there will be 240-243 clubs depending on whether UEFA competition title holders qualify domestically.

The calendar of men's domestic league competitions

By the start of the 2023/24 season, Europe's club football landscape had returned to a familiar look.



12 (145)

leagues (clubs) playing a summer season



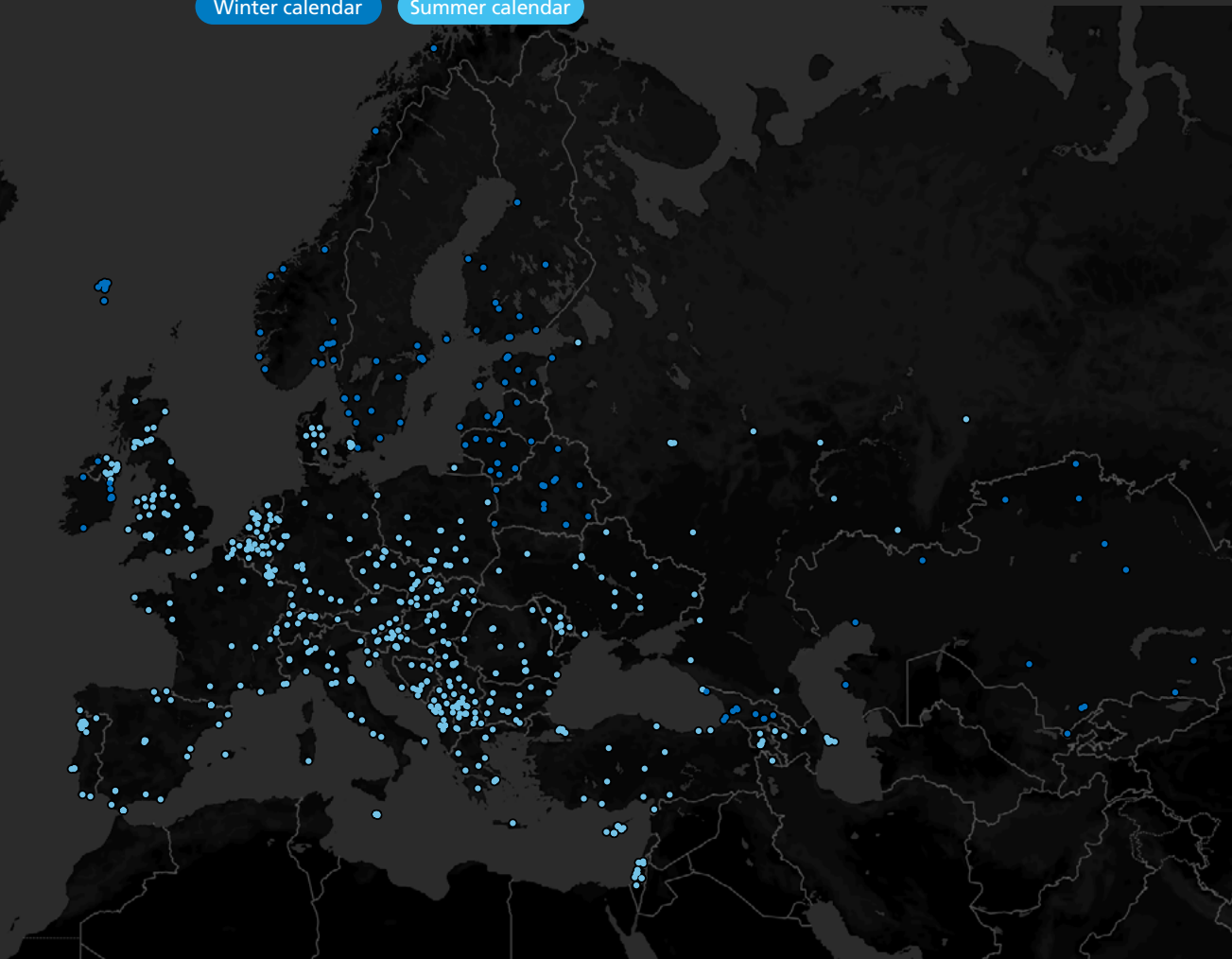
42 (589)

leagues (clubs) playing a winter season

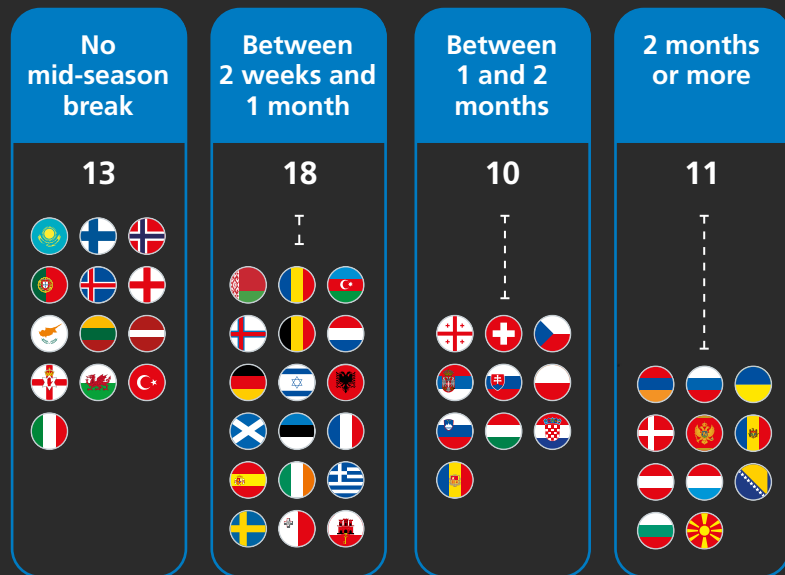
Map of top-division clubs by calendar period in 2023/24 (2023)

Winter calendar

Summer calendar



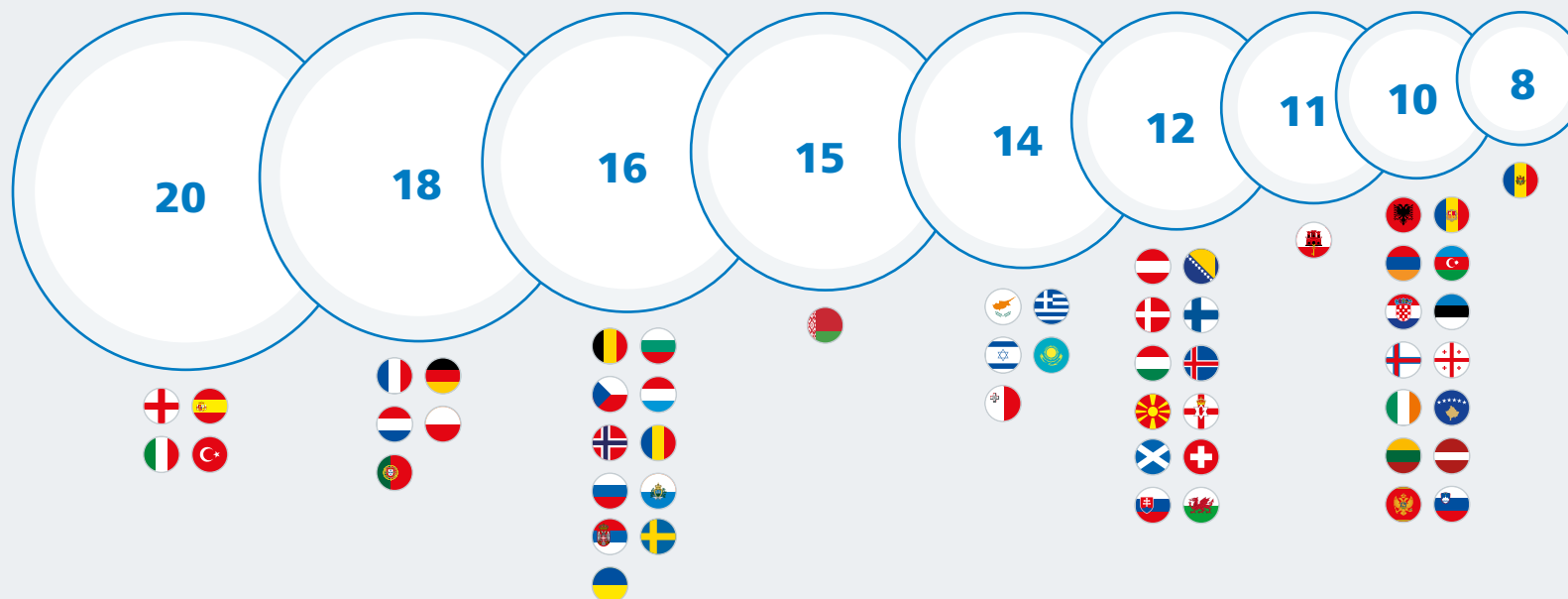
Domestic league mid-season break format*



*Format for Kosovo and San Marino not yet confirmed. Liechtenstein does not have a domestic league but plays its domestic cup competition during the winter season.

Access to top-flight football varies by of league size

Number of top-division teams



734

clubs are taking part in their countries' top divisions in 2023/24 – two more than in the previous season



12,245 (up 1%)

Total number of top-division matches scheduled to take place in 2023/24 (2023)

Eight changes in the number of teams in the league

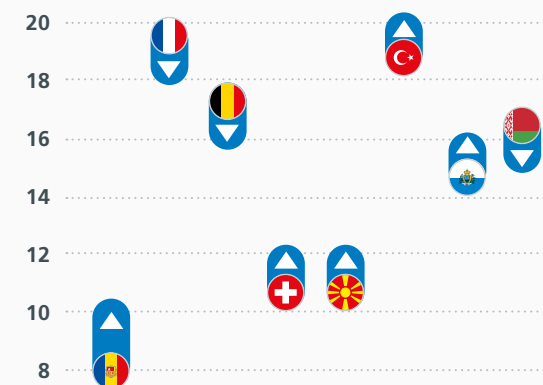
It is common for leagues to try to optimise the number of participating teams, with changes in number often accompanied by format changes. The pandemic accelerated this, with last year's report finding that 60% of top-tier leagues had changed format or number of clubs in the previous three seasons. This current season sees eight divisions changing the number of clubs with no strong trend: five are increasing and three decreasing.

Changes in a 'Big 5'* league for the first time in 15 years

Most notably, the French Ligue 1 has reduced the number of teams from 20 to 18; the first change in the number of clubs in a 'Big 5' league for 20 years.

It is rare for a 'Big 5' league to make any changes their competition format; the last time was 15 years ago when the German Bundesliga introduced a relegation play-off.

Top divisions that have changed in size



* The 'Big 5' consists of the Premier League in England, La Liga in Spain, the Bundesliga in Germany, Serie A in Italy and Ligue 1 in France.

Eleven different domestic league formats in place across Europe's top tiers

Domestic league formats

There remain 11 different formats among Europe's top divisions, with the majority of leagues (61%) maintaining a traditional linear format (each team playing each other team twice, three times or four times).

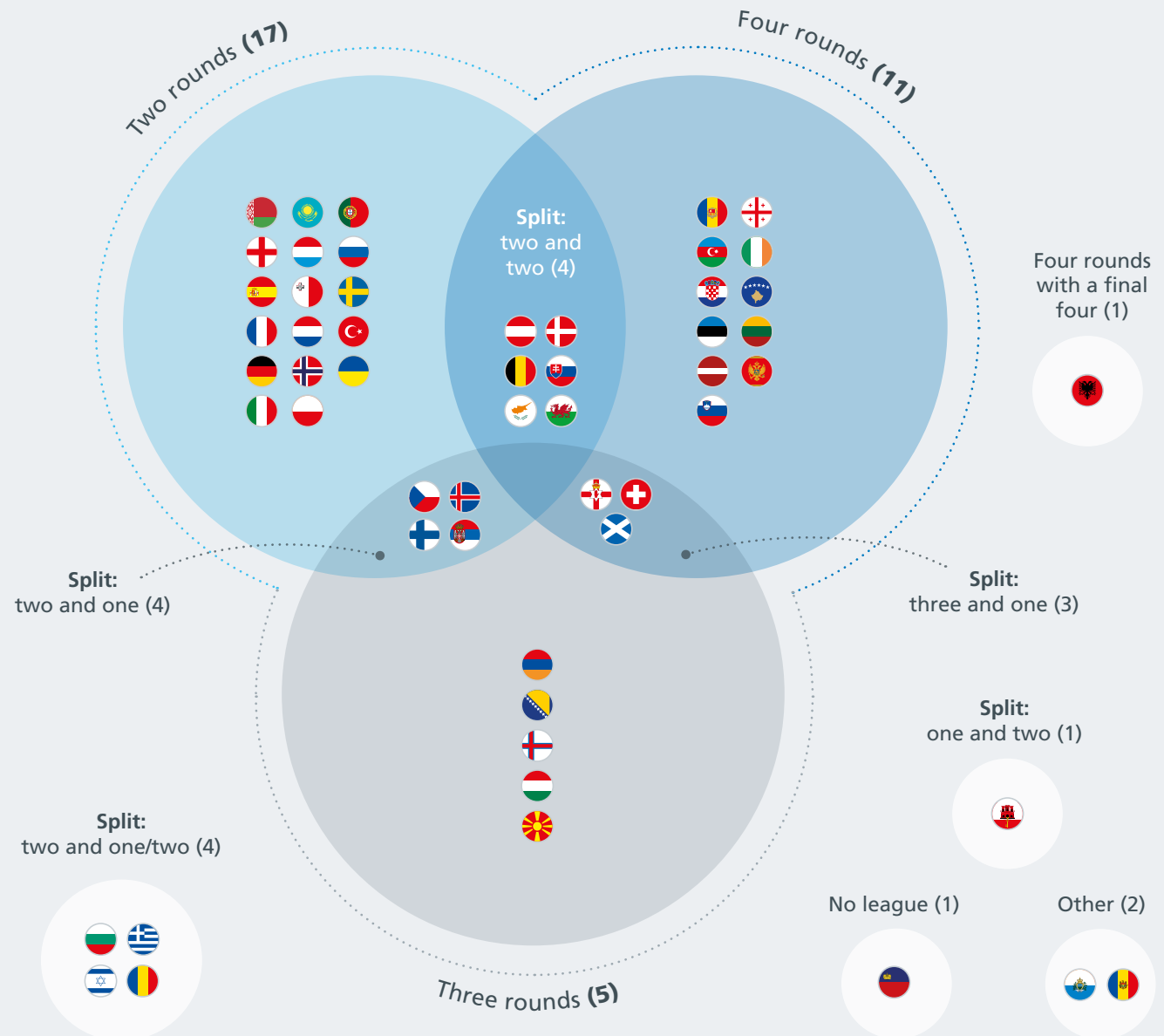
The league format is heavily connected to the number of clubs in the league, with available calendar dates giving a range of 28-40 matches. Most of the less classical (home and away) leagues involve 12 to 16 clubs.

Leagues find stability after recent turmoil

European leagues have found stability in their match formats after three years of multiple changes (adaptations for the pandemic). Last season saw many leagues reverting to their previous formats.

Only one division has changed its format relative to the previous season; Switzerland has switched to a split-season (three and one) format. Its league restructure also included increasing the number of participating teams.

Despite this change, the number of leagues operating a split-season format has declined relative to pre-pandemic levels (18 vs 22).



Domestic cups adopt numerous formats and entry points

Single-legged format still the most common

Domestic cup competitions run by UEFA members provide opportunities for clubs in all tiers of football to compete against each other. They are an extremely important part of the club football landscape and in many cases predate domestic leagues. The majority of national association cups operate with single-legged ties (31 national cups*), but a significant number (19) start with single leg and move to two-legged semi- and/or quarter-finals. Only San Marino operates with two-legged ties throughout the competition. Finland, Kazakhstan, Russia and Sweden incorporate a group stage during their cup competition followed by a single-leg knockout phase.

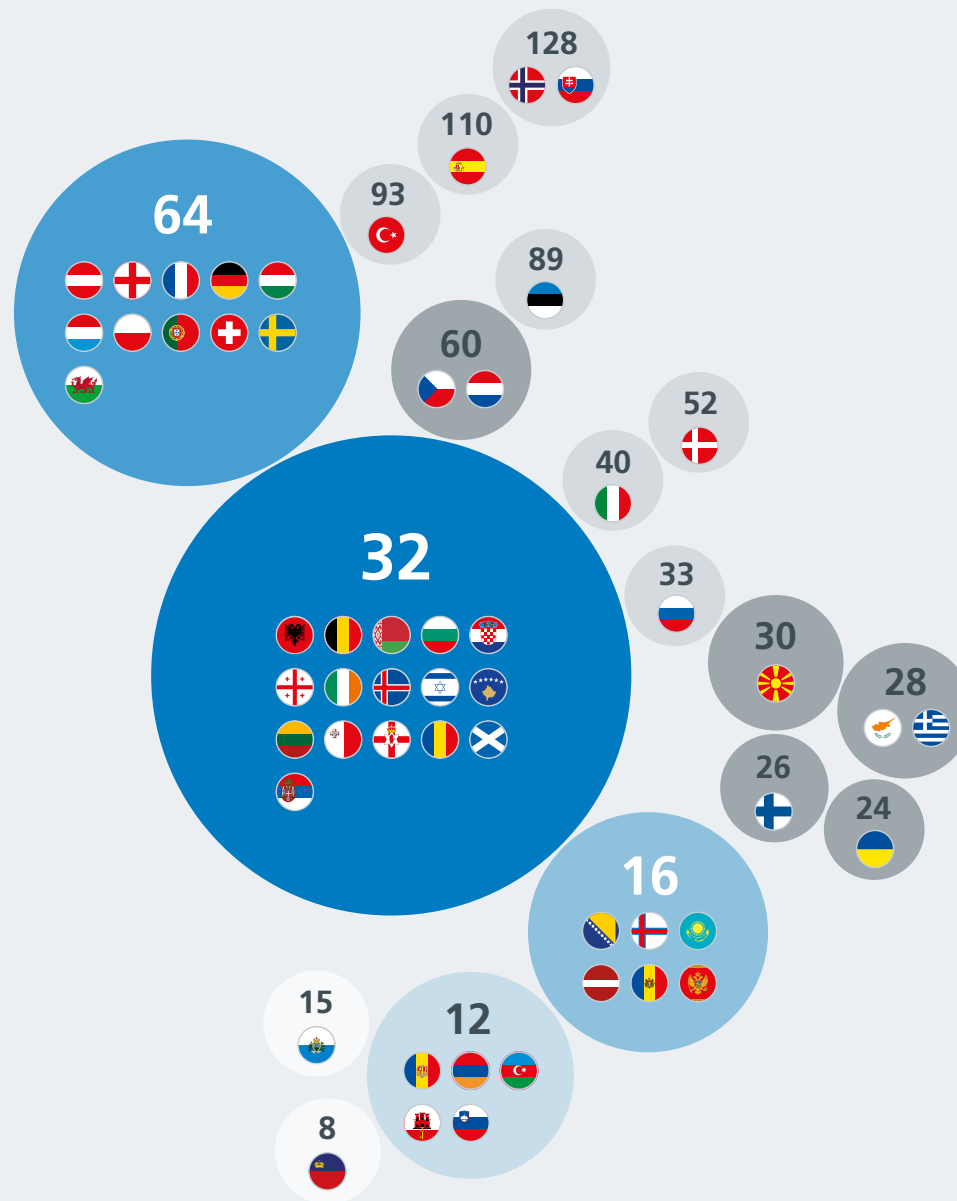
Top-division teams join in round of 32 in most countries

The most common entry point for top-tier clubs participating in their national cup competition is the round of 32, with the round of 64 the next most common. The longest run to the final is in Norway and Slovakia, where the country's top teams enter in the round of 128, while Liechtenstein's top clubs have the fewest games to play, entering at the quarter-final stage.

Late entry in some domestic cups for UEFA competition participants

There are 13 countries where some top-division teams (including those that have qualified for UEFA competitions) enter later than other top-division sides. The greatest disparity can be seen in Spain, where 16 top-division teams enter the national cup competition in the round of 110, but the four teams competing in the Spanish Super Cup are given byes until the round of 32.

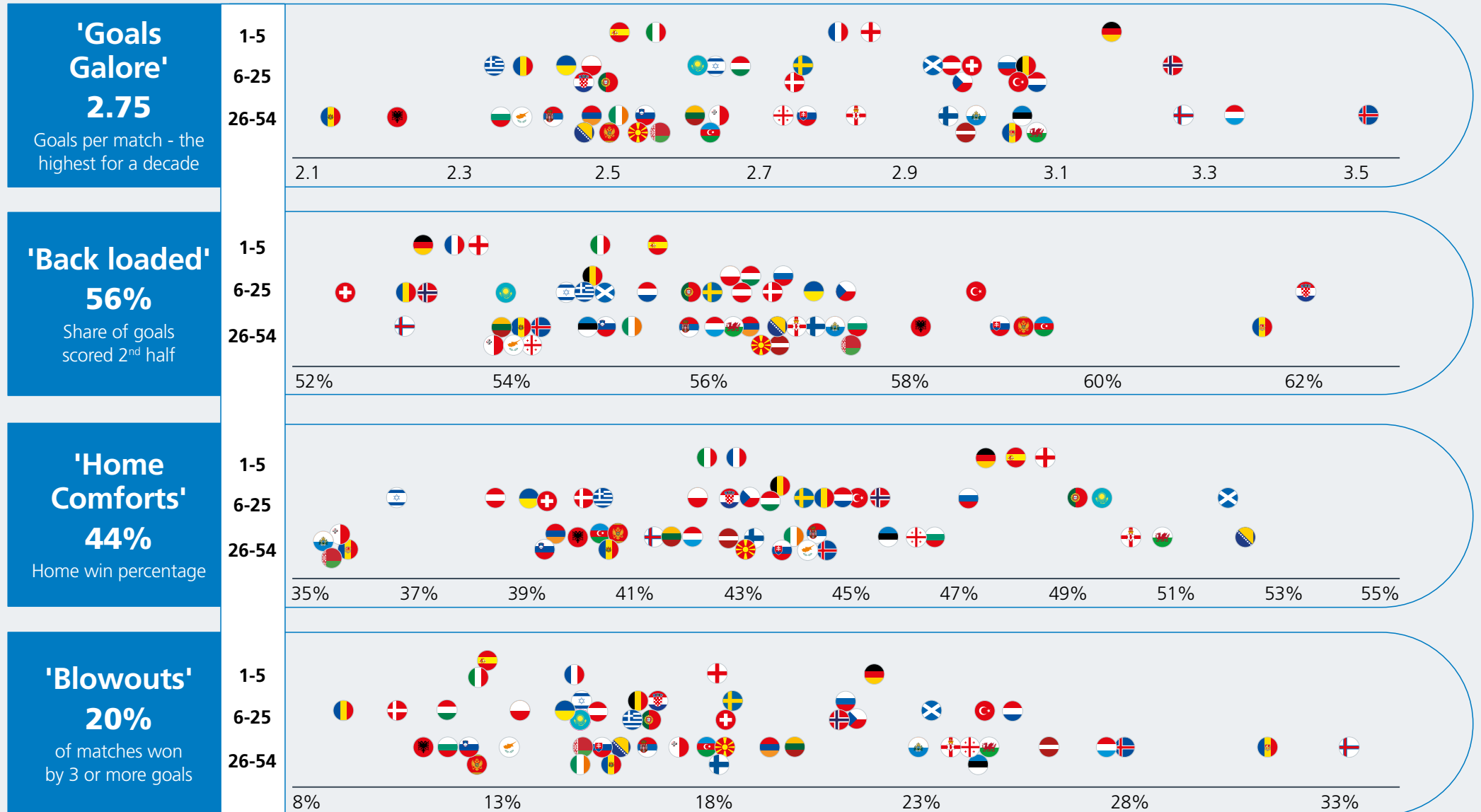
Number of teams in competition when top-division sides enter



* The analysis refers to the main national cup which also provides access to UEFA club competitions the following season for the winner. In addition, nine countries also operate a secondary league cup competition, and most countries have a super cup before or during the league season, neither of which are analysed on this page.

League competition benchmarks of selected results

Revenue groups



6

WOMEN'S COMPETITION LANDSCAPE

This chapter documents the rapid pace with which European women's football is developing, with attendance records constantly being broken throughout the continent. As a result, its competition structures are constantly being optimised to adapt to the new reality. This chapter illustrates that progress is not only being made in improving quality at the top, but also in broadening and strengthening the club football base.



The structure and nature of women's domestic competitions

The progress made at the top of the women's game is there for everyone to see and reflected in record crowds. The broadening of the domestic football pyramid is essential to improving opportunities for players throughout Europe, encouraging greater participation while increasing competition and therefore excitement.

More summer calendars in the women's game

There are 14 countries that use a summer calendar for women's football: the 12 countries that do so on the men's side, plus Northern Ireland and Russia. It is worth noting that Andorra, Liechtenstein and San Marino do not currently run women's club competitions; instead, their clubs play in the leagues of neighbouring countries. The majority of league systems, 38 out of 52, now operate with promotion and relegation, providing excitement and adding jeopardy and extra meaning to a larger number of domestic league matches.



54

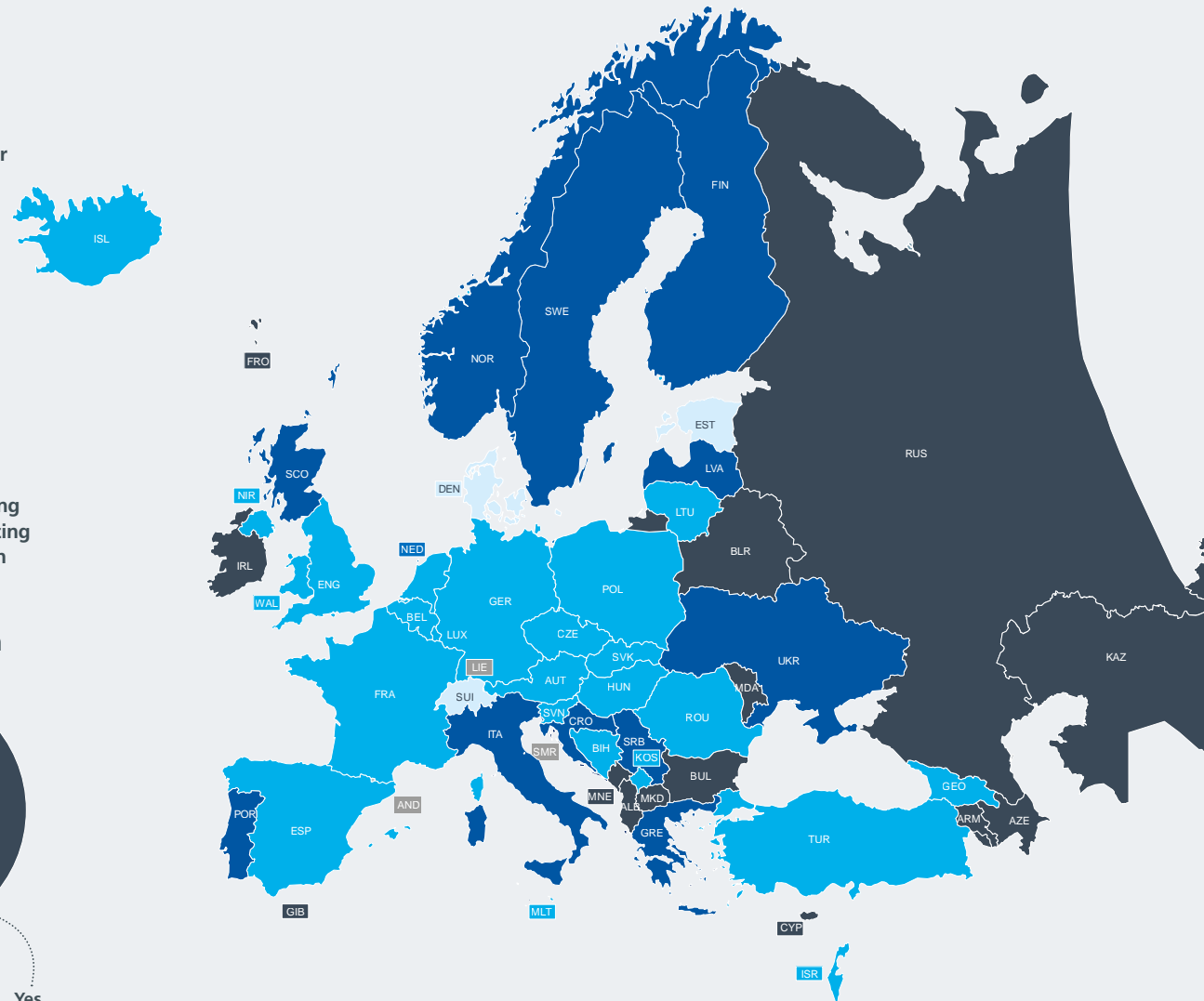
teams will be facing direct relegation after the season 2023/24



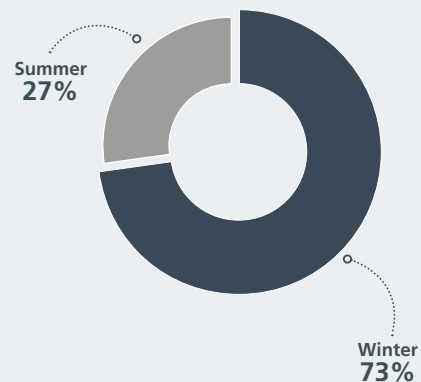
20

teams will be competing in a play-out system facing a potential relegation

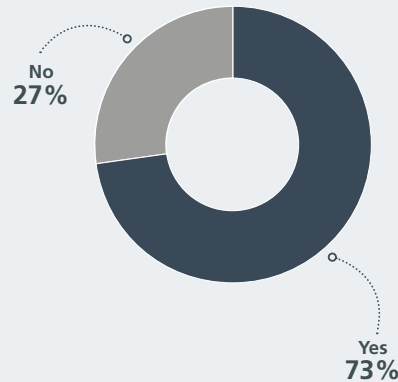
Closed system (14) Only direct relegation (24) Only play-out system (3) Both direct and play-out (11) No league (3)



Calendar format



Relegation system



The various shapes and sizes of women's top divisions in Europe

Top domestic divisions continue to adjust their structures

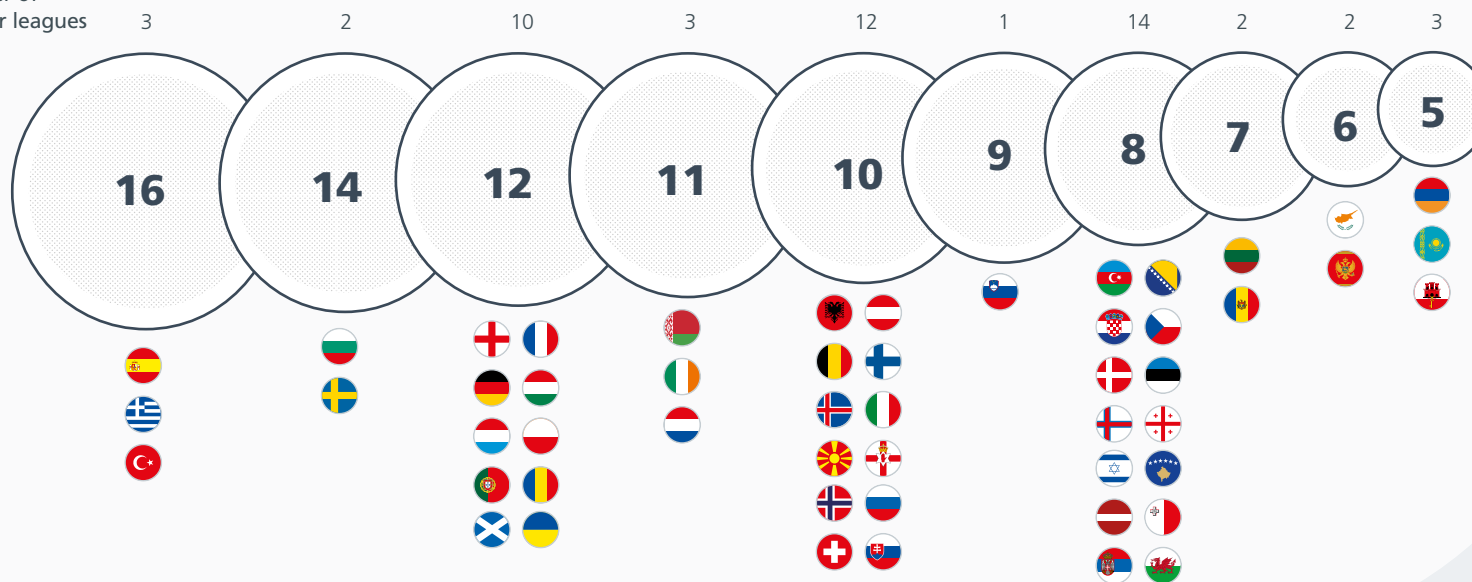
On average, women's top divisions comprise just under ten teams, with eight teams the most frequent size (14 leagues), followed by ten teams (12 leagues) and 12 teams (10 leagues). Of the 52 competitions, eight have increased the number of teams competing in the current season, while another five have reduced the size of the division. Türkiye has seen the biggest decreases, reducing the number of teams by three. At the other end of the spectrum, Northern Ireland has seen the largest rise, with the number of clubs in its top division increasing by two. Overall, the total number of top-division teams has increased by one compared to last year.

Increase in the number of league matches

In line with that increase and new formats being introduced, the number of top-division matches in Europe has grown by 3.1% this season, with teams averaging 21.6 matches (compared with 20.9 last season). This increase in matches is welcomed and will bring more ticketing and revenue opportunities, even though the number of matches is significantly lower than the average of 33 in mens' domestic league football. The availability of suitable venues, especially with increasing crowds, squad depth with the need to not overload players, and more international matches are all possible constraints on the number of league matches in the calendar.

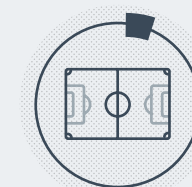
Number of top-division teams

Number of top-tier leagues



510

clubs are competing in top domestic divisions in 2023/24 (2023) – one more than in the previous season



3%

More top-division matches compared to previous season

The different formats of women's top divisions

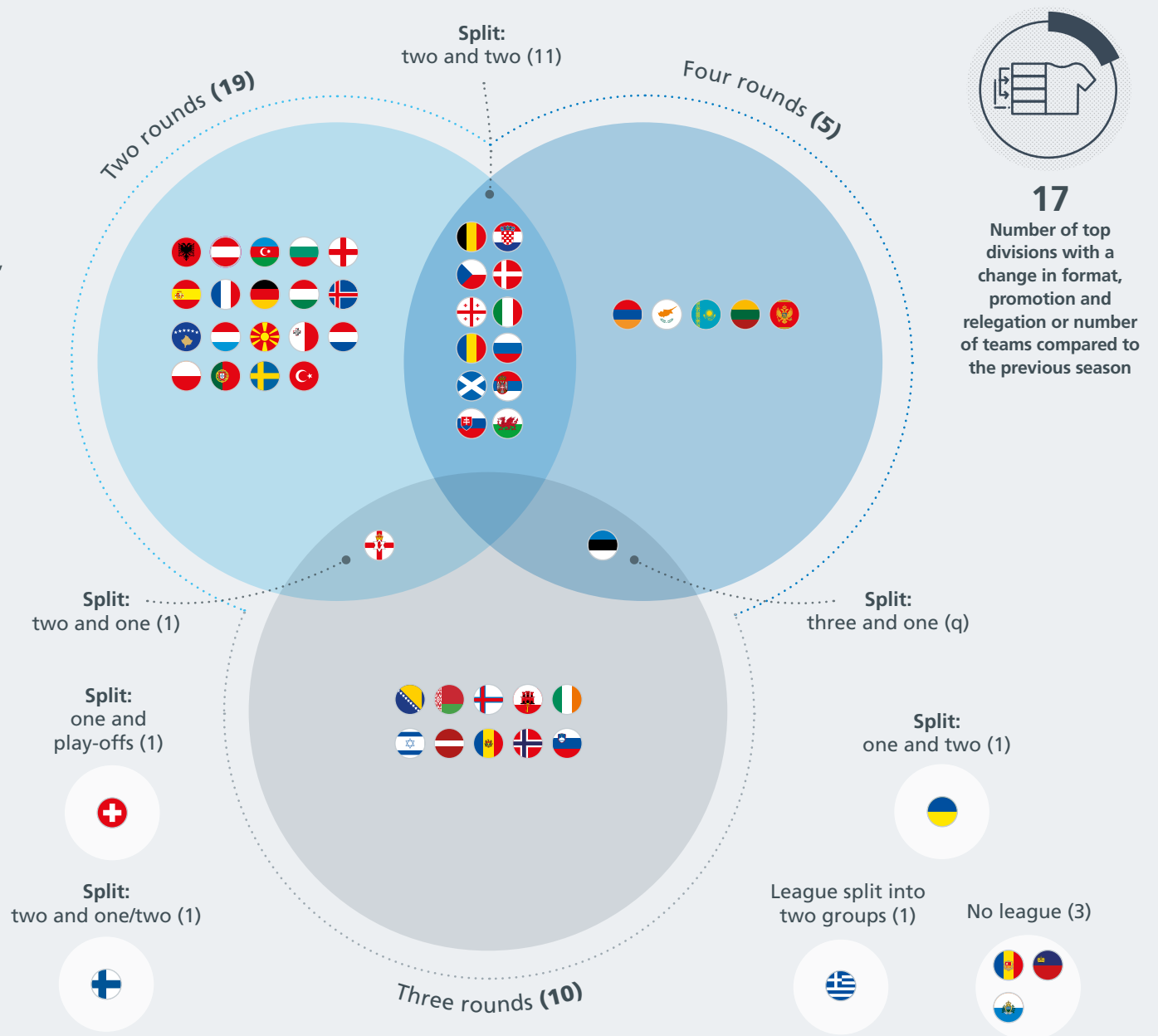
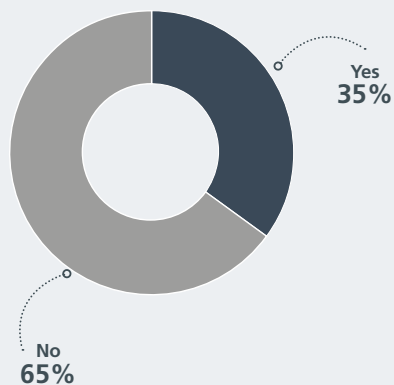
Fewer changes to competition formats compared to last year

Europe's top divisions have seen fewer changes to the formats of their competitions compared to last year. As in men's football, competitions are returning to a more normal state after the disruption caused by the pandemic. Optimisation however continues, with more clubs moving from amateur to semi-professional and semi-professional to fully professional. In total, 17 top-tier leagues out of 52, almost one in three, are introducing one or more changes this season (2023/24 winter or 2023 summer).

Ten different types of format in Europe's top divisions

As in men's football, the traditional two round-robin format, in which each team plays every other team twice (once at home and once away), is the most common. However, in contrast to the men's game, the three round-robin is more common than the four rounds. Compared to last season, there has been an increase in the number of leagues holding a split-season format.

Split-season format



17
Number of top divisions with a change in format, promotion and relegation or number of teams compared to the previous season

Organisation of women's clubs across Europe

Diverse picture across Europe as regards relations between men's and women's clubs

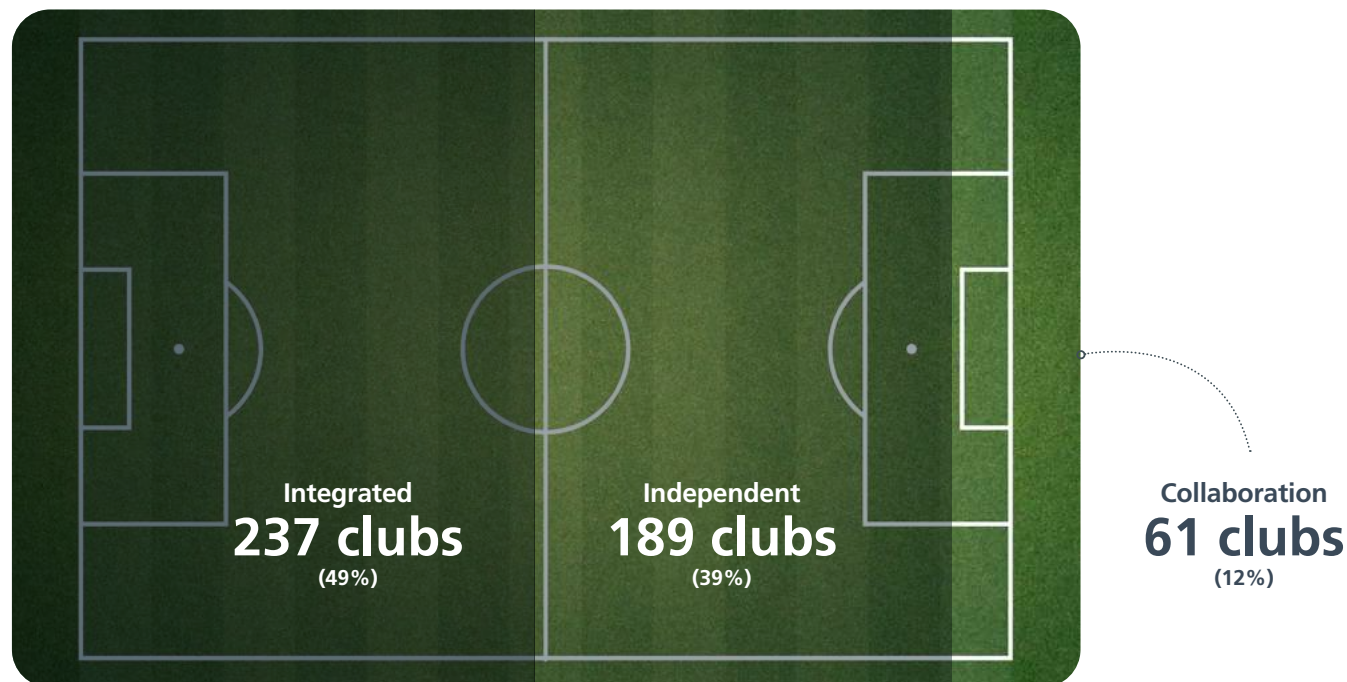
The women's game is evolving rapidly, and interest is growing all the time. Geographically, clubs in south-eastern Europe tend to operate independently of clubs that run men's teams; this is the case for all of the women's clubs in Israel, Moldova, Montenegro and Serbia. Meanwhile, in Belgium, England, Estonia, the Faroe Islands, Iceland, Luxembourg, Malta, Norway and Switzerland, all women's top-division clubs are either fully-integrated or collaborate in some way with the men's section of the club.



40%

of women's top-division clubs operate independently of men's clubs

How women's clubs are organised*



Definitions of categories:

For the purposes of this report, women's clubs have been broken down into the following categories:

- Integrated**
 The senior women's team is part of an entity running other football activities. The activities of the men's and women's clubs are combined/integrated.
- Independent**
 The women's club is organised as a single entity (or a group) that runs all football activities. It has no link to another club, nor does it receive any type of support from another club.
- Collaboration**
 The women's club collaborates with the men's professional club (sharing its identity and infrastructure, receiving financial support, etc.), without necessarily falling within the reporting perimeter of the men's club.

* This graphic only includes clubs that provided UEFA with sufficient information regarding their ownership structure; it does not include all top-division clubs, as some clubs did not apply for a licence for the following season.

Decrease in the number of uneven matches at a domestic level

Competitiveness within league football can be assessed in many ways. One of the simpler and clearer measurements is to assess the proportion of matches that end in an easy victory. On this page a selection of leagues* are assessed on the percentage of matches with 3+ and 5+ goal difference. It should be noted that one or two weaker or one or two extremely strong teams can have a significant impact on these measurements.

Similar number of uneven matches, while total matches played grows

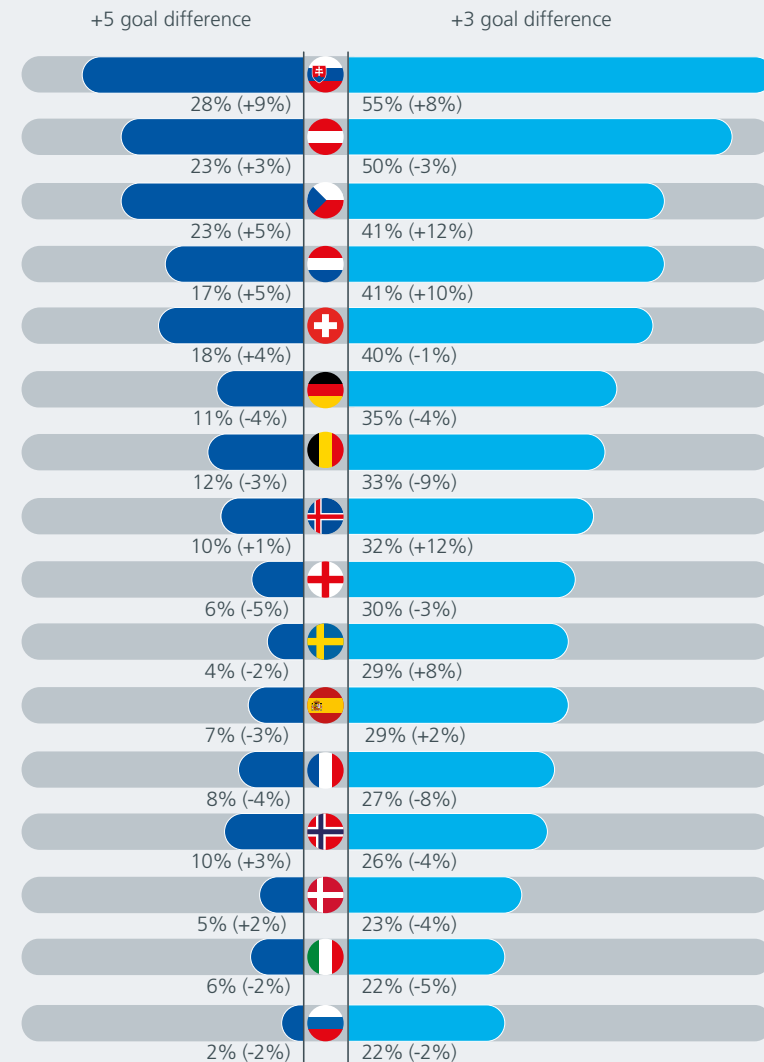
Women's football has developed at an astonishing pace during the last few seasons, with player and coaching talent becoming increasingly mobile as professionalisation develops. This is leading to some talent concentration at the top clubs, especially those with strong financial support from their parent club. Despite this trend, there has again been a slight improvement in competitive balance with 'blow-out matches' (3+ goal difference) reducing from 34% to 33% of matches. By contrast the same ratio across men's top divisions was 20% last season.

Out of the selection of 15 countries, the total number of uneven matches has grown for both metrics for three leagues (Faroe Islands, Netherlands and Slovakia), and decreased for another six leagues (Czechia, England, France, Germany, Italy and Russia).

| Season | Total matches | +3 goal difference | +5 goal difference |
|---------|---------------|--------------------|--------------------|
| 2021/22 | 1946 | 661 (34%) | 228 (12%) |
| 2022/23 | 2020 (+74) ↑ | 663 (33%) ↓ | 222 (11%) ↓ |

* The analysis has been done for a selection of women's top divisions to which UEFA Intelligence Centre had a more extensive access and serves as a representation for the rest of European top divisions. This data is aligned with results from UWCL, where the amount of uneven matches has also reduced during the last few seasons.

Percentage of top division uneven matches during 2022/23 season (difference in percentage points vs 2021/22)



Women's football crowds growing exponentially

Top 10 women's match attendances in Europe 2022/23

| Match | Competition | Stadium | NA | Date | Attendance |
|-------------------------------------|----------------------|-----------------------|-----|------------|------------|
| England v Brazil | Women's Finalissima | Wembley Stadium | ENG | 06/04/2023 | 83,132 |
| FC Barcelona v Chelsea | UWCL semi-final | Camp Nou | ESP | 27/04/2023 | 72,262 |
| Arsenal v Wolfsburg | UWCL semi-final | Emirates Stadium | ENG | 01/05/2023 | 60,063 |
| FC Barcelona v AS Roma | UWCL quarter-final | Camp Nou | ESP | 29/03/2023 | 54,667 |
| Arsenal v Tottenham Hotspur | Women's Super League | Emirates Stadium | ENG | 24/09/2022 | 47,367 |
| FC Barcelona v FC Bayern München | UWCL group stage | Camp Nou | ESP | 24/11/2022 | 46,967 |
| Arsenal v Chelsea | Women's Super League | Emirates Stadium | ENG | 15/01/2023 | 46,881 |
| Wolfsburg v Freiburg | DFB Pokal Women | Rhein Energie Stadion | GER | 18/05/2023 | 44,808 |
| Manchester City v Manchester United | Women's Super League | Etihad Stadium | ENG | 11/12/2022 | 44,259 |
| Arsenal v Manchester United | Women's Super League | Emirates Stadium | ENG | 19/11/2022 | 40,604 |

UWCL crowds triple the pre-pandemic peak

Attendances at the UEFA Women's Champions League matches continue to grow at a rapid pace. Already in 2021/22, the first season of the new cycle, the 587,930 spectators were up 145% on the previous 2016/17 record. In 2022/23, supporter numbers increased a further 29% to 759,353.

20 clubs break their UWCL records

Twenty clubs broke one or more UWCL attendance records last season. These are highlighted in grey on the map along with the eight first-time participants

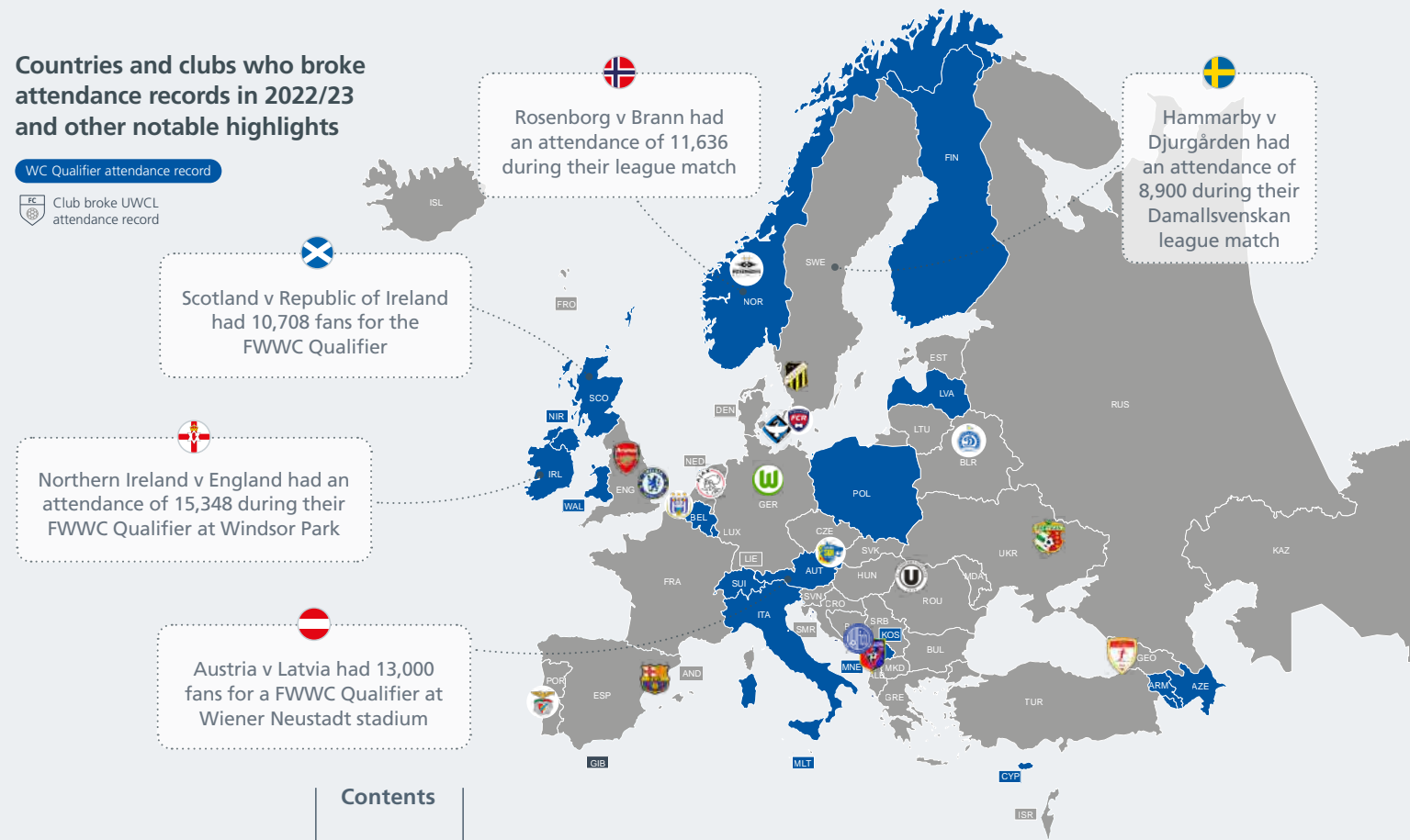
19 countries break their World Cup Qualifier record

Nineteen countries, highlighted on the map, broke their FIFA World Cup qualifying attendance record during the 2022/23 season.

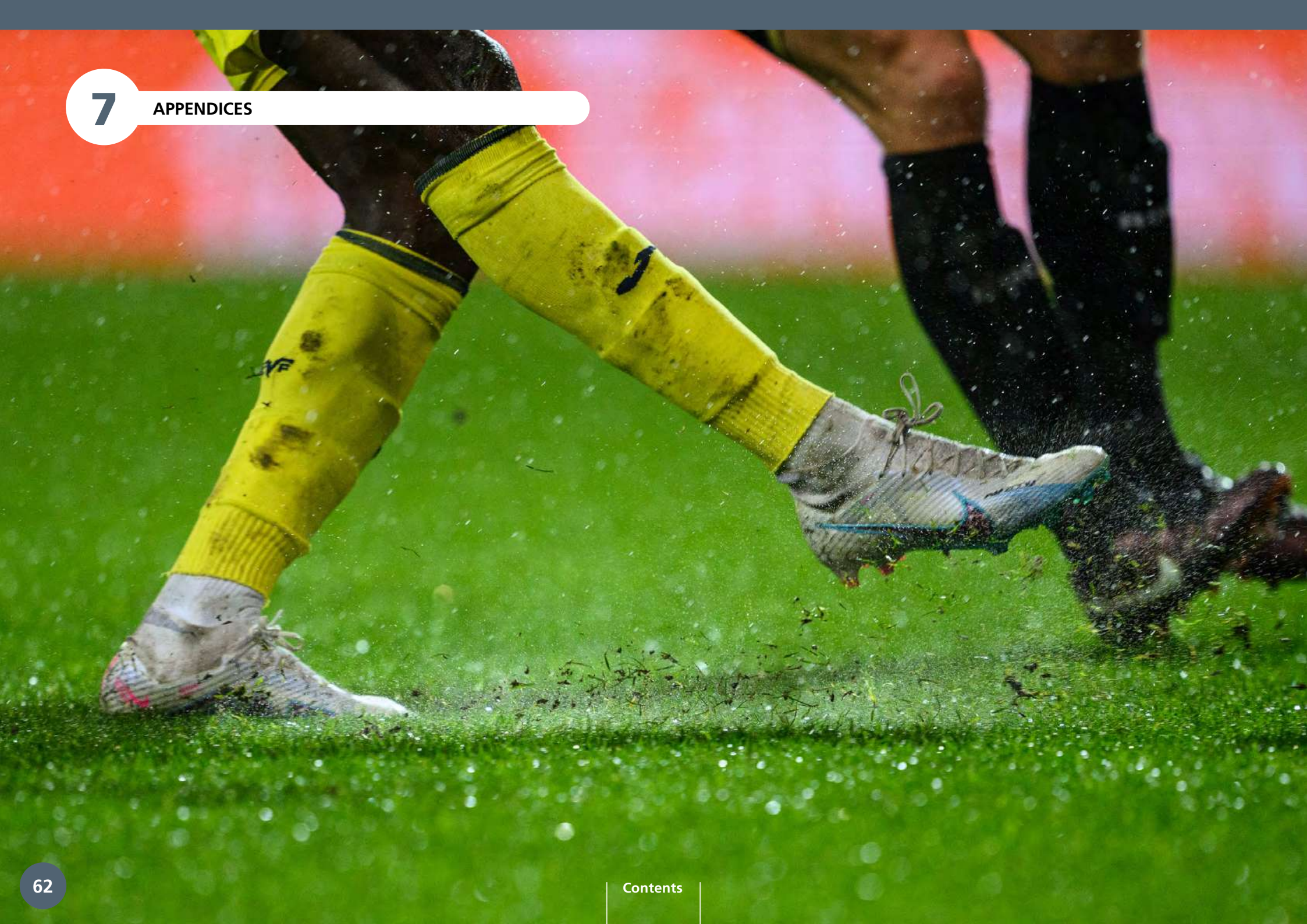
Countries and clubs who broke attendance records in 2022/23 and other notable highlights

WC Qualifier attendance record

Club broke UWCL attendance record







Albania



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 243k 36th Aggregated league attendance (Men's top tier) | 29.8 30th Players fielded (ave.) | +€1.0M 31st (estimated net earnings all tiers) | 2.1 Average dismissals per club |
| League size M: 10 Clubs W: 10 Clubs | 1.3k 36th Average league attendance (Men's top tier) | 38% 26th U23 minutes played | €3.8k 32nd Average inbound player cost | 39% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Two rounds | +2% Attendance trend vs 2018/19 | 34% 34th Expatriate players | 9.3 22nd Squad churn (ave. inbound 1st squad) | 88% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 18,806 24th Largest crowd | - - LTP minutes played | 1.1 49th Average inbound loans per squad | 70% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: N/A | | | | |

Andorra

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|---|---|
| Sporting season M: Winter W: No league | 49k 49th Aggregated league attendance (Men's top tier) | 31.5 19th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.4 Average dismissals per club |
| League size M: 10 Clubs W: No league | 434 44th Average league attendance (Men's top tier) | 34% 35th U23 minutes played | €0 39th Average inbound player cost | 7% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: No league | -10% Attendance trend vs 2018/19 | 85% 1st Expatriate players | 10.5 10th Squad churn (ave. inbound 1st squad) | 20% Domestic head coaches across all sections |
| League organiser M: NA W: No league | - - Largest crowd | - - LTP minutes played | 0.0 54th Average inbound loans per squad | 29% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: No league | | | | |



Armenia



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|--|---|---|
| Sporting season M: Winter W: Winter | 63.7k 47th Aggregated league attendance (Men's top tier) | 37.5 1st Players fielded (ave.) | +€1.1M 29th (estimated net earnings all tiers) | 1.2 Average dismissals per club |
| League size M: 10 Clubs W: 5 Clubs | 354 48th Average league attendance (Men's top tier) | 42% 19th U23 minutes played | €0 39th Average inbound player cost | 15% Head coaches with 5+ previous HC roles |
| League format M: Three rounds W: Six rounds | +10% Attendance trend vs 2018/19 | 47% 18th Expatriate players | 10.3 14th Squad churn (ave. inbound 1st squad) | 85% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - Largest crowd | - - LTP minutes played | 3.9 19th Average inbound loans per squad | 80% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: N/A | | | | |

Austria

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 1.4M 20th Aggregated league attendance (Men's top tier) | 29.2 36th Players fielded (ave.) | +€67.6M 6th (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 7.5k 16th Average league attendance (Men's top tier) | 47% 8th U23 minutes played | €0.4M 13th Average inbound player cost | 35% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Two rounds | +18% Attendance trend vs 2018/19 | 41% 25th Expatriate players | 9.1 23rd Squad churn (ave. inbound 1st squad) | 79% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 26,000 20th Largest crowd | 60% 7th LTP minutes played | 3.8 20th Average inbound loans per squad | 65% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 0 PO W: 1 direct & 0 PO | | | | |



Azerbaijan



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 262k 35th Aggregated league attendance (Men's top tier) | 29.7 32nd Players fielded (ave.) | -€1.7M 51st (estimated net earnings all tiers) | 0.6 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | 1.5k 35th Average league attendance (Men's top tier) | 28% 41st U23 minutes played | €24.0k 27th Average inbound player cost | 21% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Two rounds | +131% Attendance trend vs 2018/19 | 42% 23rd Expatriate players | 10.4 13th Squad churn (ave. inbound 1st squad) | 79% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 10,000 31st Largest crowd | - - LTP minutes played | 2.9 30th Average inbound loans per squad | 64% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 0 PO W: N/A | | | | |

Belarus

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Summer W: Summer | 361k 33rd Aggregated league attendance (Men's top tier) | 26.3 47th Players fielded (ave.) | +€1.8M 26th (estimated net earnings all tiers) | 1.3 Average dismissals per club |
| League size M: 15 Clubs W: 11 Clubs | 1.5k 34th Average league attendance (Men's top tier) | 46% 9th U23 minutes played | €1.2k 37th Average inbound player cost | 21% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Three rounds | -22% Attendance trend vs 2018/19 | 22% 43rd Expatriate players | 4.3 47th Squad churn (ave. inbound 1st squad) | 94% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 10,361 30th Largest crowd | - - LTP minutes played | 4.8 9th Average inbound loans per squad | 79% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: N/A | | | | |



Belgium



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 3.2M 10th Aggregated league attendance (Men's top tier) | 30.3 25th Players fielded (ave.) | +€43.3M 10th (estimated net earnings all tiers) | 1.2 Average dismissals per club |
| League size M: 16 Clubs W: 10 Clubs | 9.6k 13th Average league attendance (Men's top tier) | 46% 13th U23 minutes played | €1.1M 8th Average inbound player cost | 20% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Split (2&2) | -6% Attendance trend vs 2018/19 | 58% 10th Expatriate players | 8.1 30th Squad churn (ave. inbound 1st squad) | 59% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 26,271 19th Largest crowd | 39% 18th LTP minutes played | 4.2 17th Average inbound loans per squad | 67% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 0 PO | | | | |

Bosnia and Herzegovina

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|---|---|
| Sporting season M: Winter W: Winter | 460k 29th Aggregated league attendance (Men's top tier) | 33.8 6th Players fielded (ave.) | +€1.1M 30th (estimated net earnings all tiers) | 1.3 Average dismissals per club |
| League size M: 12 Clubs W: 8 Clubs | 2.3k 29th Average league attendance (Men's top tier) | 39% 23rd U23 minutes played | €1.7k 34th Average inbound player cost | 56% Head coaches with 5+ previous HC roles |
| League format M: Three rounds W: Three rounds | +31% Attendance trend vs 2018/19 | 20% 48th Expatriate players | 13.2 1st Squad churn (ave. inbound 1st squad) | 76% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 13,000 29th Largest crowd | - - LTP minutes played | 1.4 45th Average inbound loans per squad | 64% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 2 direct & 0 PO | | | | |



Bulgaria



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|--|---|---|
| Sporting season M: Winter W: Winter | 603k 27th Aggregated league attendance (Men's top tier) | 33.3 7th Players fielded (ave.) | +€2.6M 25th (estimated net earnings all tiers) | 1.6 Average dismissals per club |
| League size M: 16 Clubs W: 14 Clubs | 2.1k 31st Average league attendance (Men's top tier) | 35% 31st U23 minutes played | €62.5k 23rd Average inbound player cost | 59% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1-2) W: Two rounds | +33% Attendance trend vs 2018/19 | 43% 22nd Expatriate players | 8.7 27th Squad churn (ave. inbound 1st squad) | 80% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 30,000 18th Largest crowd | - - LTP minutes played | 2.5 36th Average inbound loans per squad | 82% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: N/A | | | | |

Croatia

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|---|---|
| Sporting season M: Winter W: Winter | 735k 22nd Aggregated league attendance (Men's top tier) | 37.2 2nd Players fielded (ave.) | +€54.9M 8th (estimated net earnings all tiers) | 2.2 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | 4.1k 22nd Average league attendance (Men's top tier) | 46% 10th U23 minutes played | €42.3k 24th Average inbound player cost | 43% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Split (2&2) | +54% Attendance trend vs 2018/19 | 31% 35th Expatriate players | 9.9 17th Squad churn (ave. inbound 1st squad) | 80% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 32,600 15th Largest crowd | - - LTP minutes played | 5.2 5th Average inbound loans per squad | 83% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 0 PO W: 1 direct & 1 PO | | | | |



Cyprus



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 714k 23rd Aggregated league attendance (Men's top tier) | 31.8 18th Players fielded (ave.) | +€1.0M 32nd (estimated net earnings all tiers) | 2.3 Average dismissals per club |
| League size M: 14 Clubs W: 6 Clubs | 2.7k 26th Average league attendance (Men's top tier) | 25% 51st U23 minutes played | €18.7k 29th Average inbound player cost | 50% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Four rounds | +118% Attendance trend vs 2018/19 | 79% 2nd Expatriate players | 12.7 2nd Squad churn (ave. inbound 1st squad) | 37% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 15,101 27th Largest crowd | 18% 23rd LTP minutes played | 4.3 16th Average inbound loans per squad | 71% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: N/A | | | | |

Czechia

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 1.5M 18th Aggregated league attendance (Men's top tier) | 30.7 22nd Players fielded (ave.) | +€21.0M 15th (estimated net earnings all tiers) | 0.8 Average dismissals per club |
| League size M: 16 Clubs W: 8 Clubs | 5.5k 20th Average league attendance (Men's top tier) | 33% 38th U23 minutes played | €83.0k 19th Average inbound player cost | 41% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1) W: Split (2&2) | +0.3% Attendance trend vs 2018/19 | 21% 45th Expatriate players | 7.9 34th Squad churn (ave. inbound 1st squad) | 91% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 19,370 23rd Largest crowd | 78% 2nd LTP minutes played | 5.6 4th Average inbound loans per squad | 82% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 2 PO W: 1 direct & 0 PO | | | | |



Denmark



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|---|---|---|
| Sporting season M: Winter W: Winter | 2M 15th Aggregated league attendance (Men's top tier) | 30.3 27th Players fielded (ave.) | +€63.6M 7th (estimated net earnings all tiers) | 0.8 Average dismissals per club |
| League size M: 12 Clubs W: 8 Clubs | 10.3k 12th Average league attendance (Men's top tier) | 45% 14th U23 minutes played | €0.5M 11th Average inbound player cost | 32% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Split (2&2) | +26% Attendance trend vs 2018/19 | 39% 28th Expatriate players | 7.8 35th Squad churn (ave. inbound 1st squad) | 70% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 35,820 14th Largest crowd | 59% 9th LTP minutes played | 2.7 34th Average inbound loans per squad | 53% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 0 direct & 2 PO | | | | |

England

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|---|---|---|
| Sporting season M: Winter W: Winter | 16M 1st Aggregated league attendance (Men's top tier) | 28.5 38th Players fielded (ave.) | -€1,304M 54th (estimated net earnings all tiers) | 1.1 Average dismissals per club |
| League size M: 20 Clubs W: 12 Clubs | 42.1k 2nd Average league attendance (Men's top tier) | 27% 45th U23 minutes played | €18.7M 1st Average inbound player cost | 33% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +10% Attendance trend vs 2018/19 | 63% 6th Expatriate players | 7.5 40th Squad churn (ave. inbound 1st squad) | 42% Domestic head coaches across all sections |
| League organiser M: League entity W: League entity | 75,546 4th Largest crowd | 42% 17th LTP minutes played | 2.0 41st Average inbound loans per squad | 82% Of head coaches played 1st or 2nd tier |
| Relegation places M: 3 direct & 0 PO W: 1 direct & 0 PO | | | | |



Estonia



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Summer W: Summer | 54.1k 48th Aggregated league attendance (Men's top tier) | 25.2 50th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | 300 49th Average league attendance (Men's top tier) | 49% 6th U23 minutes played | €0 39th Average inbound player cost | 17% Head coaches with 5+ previous HC roles |
| League format M: 4 rounds W: Split (3&1) | +2% Attendance trend vs 2018/19 | 17% 50th Expatriate players | 2.7 52nd Squad churn (ave. inbound 1st squad) | 50% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 1,978 39th Largest crowd | - - LTP minutes played | 5.0 8th Average inbound loans per squad | 61% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 0 direct & 2 PO | | | | |

Faroe Islands

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Summer W: Summer | - - Aggregated league attendance (Men's top tier) | 24.7 52nd Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.0 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | - - Average league attendance (Men's top tier) | 54% 3rd U23 minutes played | €0 39th Average inbound player cost | 19% Head coaches with 5+ previous HC roles |
| League format M: Three rounds W: Three rounds | - Attendance trend vs 2018/19 | 20% 47th Expatriate players | 1.1 54th Squad churn (ave. inbound 1st squad) | 59% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - - Largest crowd | - - LTP minutes played | 1.3 48th Average inbound loans per squad | 69% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: N/A | | | | |



Finland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Summer W: Summer | 334k 34th Aggregated league attendance (Men's top tier) | 25.8 48th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 0.4 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 2.1k 32nd Average league attendance (Men's top tier) | 48% 7th U23 minutes played | €0 39th Average inbound player cost | 13% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1) W: Split (2&1-2) | -27% Attendance trend vs 2018/19 | 39% 29th Expatriate players | 3.6 51st Squad churn (ave. inbound 1st squad) | 60% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 7,103 33rd Largest crowd | - - LTP minutes played | 3.8 21st Average inbound loans per squad | 53% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 1 direct & 1 PO | | | | |

France

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 9.2M 5th Aggregated league attendance (Men's top tier) | 30.3 26th Players fielded (ave.) | -€30.4M 53rd (estimated net earnings all tiers) | 1.1 Average dismissals per club |
| League size M: 18 Clubs W: 12 Clubs | 24.1k 5th Average league attendance (Men's top tier) | 36% 29th U23 minutes played | €5.7M 2nd Average inbound player cost | 34% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +6% Attendance trend vs 2018/19 | 42% 24th Expatriate players | 8.7 26th Squad churn (ave. inbound 1st squad) | 72% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 65,894 5th Largest crowd | 57% 11th LTP minutes played | 3.2 28th Average inbound loans per squad | 83% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 2 direct & 0 PO | | | | |



Georgia



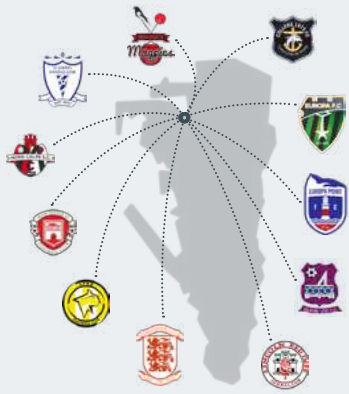
| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Summer W: Summer | 413k 31st Aggregated league attendance (Men's top tier) | 26.8 45th Players fielded (ave.) | +€3.4M 24th (estimated net earnings all tiers) | 1.2 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | 2.3k 30th Average league attendance (Men's top tier) | 44% 16th U23 minutes played | €0 39th Average inbound player cost | 24% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Split (2&2) | +178% Attendance trend vs 2018/19 | 14% 53rd Expatriate players | 7.7 38th Squad churn (ave. inbound 1st squad) | 89% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 20,000 22nd Largest crowd | - - LTP minutes played | 2.4 39th Average inbound loans per squad | 47% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 2 PO W: 1 direct & 0 PO | | | | |

Germany

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 13.5M 2nd Aggregated league attendance (Men's top tier) | 28.6 37th Players fielded (ave.) | +€293M 1st (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 18 Clubs W: 12 Clubs | 44.2k 1st Average league attendance (Men's top tier) | 28% 44th U23 minutes played | €5.2M 3rd Average inbound player cost | 15% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +2% Attendance trend vs 2018/19 | 54% 14th Expatriate players | 8.1 31st Squad churn (ave. inbound 1st squad) | 68% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 81,365 2nd Largest crowd | 50% 13th LTP minutes played | 2.7 33rd Average inbound loans per squad | 58% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 2 direct & 0 PO | | | | |



Gibraltar



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|---|---|--|
| Sporting season M: Winter W: Winter | - Aggregated league attendance (Men's top tier) | 32.2 16th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 11 Clubs W: 5 Clubs | - Average league attendance (Men's top tier) | 38% 25th U23 minutes played | €0 39th Average inbound player cost | 6% Head coaches with 5+ previous HC roles |
| League format M: Split (1&2) W: Three rounds | - Attendance trend vs 2018/19 | 50% 15th Expatriate players | 10.1 15th Squad churn (ave. inbound 1st squad) | 22% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - Largest crowd | - - LTP minutes played | 1.4 46th Average inbound loans per squad | 39% Of head coaches played 1st or 2nd tier |

Greece

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|--|
| Sporting season M: Winter W: Winter | 1.7M 16th Aggregated league attendance (Men's top tier) | 32.2 15th Players fielded (ave.) | +€6.5M 22nd (estimated net earnings all tiers) | 1.4 Average dismissals per club |
| League size M: 14 Clubs W: 16 Clubs | 7.3k 17th Average league attendance (Men's top tier) | 16% 53rd U23 minutes played | €0.2M 15th Average inbound player cost | 61% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1-2) W: Other | +34% Attendance trend vs 2018/19 | 70% 3rd Expatriate players | 10.1 16th Squad churn (ave. inbound 1st squad) | 54% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 31,717 16th Largest crowd | 29% 21st LTP minutes played | 3.1 29th Average inbound loans per squad | 82% Of head coaches played 1st or 2nd tier |



Hungary



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 689k 25th Aggregated league attendance (Men's top tier) | 32.3 13th Players fielded (ave.) | +€1.4M 28th (estimated net earnings all tiers) | 1.2 Average dismissals per club |
| League size M: 12 Clubs W: 12 Clubs | 3.5k 23rd Average league attendance (Men's top tier) | 28% 43rd U23 minutes played | €69.7k 20th Average inbound player cost | 62% Head coaches with 5+ previous HC roles |
| League format M: Three rounds W: Two rounds | +5% Attendance trend vs 2018/19 | 41% 26th Expatriate players | 8.4 28th Squad churn (ave. inbound 1st squad) | 52% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 18,197 25th Largest crowd | 48% 15th LTP minutes played | 2.8 32nd Average inbound loans per squad | 43% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 2 direct & 0 PO | | | | |

Iceland

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|--|
| Sporting season M: Summer W: Summer | 125k 38th Aggregated league attendance (Men's top tier) | 24.5 53rd Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 769 39th Average league attendance (Men's top tier) | 42% 20th U23 minutes played | €0 39th Average inbound player cost | 6% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1) W: Two rounds | +9% Attendance trend vs 2018/19 | 21% 46th Expatriate players | 2.3 53rd Squad churn (ave. inbound 1st squad) | 100% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 2,235 38th Largest crowd | - - LTP minutes played | 2.7 34th Average inbound loans per squad | 88% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 2 direct & 0 PO | | | | |



Israel



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 1.5M 19th Aggregated league attendance (Men's top tier) | 32.4 12th Players fielded (ave.) | +€13.5M 16th (estimated net earnings all tiers) | 1.6 Average dismissals per club |
| League size M: 14 Clubs W: 8 Clubs | 6.3k 18th Average league attendance (Men's top tier) | 29% 40th U23 minutes played | €64.7k 22nd Average inbound player cost | 52% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1/2) W: Three rounds | +5% Attendance trend vs 2018/19 | 31% 36th Expatriate players | 10.9 7th Squad churn (ave. inbound 1st squad) | 92% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | - Largest crowd | 66% 4th LTP minutes played | 4.6 12th Average inbound loans per squad | 86% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 2 direct & 0 PO | | | | |

Italy

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 11.2M 4th Aggregated league attendance (Men's top tier) | 30.2 28th Players fielded (ave.) | +€159M 2nd (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 20 Clubs W: 10 Clubs | 29.5k 4th Average league attendance (Men's top tier) | 26% 47th U23 minutes played | €3.7M 4th Average inbound player cost | 75% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Split (2&2) | +17% Attendance trend vs 2018/19 | 60% 8th Expatriate players | 11.6 3rd Squad churn (ave. inbound 1st squad) | 89% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 75,584 3rd Largest crowd | 39% 18th LTP minutes played | 6.6 1st Average inbound loans per squad | 71% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 1 PO | | | | |



Kazakhstan



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Summer W: Summer | 621k 26th Aggregated league attendance (Men's top tier) | 27.6 42nd Players fielded (ave.) | -€0.6M 50th (estimated net earnings all tiers) | 1.7 Average dismissals per club |
| League size M: 14 Clubs W: 5 Clubs | 3.4k 24th Average league attendance (Men's top tier) | 27% 45th U23 minutes played | €12.0k 30th Average inbound player cost | 38% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Four rounds | -15% Attendance trend vs 2018/19 | 54% 13th Expatriate players | 4.2 48th Squad churn (ave. inbound 1st squad) | 54% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 15,000 28th Largest crowd | - - LTP minutes played | 3.4 25th Average inbound loans per squad | 78% Of head coaches played 1st or 2nd tier |
| Relegation places M: 3 direct & 0 PO W: N/A | | | | |

Kosovo

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 119k 39th Aggregated league attendance (Men's top tier) | 30.6 23rd Players fielded (ave.) | +€0.5M 33rd (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 10 Clubs W: 8 Clubs | 661 40th Average league attendance (Men's top tier) | 36% 28th U23 minutes played | €1.2k 36th Average inbound player cost | 40% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Two rounds | - Attendance trend vs 2018/19 | 23% 42nd Expatriate players | 10.5 10th Squad churn (ave. inbound 1st squad) | 63% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - - Largest crowd | - - LTP minutes played | 0.6 52nd Average inbound loans per squad | 53% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 0 PO | | | | |



Latvia



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|--|--|---|
| <p>Sporting season M: Summer W: Summer</p> <p>League size M: 10 Clubs W: 8 Clubs</p> <p>League format M: Four rounds W: Three rounds</p> <p>League organiser M: League entity W: NA</p> <p>Relegation places M: 1 direct & 1 PO W: 1 direct & 1 PO</p> | <p>64k 46th Aggregated league attendance (Men's top tier)</p> <p>356 47th Average league attendance (Men's top tier)</p> <p>+21% Attendance trend vs 2018/19</p> <p>4,258 36th Largest crowd</p> | <p>29.6 34th Players fielded (ave.)</p> <p>62% 1st U23 minutes played</p> <p>46% 19th Expatriate players</p> <p>- - LTP minutes played</p> | <p>-€0.4M 49th (estimated net earnings all tiers)</p> <p>€41.8k 25th Average inbound player cost</p> <p>6.0 44th Squad churn (ave. inbound 1st squad)</p> <p>5.2 5th Average inbound loans per squad</p> | <p>1.1 Average dismissals per club</p> <p>26% Head coaches with 5+ previous HC roles</p> <p>45% Domestic head coaches across all sections</p> <p>58% Of head coaches played 1st or 2nd tier</p> |

Lithuania

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| <p>Sporting season M: Summer W: Summer</p> <p>League size M: 10 Clubs W: 7 Clubs</p> <p>League format M: Four rounds W: Four rounds</p> <p>League organiser M: League entity W: League entity</p> <p>Relegation places M: 1 direct & 1 PO W: 1 direct & 0 PO</p> | <p>67k 45th Aggregated league attendance (Men's top tier)</p> <p>372 46th Average league attendance (Men's top tier)</p> <p>+33% Attendance trend vs 2018/19</p> <p>1,500 40th Largest crowd</p> | <p>27.6 43rd Players fielded (ave.)</p> <p>34% 33rd U23 minutes played</p> <p>45% 21st Expatriate players</p> <p>- - LTP minutes played</p> | <p>+€0 36th (estimated net earnings all tiers)</p> <p>€0 39th Average inbound player cost</p> <p>4.8 45th Squad churn (ave. inbound 1st squad)</p> <p>3.4 24th Average inbound loans per squad</p> | <p>0.8 Average dismissals per club</p> <p>38% Head coaches with 5+ previous HC roles</p> <p>38% Domestic head coaches across all sections</p> <p>44% Of head coaches played 1st or 2nd tier</p> |



Luxembourg



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 95.4k 41st Aggregated league attendance (Men's top tier) | 27.8 41st Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.3 Average dismissals per club |
| League size M: 16 Clubs W: 12 Clubs | 397 45th Average league attendance (Men's top tier) | 34% 34th U23 minutes played | €0 39th Average inbound player cost | 42% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +11% Attendance trend vs 2018/19 | 63% 5th Expatriate players | 11.3 4th Squad churn (ave. inbound 1st squad) | 41% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 1,434 41st Largest crowd | - - LTP minutes played | 1.6 44th Average inbound loans per squad | 65% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: 3 direct & 0 PO | | | | |

Malta

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 82.2k 43rd Aggregated league attendance (Men's top tier) | 28.1 40th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.1 Average dismissals per club |
| League size M: 14 Clubs W: 8 Clubs | 452 43rd Average league attendance (Men's top tier) | 25% 48th U23 minutes played | €0 39th Average inbound player cost | 45% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | -14% Attendance trend vs 2018/19 | 56% 12th Expatriate players | 8.0 32nd Squad churn (ave. inbound 1st squad) | 52% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - - Largest crowd | - - LTP minutes played | 1.4 47th Average inbound loans per squad | 55% Of head coaches played 1st or 2nd tier |
| Relegation places M: 4 direct & 0 PO W: 1 direct & 0 PO | | | | |



Moldova



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|---|---|
| Sporting season M: Winter W: Winter | 70.4k 44th Aggregated league attendance (Men's top tier) | 25.4 49th Players fielded (ave.) | +€0.2M 35th (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 8 Clubs W: 7 Clubs | 818 38th Average league attendance (Men's top tier) | 51% 5th U23 minutes played | €1.6k 35th Average inbound player cost | 50% Head coaches with 5+ previous HC roles |
| League format M: Other W: Three rounds | -23% Attendance trend vs 2018/19 | 37% 32nd Expatriate players | 7.8 37th Squad churn (ave. inbound 1st squad) | 71% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 5,000 34th Largest crowd | - - LTP minutes played | 2.9 31st Average inbound loans per squad | 71% Of head coaches played 1st or 2nd tier |
| Relegation places M: 0 direct & 2 PO W: N/A | | | | |

Montenegro

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 82.9k 42nd Aggregated league attendance (Men's top tier) | 31.8 17th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.4 Average dismissals per club |
| League size M: 10 Clubs W: 6 Clubs | 461 42nd Average league attendance (Men's top tier) | 41% 21st U23 minutes played | €0 39th Average inbound player cost | 33% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Four rounds | +33% Attendance trend vs 2018/19 | 15% 51st Expatriate players | 10.7 9th Squad churn (ave. inbound 1st squad) | 65% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 3,000 37th Largest crowd | - - LTP minutes played | 0.8 51st Average inbound loans per squad | 67% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 2 PO W: N/A | | | | |



Netherlands



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 5.7M 6th Aggregated league attendance (Men's top tier) | 29.2 35th Players fielded (ave.) | +€114M 4th (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 18 Clubs W: 12 Clubs | 18.6k 6th Average league attendance (Men's top tier) | 46% 12th U23 minutes played | €1.3M 6th Average inbound player cost | 36% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +3% Attendance trend vs 2018/19 | 40% 27th Expatriate players | 9.4 20th Squad churn (ave. inbound 1st squad) | 85% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 54,969 8th Largest crowd | 61% 6th LTP minutes played | 5.1 7th Average inbound loans per squad | 72% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 0 PO | | | | |

North Macedonia

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|--|---|---|
| Sporting season M: Winter W: Winter | 99.6k 40th Aggregated league attendance (Men's top tier) | 33.0 8th Players fielded (ave.) | +€1.4M 27th (estimated net earnings all tiers) | 1.4 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 603 41st Average league attendance (Men's top tier) | 43% 18th U23 minutes played | €1.0k 38th Average inbound player cost | 30% Head coaches with 5+ previous HC roles |
| League format M: Three rounds W: Two rounds | -29% Attendance trend vs 2018/19 | 22% 44th Expatriate players | 9.8 18th Squad churn (ave. inbound 1st squad) | 92% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 5,000 34th Largest crowd | - - LTP minutes played | 0.5 53rd Average inbound loans per squad | 74% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: N/A | | | | |



Northern Ireland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Summer | 365k 32nd Aggregated league attendance (Men's top tier) | 29.6 33rd Players fielded (ave.) | +€0.3M 34th (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 1.6k 33rd Average league attendance (Men's top tier) | 33% 37th U23 minutes played | €0 39th Average inbound player cost | 6% Head coaches with 5+ previous HC roles |
| League format M: Split (3&1) W: Split (2&1) | +47% Attendance trend vs 2018/19 | 17% 49th Expatriate players | 7.8 35th Squad churn (ave. inbound 1st squad) | 94% Domestic head coaches across all sections |
| League organiser M: League entity W: League entity | - Largest crowd | - - LTP minutes played | 2.4 38th Average inbound loans per squad | 71% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 2 direct & 0 PO | | | | |

Norway

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Summer W: Summer | 1.4M 21st Aggregated league attendance (Men's top tier) | 23.6 54th Players fielded (ave.) | +€39.1M 12th (estimated net earnings all tiers) | 0.3 Average dismissals per club |
| League size M: 16 Clubs W: 10 Clubs | 6.0k 19th Average league attendance (Men's top tier) | 44% 15th U23 minutes played | €0.2M 16th Average inbound player cost | 29% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Three rounds | +2% Attendance trend vs 2018/19 | 30% 37th Expatriate players | 3.6 50th Squad churn (ave. inbound 1st squad) | 86% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 21,275 21st Largest crowd | 60% 7th LTP minutes played | 3.9 18th Average inbound loans per squad | 57% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 1 PO | | | | |



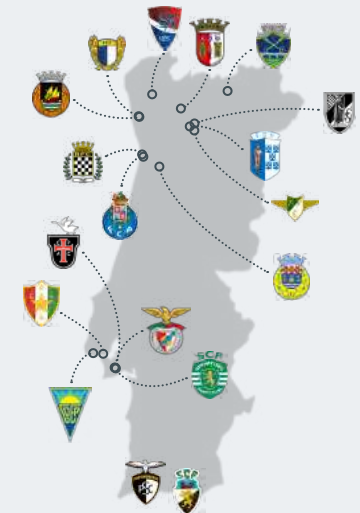
Poland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 2.9M 11th Aggregated league attendance (Men's top tier) | 29.9 29th Players fielded (ave.) | +€13.2M 17th (estimated net earnings all tiers) | 0.9 Average dismissals per club |
| League size M: 18 Clubs W: 12 Clubs | 9.4k 15th Average league attendance (Men's top tier) | 25% 50th U23 minutes played | €69.3k 21st Average inbound player cost | 45% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +10% Attendance trend vs 2018/19 | 48% 17th Expatriate players | 7.7 39th Squad churn (ave. inbound 1st squad) | 80% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 39,123 13th Largest crowd | 49% 14th LTP minutes played | 2.4 37th Average inbound loans per squad | 62% Of head coaches played 1st or 2nd tier |
| Relegation places M: 3 direct & 0 PO W: 2 direct & 0 PO | | | | |

Portugal

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|---|---|
| Sporting season M: Winter W: Winter | 3.6M 9th Aggregated league attendance (Men's top tier) | 32.2 14th Players fielded (ave.) | +€97.1M 5th (estimated net earnings all tiers) | 1.1 Average dismissals per club |
| League size M: 18 Clubs W: 12 Clubs | 11.6k 9th Average league attendance (Men's top tier) | 35% 30th U23 minutes played | €1.1M 7th Average inbound player cost | 55% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | -1% Attendance trend vs 2018/19 | 56% 11th Expatriate players | 9.4 20th Squad churn (ave. inbound 1st squad) | 93% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 64,012 6th Largest crowd | 44% 16th LTP minutes played | 5.8 2nd Average inbound loans per squad | 52% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 1 PO W: 1 direct & 2 PO | | | | |



Republic of Ireland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|---|--|---|
| Sporting season M: Summer W: Summer | 490k 28th Aggregated league attendance (Men's top tier) | 26.9 44th Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 0.4 Average dismissals per club |
| League size M: 10 Clubs W: 11 Clubs | 2.7k 25th Average league attendance (Men's top tier) | 57% 2nd U23 minutes played | €0 39th Average inbound player cost | 6% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Three rounds | +27% Attendance trend vs 2018/19 | 24% 41st Expatriate players | 3.8 49th Squad churn (ave. inbound 1st squad) | 81% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | - - Largest crowd | - - LTP minutes played | 4.7 10th Average inbound loans per squad | 94% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: N/A | | | | |

Romania

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|---|---|
| Sporting season M: Winter W: Winter | 1.7M 17th Aggregated league attendance (Men's top tier) | 34.5 5th Players fielded (ave.) | +€8.0M 20th (estimated net earnings all tiers) | 1.8 Average dismissals per club |
| League size M: 16 Clubs W: 8 Clubs | 5.5k 21st Average league attendance (Men's top tier) | 25% 49th U23 minutes played | €22.9k 28th Average inbound player cost | 50% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1/2) W: Split (2&2) | +89% Attendance trend vs 2018/19 | 38% 31st Expatriate players | 11.2 6th Squad churn (ave. inbound 1st squad) | 92% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 42,439 12th Largest crowd | - - LTP minutes played | 2.1 40th Average inbound loans per squad | 90% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: 2 direct & 0 PO | | | | |



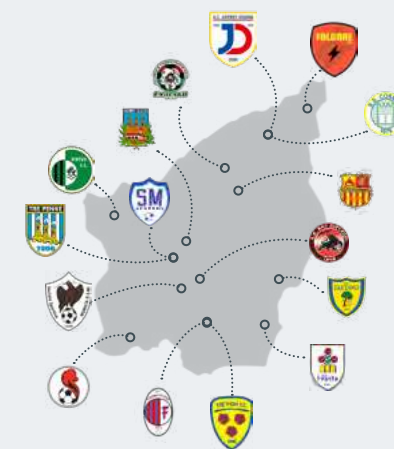
Russia



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Summer | 2.3M 14th Aggregated league attendance (Men's top tier) | 31.4 20th Players fielded (ave.) | +€40.2M 11th (estimated net earnings all tiers) | 1.4 Average dismissals per club |
| League size M: 16 Clubs W: 12 Clubs | 9.4k 14th Average league attendance (Men's top tier) | 33% 36th U23 minutes played | €0.8M 9th Average inbound player cost | 39% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Split (2&2) | -44% Attendance trend vs 2018/19 | 27% 40th Expatriate players | 6.1 43rd Squad churn (ave. inbound 1st squad) | 80% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 51,174 9th Largest crowd | 67% 3rd LTP minutes played | 3.3 27th Average inbound loans per squad | 68% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: N/A | | | | |

San Marino

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|---|--|--|---|
| Sporting season M: Winter W: No league | 38.2k 50th Aggregated league attendance (Men's top tier) | 37.2 2nd Players fielded (ave.) | +€0 36th (estimated net earnings all tiers) | 1.2 Average dismissals per club |
| League size M: 16 Clubs W: No league | 173 50th Average league attendance (Men's top tier) | 32% 39th U23 minutes played | €0 39th Average inbound player cost | 22% Head coaches with 5+ previous HC roles |
| League format M: Other W: No league | -21% Attendance trend vs 2018/19 | 68% 4th Expatriate players | 6.3 42nd Squad churn (ave. inbound 1st squad) | 30% Domestic head coaches across all sections |
| League organiser M: NA W: No league | - - Largest crowd | - - LTP minutes played | 0.9 50th Average inbound loans per squad | 48% Of head coaches played 1st or 2nd tier |
| Relegation places M: N/A W: No league | | | | |



Scotland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|---|---|--|---|
| Sporting season M: Winter W: Winter | 3.8M 8th Aggregated league attendance (Men's top tier) | 30.8 21st Players fielded (ave.) | +€12.5M 18th (estimated net earnings all tiers) | 1.1 Average dismissals per club |
| League size M: 12 Clubs W: 12 Clubs | 16.8k 7th Average league attendance (Men's top tier) | 28% 42nd U23 minutes played | €0.4M 14th Average inbound player cost | 16% Head coaches with 5+ previous HC roles |
| League format M: Split (3&1) W: Split (2&2) | +5% Attendance trend vs 2018/19 | 59% 9th Expatriate players | 9.8 18th Squad churn (ave. inbound 1st squad) | 68% Domestic head coaches across all sections |
| League organiser M: League entity W: League entity | 59,646 7th Largest crowd | 39% 18th LTP minutes played | 4.7 11th Average inbound loans per squad | 84% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 1 direct & 1 PO | | | | |

Serbia

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|--|---|
| Sporting season M: Winter W: Winter | 712k 24th Aggregated league attendance (Men's top tier) | 35.6 4th Players fielded (ave.) | +€23.5M 14th (estimated net earnings all tiers) | 1.9 Average dismissals per club |
| League size M: 16 Clubs W: 8 Clubs | 2.4k 27th Average league attendance (Men's top tier) | 40% 22nd U23 minutes played | €34.3k 26th Average inbound player cost | 39% Head coaches with 5+ previous HC roles |
| League format M: Split (2&1) W: Split (2&2) | +15% Attendance trend vs 2018/19 | 15% 51st Expatriate players | 11.3 4th Squad churn (ave. inbound 1st squad) | 98% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | - - Largest crowd | - - LTP minutes played | 1.7 43rd Average inbound loans per squad | 64% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: 1 direct & 1 PO | | | | |



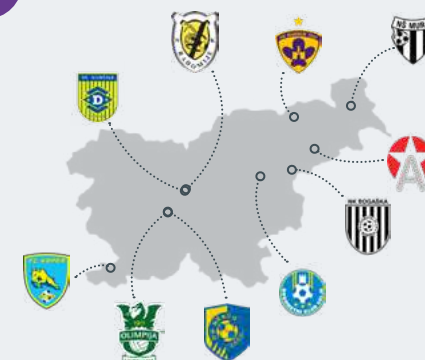
Slovakia



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 448k 30th Aggregated league attendance (Men's top tier) | 28.3 39th Players fielded (ave.) | +€3.7M 23rd (estimated net earnings all tiers) | 1.0 Average dismissals per club |
| League size M: 12 Clubs W: 10 Clubs | 2.3k 28th Average league attendance (Men's top tier) | 46% 11th U23 minutes played | €2.2k 33rd Average inbound player cost | 40% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Split (2&2) | -3% Attendance trend vs 2018/19 | 30% 38th Expatriate players | 7.9 33rd Squad churn (ave. inbound 1st squad) | 75% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 15,606 26th Largest crowd | - - LTP minutes played | 3.7 22nd Average inbound loans per squad | 80% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 1 direct & 0 PO | | | | |

Slovenia

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|---|---|
| Sporting season M: Winter W: Winter | 231k 37th Aggregated league attendance (Men's top tier) | 32.8 10th Players fielded (ave.) | +€9.7M 19th (estimated net earnings all tiers) | 1.0 Average dismissals per club |
| League size M: 10 Clubs W: 9 Clubs | 1.3k 37th Average league attendance (Men's top tier) | 51% 4th U23 minutes played | €4.1k 31st Average inbound player cost | 44% Head coaches with 5+ previous HC roles |
| League format M: Four rounds W: Two rounds | -12% Attendance trend vs 2018/19 | 45% 20th Expatriate players | 10.5 10th Squad churn (ave. inbound 1st squad) | 65% Domestic head coaches across all sections |
| League organiser M: NA W: NA | 9,611 32nd Largest crowd | - - LTP minutes played | 4.5 13th Average inbound loans per squad | 63% Of head coaches played 1st or 2nd tier |
| Relegation places M: 1 direct & 1 PO W: 1 direct & 0 PO | | | | |



Spain



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|---|--|---|
| Sporting season M: Winter W: Winter | 11.6M 3rd Aggregated league attendance (Men's top tier) | 29.8 30th Players fielded (ave.) | +€117M 3rd (estimated net earnings all tiers) | 0.7 Average dismissals per club |
| League size M: 20 Clubs W: 16 Clubs | 30.5k 3rd Average league attendance (Men's top tier) | 24% 52nd U23 minutes played | €3.0M 5th Average inbound player cost | 67% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +13% Attendance trend vs 2018/19 | 35% 33rd Expatriate players | 7.4 41st Squad churn (ave. inbound 1st squad) | 70% Domestic head coaches across all sections |
| League organiser M: League entity W: League entity | 95,745 1st Largest crowd | 62% 5th LTP minutes played | 3.3 26th Average inbound loans per squad | 77% Of head coaches played 1st or 2nd tier |

Sweden

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|---|--|---|
| Sporting season M: Winter W: Winter | 2.5M 12th Aggregated league attendance (Men's top tier) | 25.0 51st Players fielded (ave.) | +€27.2M 13th (estimated net earnings all tiers) | 0.8 Average dismissals per club |
| League size M: 16 Clubs W: 14 Clubs | 10.6k 11th Average league attendance (Men's top tier) | 39% 24th U23 minutes played | €0.1M 17th Average inbound player cost | 26% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Two rounds | +26% Attendance trend vs 2018/19 | 29% 39th Expatriate players | 4.6 46th Squad churn (ave. inbound 1st squad) | 75% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | 45,117 11th Largest crowd | 59% 9th LTP minutes played | 3.6 23rd Average inbound loans per squad | 44% Of head coaches played 1st or 2nd tier |



Switzerland



| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|--|---|
| <p>Sporting season M: Winter W: Winter</p> <p>League size M: 12 Clubs W: 10 Clubs</p> <p>League format M: Split (3&1) W: Other</p> <p>League organiser M: League entity W: NA</p> <p>Relegation places M: 1 direct & 1 PO W: 0 direct & 2 PO</p> | <p>2.3M 13th Aggregated league attendance (Men's top tier)</p> <p>12.9k 8th Average league attendance (Men's top tier)</p> <p>+15% Attendance trend vs 2018/19</p> <p>31,500 17th Largest crowd</p> | <p>30.5 24th Players fielded (ave.)</p> <p>43% 17th U23 minutes played</p> <p>48% 16th Expatriate players</p> <p>51% 12th LTP minutes played</p> | <p>+€44.7M 9th (estimated net earnings all tiers)</p> <p>€0.5M 12th Average inbound player cost</p> <p>8.8 24th Squad churn (ave. inbound 1st squad)</p> <p>4.3 15th Average inbound loans per squad</p> | <p>1.0 Average dismissals per club</p> <p>29% Head coaches with 5+ previous HC roles</p> <p>53% Domestic head coaches across all sections</p> <p>86% Of head coaches played 1st or 2nd tier</p> |

Türkiye

| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|--|--|--|--|---|
| <p>Sporting season M: Winter W: Winter</p> <p>League size M: 20 Clubs W: 16 Clubs</p> <p>League format M: Two rounds W: Two rounds</p> <p>League organiser M: NA W: NA</p> <p>Relegation places M: 4 direct & 0 PO W: 3 direct & 0 PO</p> | <p>3.9M 7th Aggregated league attendance (Men's top tier)</p> <p>11.4k 10th Average league attendance (Men's top tier)</p> <p>-10% Attendance trend vs 2018/19</p> <p>50,453 10th Largest crowd</p> | <p>32.8 9th Players fielded (ave.)</p> <p>16% 54th U23 minutes played</p> <p>61% 7th Expatriate players</p> <p>29% 21st LTP minutes played</p> | <p>-€17.1M 52nd (estimated net earnings all tiers)</p> <p>€0.6M 10th Average inbound player cost</p> <p>10.8 8th Squad churn (ave. inbound 1st squad)</p> <p>4.7 3rd Average inbound loans per squad</p> | <p>1.1 Average dismissals per club</p> <p>41% Head coaches with 5+ previous HC roles</p> <p>80% Domestic head coaches across all sections</p> <p>74% Of head coaches played 1st or 2nd tier</p> |



Ukraine
































| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|--|--|
| Sporting season M: Winter W: Winter | - Aggregated league attendance (Men's top tier) | 32.4 Players fielded (ave.) 11th | +€7.8M (estimated net earnings all tiers) 21st | 1.0 Average dismissals per club |
| League size M: 16 Clubs W: 12 Clubs | - Average league attendance (Men's top tier) | 34% U23 minutes played 32nd | €0.1M Average inbound player cost 18th | 28% Head coaches with 5+ previous HC roles |
| League format M: Two rounds W: Split (1&2) | - Attendance trend vs 2018/19 | 9% Expatriate players 54th | 8.8 Squad churn (ave. inbound 1st squad) 25th | 67% Domestic head coaches across all sections |
| League organiser M: League entity W: NA | - Largest crowd | 91% LTP minutes played 1st | 4.3 Average inbound loans per squad 14th | 96% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 2 PO W: 1 direct & 2 PO | | | | |

Wales












| COMPETITION LANDSCAPE | ATTENDANCE LANDSCAPE | PLAYER TALENT LANDSCAPE | TRANSFER LANDSCAPE | HEAD COACH LANDSCAPE |
|---|--|--|---|--|
| Sporting season M: Winter W: Winter | - Aggregated league attendance (Men's top tier) | 26.5 Players fielded (ave.) 46th | +€0 (estimated net earnings all tiers) 36th | 0.7 Average dismissals per club |
| League size M: 12 Clubs W: 8 Clubs | - Average league attendance (Men's top tier) | 37% U23 minutes played 27th | €0 Average inbound player cost 39th | 18% Head coaches with 5+ previous HC roles |
| League format M: Split (2&2) W: Split (2&2) | - Attendance trend vs 2018/19 | 39% Expatriate players 29th | 8.3 Squad churn (ave. inbound 1st squad) 29th | 79% Domestic head coaches across all sections |
| League organiser M: NA W: NA | - Largest crowd | - LTP minutes played | 1.8 Average inbound loans per squad 42nd | 53% Of head coaches played 1st or 2nd tier |
| Relegation places M: 2 direct & 0 PO W: 2 direct & 0 PO | | | | |



Country directory

| | |
|--|-----|
|  Albania | ALB |
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|  Austria | AUT |
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|  Bosnia and Herzegovina | BIH |
|  Bulgaria | BUL |
|  Croatia | CRO |
|  Cyprus | CYP |
|  Czechia | CZE |
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|  England | ENG |
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|  Italy | ITA |
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|  Kosovo | KOS |
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
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|---|-----|
|  Liechtenstein | LIE |
|  Lithuania | LTU |
|  Luxembourg | LUX |
|  Malta | MLT |
|  Moldova | MDA |
|  Montenegro | MNE |
|  Netherlands | NED |
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|--|-----|
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|  Tottenham Hotspur FC | 1, 2, 6 |
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|  Wolverhampton Wanderers FC | 2 |
| Zalaegerszegi TE FC | 3 |



Production

Financial Sustainability & Research Division / UEFA Intelligence Centre

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